

**MEMORIAL HOSPITAL OF UNION COUNTY
AND AFFILIATES**

COMBINED FINANCIAL STATEMENTS

AND

SUPPLEMENTARY INFORMATION

DECEMBER 31, 2024 AND 2023

CPAS / ADVISORS





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Board of Trustees
Memorial Hospital of Union County and Affiliates
500 London Avenue
Marysville, Ohio 43040

We have reviewed the *Independent Auditor's Report* of the Memorial Hospital of Union County and Affiliates, prepared by Blue & Co., LLC, for the audit period January 1, 2024 through December 31, 2024. Based upon this review, we have accepted these reports in lieu of the audit required by Section 117.11, Revised Code. The Auditor of State did not audit the accompanying financial statements and, accordingly, we are unable to express, and do not express an opinion on them.

Our review was made in reference to the applicable sections of legislative criteria, as reflected by the Ohio Constitution, and the Revised Code, policies, procedures and guidelines of the Auditor of State, regulations and grant requirements. The Memorial Hospital of Union County and Affiliates is responsible for compliance with these laws and regulations.

KEITH FABER
Ohio Auditor of State

A handwritten signature in black ink that reads "Tiffany L Ridenbaugh".

Tiffany L Ridenbaugh, CPA, CFE, CGFM
Chief Deputy Auditor

July 01, 2025

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MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

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INDEPENDENT AUDITOR'S REPORT

Memorial Hospital of Union County and Affiliates
 500 London Avenue
 Marysville, Ohio 43040

To the Board of Trustees:

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying combined financial statements of the business-type activities of Memorial Hospital of Union County and Affiliates ("Memorial Health"), a component unit of Union County, Ohio, as of and for the years ended December 31, 2024 and 2023, and the related notes to the combined financial statements, which collectively comprise Memorial Health's basic financial statements as listed in the table of contents.

In our opinion, the accompanying combined financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities of Memorial Health as of December 31, 2024 and 2023, and the respective changes in financial position, and, where applicable, cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of Memorial Health and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the combined financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Memorial Hospital of Union County and Affiliates
Independent Auditor's Report

In preparing the combined financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Memorial Health's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the combined financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the combined financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the combined financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the combined financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Memorial Health's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the combined financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Memorial Health's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Memorial Hospital of Union County and Affiliates
Independent Auditor's Report

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages i through xi and the Required Supplemental Information on Governmental Accounting Standards Board (GASB) 68 Pension Assets, Liabilities, and Contributions and GASB 75 Other Postemployment Benefit Assets, Liabilities, and Contributions on pages 48 through 50, be presented to supplement the basic combined financial statements. Such information is the responsibility of management and, although not a part of the basic combined financial statements, is required by GASB who considers it to be an essential part of financial reporting for placing the basic combined financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic combined financial statements, and other knowledge we obtained during our audit of the basic combined financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the combined financial statements that collectively comprise Memorial Health's basic combined financial statements. The combining information on pages 51 through 59 are presented for purposes of additional analysis and is not a required part of the basic financial statements.

Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic combined financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic combined financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic combined financial statements or to the basic combined financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining information is fairly stated, in all material respects, in relation to the basic combined financial statements as a whole.

Memorial Hospital of Union County and Affiliates
Independent Auditor's Report

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated May 7, 2025, on our consideration of Memorial Health's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Memorial Health's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Memorial Health's internal control over financial reporting and compliance.

Ben G. LC

Westerville, Ohio
May 7, 2025

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) DECEMBER 31, 2024 AND 2023

Management's Discussion and Analysis

The discussion and analysis of the financial performance of Memorial Hospital of Union County and its blended component units, Memorial Gables, Memorial Medical Group, Memorial Health Foundation, Memorial Ohio Properties, LLC, Memorial Ohio Properties II, LLC and Memorial Ohio Properties III, LLC (collectively, "Memorial Health"), provides an overview of Memorial Health's financial activities for the years ended December 31, 2024, 2023 and 2022. Please read in conjunction with the accompanying basic financial statements of Memorial Hospital of Union County and Affiliates.

Financial Highlights

- Memorial Health's net position increased \$25,054,011 and \$6,492,339 in 2024 and 2023, respectively.
- Total operating revenues increased \$15,038,932 and \$24,438,481 in 2024 and 2023, respectively.
- Memorial Health had an increase in operating expenses of \$6,007,483 or 3.0% in 2024 and an increase in operating expenses of \$45,587,121 or 30.1% in 2023. Included in the operating expenses for 2024 was an expense of \$16,470,589 and a gain of \$743,779 relating to continued impact of Governmental Accounting Standards Board (GASB) Statement No. 68, *Accounting and Financial Reporting for Pension*, and GASB Statement No. 75, *Accounting and Financial Reporting for Other Postemployment Benefits Other Than Pensions*, respectively. Operating expenses for 2023 included expenses of \$17,331,426 and gains of \$3,520,898 relating to GASB 68 and GASB 75, respectively.
- Memorial Health reported an operating gain of \$13,697,054 and \$4,665,605 in 2024 and 2023, respectively. Memorial Health had an operating gain, without the impact of GASB 68 and GASB 75, of \$29,423,864 in 2024 and \$18,476,133 in 2023.
- Memorial Health reported nonoperating revenues of \$11,356,957 and \$1,826,734 in 2024 and 2023, respectively.

Using This Annual Report

Memorial Health's financial statements consist of three statements - a statement of net position, a statement of revenues, expenses and changes in net position, and a statement of cash flows. These financial statements and related notes provide information about activities of Memorial Health, including resources held by Memorial Health, but restricted for specific purposes by creditors, contributors, grantors or enabling legislation. Memorial Health is accounted for as a business-type activity and presents its financial statements using the economic resources measurement focus and the accrual basis of accounting.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) **DECEMBER 31, 2024 AND 2023**

Statement of Net Position and the Statement of Revenues, Expenses and Changes in Net Position

One of the most important questions asked about Memorial Health's finances is, "Is Memorial Health as a whole better off or worse off as a result of the year's activities?" The statement of net position and statement of revenues, expenses and changes in net position report information about Memorial Health's resources and its activities in a way that helps answer this question. These statements include all restricted and unrestricted assets and all liabilities using the accrual basis of accounting. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report Memorial Health's net position and related changes. You can think of Memorial Health's net position - the difference between assets, liabilities, and deferred outflows and inflows of resources - as one way to measure Memorial Health's financial health, or financial position. Over time, increases or decreases in Memorial Health's net position are one indicator of whether its financial health is improving or deteriorating. You will need to consider many other non-financial factors, such as changes in Memorial Health's patient base, changes in legislation and regulations, measures of the quality of services provided to its patients, as well as local economic factors to assess the overall financial health.

Statement of Cash Flows

The final required statement is the statement of cash flows. The statement reports cash receipts, cash payments, and net changes in cash resulting from operations, investing, noncapital related financing and capital related financing activities. It provides answers to such questions as "Where did cash come from?", "What was cash used for?", and "What was the change in cash balance during the reporting period?"

Net Position

Memorial Health's net position is the difference between its assets, liabilities, and deferred outflows and inflows of resources. In 2024, Memorial Health's net position increased by \$25,054,011. In 2023, Memorial Health's net position increased by \$6,492,339. Without GASB 68 and GASB 75 impacts, in 2024, Memorial Health's net position increased by \$40,780,821. Without GASB 68 and GASB 75 impacts, in 2023, Memorial Health's net position increased by \$20,302,867.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) DECEMBER 31, 2024 AND 2023

Condensed Financial Information

The following is a comparative analysis of major components of the statements of net position of Memorial Health as of December 31, 2024, 2023, and 2022:

	December 31		
	2024	2023	2022
Assets and deferred outflows of resources			
Current assets	\$ 85,158,879	\$ 84,423,496	\$ 77,199,637
Noncurrent assets	92,500,293	84,225,076	90,407,867
Capital assets, net	153,000,027	143,154,004	149,620,483
Deferred outflows - excess consideration provided for acquisition	-	53,382	112,369
Deferred outflows - pension	27,632,843	42,177,565	13,554,392
Deferred outflows - OPEB	3,041,682	6,787,407	753,797
Total assets and deferred outflows of resources	<u>\$ 361,333,724</u>	<u>\$ 360,820,930</u>	<u>\$ 331,648,545</u>
Liabilities and deferred inflows of resources			
Current liabilities	\$ 29,425,131	\$ 55,373,154	\$ 32,252,141
Non-current liabilities	171,435,404	171,165,191	130,760,081
Deferred inflows - leases	1,112,351	1,197,288	1,325,127
Deferred inflows - pension	370,082	208,811	31,394,264
Deferred inflows - OPEB	1,765,034	704,775	10,237,560
Total liabilities and deferred inflows of resources	<u>\$ 204,108,002</u>	<u>\$ 228,649,219</u>	<u>\$ 205,969,173</u>
Net position			
Net investment in capital assets	\$ 60,291,719	\$ 40,144,606	\$ 40,202,972
Restricted	5,120,128	1,521,680	12,238,891
Unrestricted	91,813,875	90,505,425	73,237,509
Total net position	<u>\$ 157,225,722</u>	<u>\$ 132,171,711</u>	<u>\$ 125,679,372</u>

The most significant changes in Memorial Health's net position in 2024, 2023 and 2022 were the result of operations during the years. Other changes in Memorial Health's net position include adjustments of its share of pension and other post-employment benefit (OPEB) amounts during the years.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) DECEMBER 31, 2024 AND 2023

Operating Results and Changes in Net Position

The following is a comparative analysis of the statements of revenues and expenses and changes in net position for the years ended December 31, 2024, 2023, and 2022:

	Year Ended December 31		
	2024	2023	2022
Operating revenues			
Net patient service revenue	\$ 209,464,130	\$ 194,229,028	\$ 170,520,714
Other operating revenue	7,293,673	7,489,843	6,759,676
Total operating revenue	<u>216,757,803</u>	<u>201,718,871</u>	<u>177,280,390</u>
Operating expenses			
Salaries and wages	84,201,088	79,384,645	72,326,145
Employee benefits	12,930,591	14,118,737	12,732,063
Pension expenses (benefits)	16,470,589	17,331,426	(2,605,084)
Other post-employment retirement benefits	(743,779)	(3,520,898)	(7,954,893)
Supplies	26,356,980	22,957,883	20,630,942
Professional fees and services	12,094,302	14,132,328	9,235,338
Purchased services	31,018,662	31,577,296	24,676,407
Insurance	1,243,959	1,085,100	977,663
Utilities	2,211,803	2,014,021	1,807,382
Depreciation and amortization	10,595,623	11,779,781	12,520,321
Other operating expenses	6,680,931	6,192,947	7,119,861
Total operating expenses	<u>203,060,749</u>	<u>197,053,266</u>	<u>151,466,145</u>
Operating gain	13,697,054	4,665,605	25,814,245
Nonoperating revenues (expenses)			
Investment income (loss)	5,707,074	5,022,671	(1,280,541)
Interest expense	(3,900,752)	(3,694,712)	(3,369,777)
Noncapital grants and contributions	(23,445)	448,000	1,148,978
Other nonoperating income	9,574,080	50,775	419,548
Total nonoperating revenues (expenses)	<u>11,356,957</u>	<u>1,826,734</u>	<u>(3,081,792)</u>
Increase in net position	25,054,011	6,492,339	22,732,453
Net position - beginning of year	<u>132,171,711</u>	<u>125,679,372</u>	<u>102,946,919</u>
Net position - end of year	<u>\$ 157,225,722</u>	<u>\$ 132,171,711</u>	<u>\$ 125,679,372</u>

Operating Revenues

Operating revenues include all transactions in the sales and/or receipts from goods and services such as inpatient services, outpatient services, and physician offices.

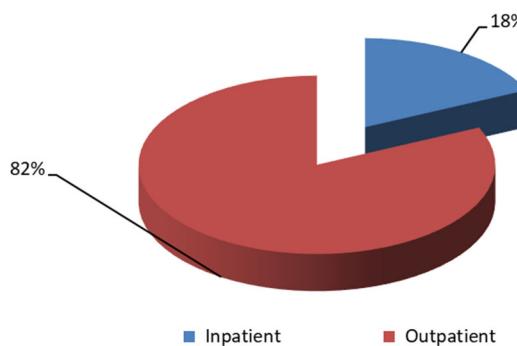
MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) DECEMBER 31, 2024 AND 2023

Operating revenue changes were a result of the following factors:

- Net patient revenue increased \$15,235,102 or 7.8% from 2023 to 2024. This increase was primarily due to an increase in both inpatient and outpatient visits between years.
- Net patient revenue increased \$23,708,314 or 13.9% from 2022 to 2023. This increase was primarily due to an increase in outpatient visits between years.

The following is a graphic illustration of operating revenues by type for 2024:



Operating Expenses

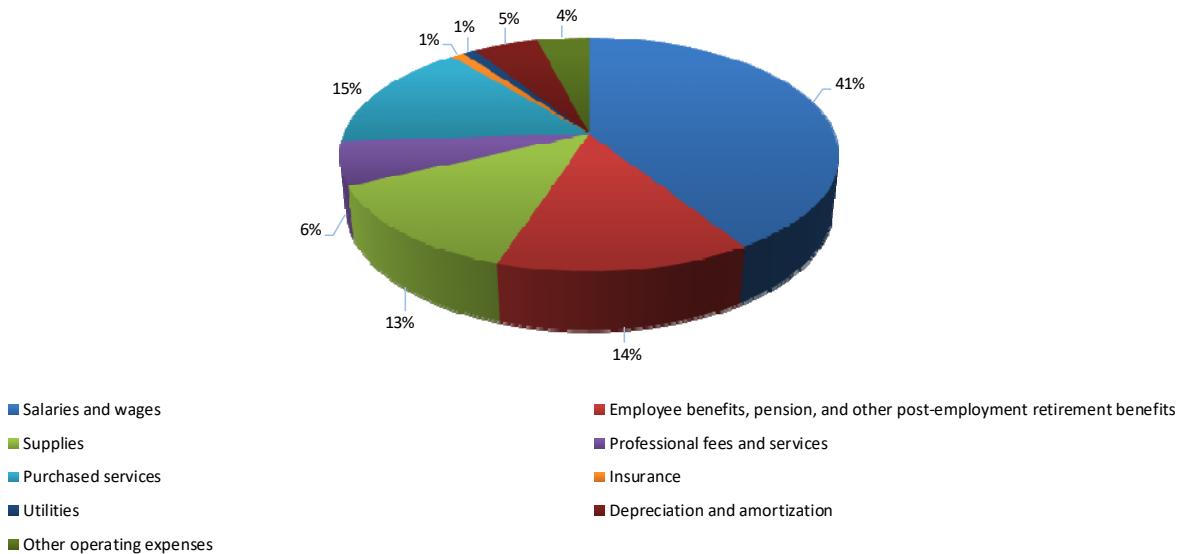
Operating expenses are all the costs necessary to perform and conduct the services and primary purpose of Memorial Health. The significant operating expense changes were the result of the following factors:

- Salaries and wages expense increased \$4,816,443 or 6.1% from 2023 to 2024 and increased \$7,058,500 or 9.8% from 2022 to 2023. Both of these increases were a result of an increase in full-time equivalent employees and wage rate increases.
- Pension expenses (benefits), as a result of changes in GASB 68, decreased \$860,837 from 2023 to 2024 resulting in a loss of \$16,470,589 in 2024. Pension expenses (benefits), as a result of changes in GASB 68, increased \$19,936,510 from 2022 to 2023, resulting in a loss of \$17,331,426 in 2023.
- Other post-employment retirement benefits, as a result of changes in GASB 75, decreased \$2,777,119 from 2023 to 2024, and was a gain of \$743,779. Other post-employment retirement benefits, as a result of changes in GASB 75, decreased \$4,433,995 from 2022 to 2023, and was a gain in 2023 of \$3,520,898.
- Supplies expense increased \$3,399,097 or 14.8% from 2023 to 2024 and increased \$2,326,941 or 11.3% from 2022 to 2023. Both of these increases were a result of the need for more supplies due to an increase in procedures performed, disruptions in the supply chain, the addition of Dave's Pharmacy on July 1, 2024, and inflationary increases.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) DECEMBER 31, 2024 AND 2023

The following is a graphic illustration of operating expenses by type for 2024:



Sources of Revenue

Memorial Health derives substantially all of its revenue from patient services and other related activities. Revenues include, among other items, revenue from the Medicare and Medicaid programs, patients, insurance carriers, preferred provider organizations, and managed care programs.

Memorial Health provides care to patients under payment arrangements with Medicare, Medicaid, and various managed care programs. Services provided under those arrangements are paid at predetermined rates and/or reimbursable costs as defined by the related Federal and State regulations. Provisions have been made in the combined financial statements for contractual adjustments which represent the difference between the standard charges for services and the actual or estimated reimbursement.

Nonoperating Revenues and Expenses

Nonoperating revenues and expenses consist primarily of investment income (loss) (including interest income, and realized and unrealized gains and losses), interest expense, gifts from donors, and other nonoperating income. Changes between 2024 and 2023 are primarily due to the sale of Memorial Gables operations. Memorial Health recognized a gain on sale of The Gables at Green Pastures operations of \$7,158,300 and \$0 in 2024 and 2023, respectively.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) DECEMBER 31, 2024 AND 2023

Statement of Cash Flows

The primary purpose of the statement of cash flows is to provide relevant information about the cash receipts and cash payments of an entity during a period. The statement of cash flows helps assess:

- An entity's ability to generate future net cash flows
- Its ability to meet obligations as they come due
- Its need for financing

	Year Ended December 31		
	2024	2023	2022
Cash provided by (used in):			
Operating activities	\$ 18,762,912	\$ 18,827,539	\$ 27,855,545
Noncapital financing activities	288,978	660,944	1,406,929
Capital and related financing activities	(25,381,831)	(15,543,502)	(31,069,858)
Investing activities	(1,499,352)	2,201,494	(7,856,719)
Net increase (decrease) in cash and cash equivalents	(7,829,293)	6,146,475	(9,664,103)
Cash and cash equivalents - beginning of year	42,664,451	36,517,976	46,182,079
Cash and cash equivalents- end of year	\$ 34,835,158	\$ 42,664,451	\$ 36,517,976

Participation in the Ohio Public Employees Retirement System

As discussed in Note 13 to the combined financial statements, Memorial Hospital and Memorial Gables participate in the Ohio Public Employees Retirement System (OPERS) which includes multiple-employer cost-sharing defined benefit and defined contribution pension retirement plans, as well as a multiple-employer cost-sharing defined benefit plan offering postemployment benefits other than pensions. In 2018, Memorial Health adopted changes in accounting principles for accounting and reporting for postemployment benefits other than pensions. This change in accounting principle resulted in Memorial Health recording its proportionate share of the net OPEB amount of the plan administrator by OPERS.

The Ohio Revised Code establishes statutory authority for determining employer contributions to the state's cost-sharing retirement plans. Memorial Health remits the statutorily required contributions to the retirement system following the end of the related pay period. These statutorily required contributions constitute the full legal funding requirements of Memorial Health for the participation of its employees in the pension and OPEB retirement plans. Although accounting standards require the recognition of the net pension and OPEB liability, net pension asset, and the related deferred outflows of resources, deferred inflows of resources, and additional actuarially determined defined benefit pension and defined benefit OPEB expense, they do not represent legal claims on Memorial Health's resources and there are no additional cash flows or funding requirements outside of the statutorily required contributions.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) DECEMBER 31, 2024 AND 2023

Capital Assets

At December 31, 2024 and 2023, Memorial Health had \$153,000,027 and \$143,154,004, respectively, invested in capital assets, net of accumulated depreciation and amortization. Memorial Health acquired or constructed capital assets in the amount of \$31,915,048 and \$6,605,257 during 2024 and 2023, respectively.

Debt Obligations

At December 31, 2024 and 2023, Memorial Health had \$92,708,308 and \$103,009,398, respectively, in revenue bonds, general obligation bonds, note payable, lease liabilities, and SBITA liabilities outstanding, net of unamortized bond premiums. Memorial Health's formal debt issuances, revenue bonds, are subject to limitations imposed by state law. See discussion below regarding the refinancing plans for the 2016 and 2017 revenue bonds. More detailed information about Memorial Health's long-term debt is further discussed in Note 11 and lease and SBITA liabilities in Note 9 to the combined financial statements.

Economic Factors that Will Affect the Future

GASB Standards

The following GASB paragraph has been included in Memorial Health's Management Discussion and Analysis for nearly 9 years. While the importance of noting the change in standards hasn't changed, Memorial Health is rearranging the order of those key factors to focus on those issues that Memorial Health can reasonably control. Memorial Health will continue to include this section for the education of the readers.

Other operating matters pertain to the 2015 implementation and recognition of GASB Statement 68 and 71 (see the notes to combined financial statements) and their continued impact on the system's operating results. GASB 68 requires government employers participating in defined benefit pension plans to recognize liabilities for plans whose actuarial liabilities exceed the plan's net assets. These are referred to as net pension liabilities. In 2018, Memorial Health implemented a new related standard, GASB 75 (see notes to combined financial statements). This standard requires employers participating in other post-employment benefit (OPEB) plans to recognize liabilities for those plans whose actuarial liabilities exceed the plan's assets. These benefits consist primarily of post-retirement healthcare.

The adopted standards changed the recognition and reporting requirements for public pensions. While the overall structure and operation of the health system remains unchanged, Memorial Health is now required to recognize its portion of the net unfunded liability (OPERS and OPEB) on its combined financial statements. One of Memorial Health's concerns is that Memorial Health is required by law to fund the statutory contribution rate of 14%. Based on actuarial analysis, if the funding levels would begin to negatively trend downward, OPERS could ask the council of the General Assembly to either increase the statutory obligations of employees and/or employers or potentially decrease the current benefit levels to its enrollees. OPEB benefits are not guaranteed and can be reduced or eliminated at any time by OPERS. These potential changes would allow OPERS to meet both long-term projected liabilities and remain viable.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) DECEMBER 31, 2024 AND 2023

The impact of these changes, since implementation, has forced a "non-cash" reduction in both operating margin and net position. In the previous two years, Memorial Health experienced a strong return from the market creating a positive impact on operating margin and net position, but not enough to offset the overall negative impact. For 2024, due to a below average return on plan assets, Memorial Health has once again incurred a negative impact on operating margin and net position. Unfortunately, Memorial Health cannot reasonably estimate what impact the change in the asset/liability will have on operations in future years.

COVID-19 and the Continued Supply Chain and Labor Impact

In late 2019, a novel strain of the coronavirus (COVID-19) was first reported in China. This strain, COVID-19, quickly spread across all continents. In March 2020, the World Health Organization, (WHO), officially declared a pandemic. The outbreak in the United States, and subsequent "shelter at home" declarations had a catastrophic impact on the economy of each state. In healthcare, most outpatient services and elective procedures were postponed unless of an emergent nature. For many hospitals, outpatient services are the lifeblood of maintaining a breakeven operating margin. Memorial Health experienced business disruptions in volumes and physician office visits which created a negative impact on operations. Cost containment by the management team and receipts from the CARES Act (Coronavirus Aid, Relief, and Economic Security) assisted in keeping operations flowing in the right direction.

In early 2020, Memorial Health made the decision to not layoff or furlough any of its team members during the downturn in operations. Administration believed it had worked too hard over the previous years to build a winning culture among its teams. Memorial Health believed saving labor costs in this fashion would put the organization at risk of having to start the culture rebuild from scratch, rather than have the current team in place, ready to hit the ground running, when services resumed. Memorial Health possessed a strong net position and relied on it during the course of the pandemic.

Since the initial onset of COVID, operations have resumed to their pre-2020 state, however many of the disruptions that incurred within the supply chain still exist in today's environment. Memorial Health has moved away from minimizing the carrying costs of inventory to stockpiling in certain areas when it's appropriate. Currently, Memorial Health is holding up to 30 days of standard inventory items. This strategy has proven helpful in potential delays in regular day-to-day operations, however, it is not foolproof.

In September 2024, Hurricane Helene caused severe flooding and damage to Baxter's North Carolina manufacturing plant. This plant produces the majority of IV fluids to the United States. The flood damage by Hurricane Helene not only stopped production in the factory but also destroyed the only bridge leading to the facility. With no production, this created a materially lower allocation of product and shortages for all hospitals. Hospitals have been placed in a situation to make critical decisions on delays or cancellation of surgeries and the appropriate rationing of IVs. Thanks to the insight of Memorial Health's physicians, pharmacists and administration team, Memorial Health has been able to successfully manage the IV shortage. In a letter dated March 2025, Baxter shared that its factory lines at the North Carolina plant are back up and running. While this is welcomed news, Memorial Health still remains at lower than 100% allocation in several key items used on a daily basis. Memorial Health will continue to monitor inventory in hopes of getting key levels back to a 30-day supply.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) DECEMBER 31, 2024 AND 2023

Memorial Growth and Expansion

Memorial Health continues to take advantage of its opportunities to grow its employed provider base. Unfortunately, with the provider growth comes the need for office space. In addition to the space issues, Union County was recently named the fastest growing County in the State of Ohio for the years of 2020 – 2023. With this growth comes the demand for larger facilities to meet the demands of patient care for Union and surrounding Counties. Below is a roadmap of Memorial Health's growth and facility planning.

In 2015, Memorial Health completed its first master facility plan to show the opportunities of revitalizing an aging hospital campus. The new plan allowed Memorial Health's campus and facilities to be extremely competitive in the central Ohio market creating ease of access, a patient friendly environment and where there is employee satisfaction with clinical efficiencies. The revitalized campus with its new inpatient bed pavilion and ambulatory outpatient and health center building will allow Memorial Health to maintain and expand its market share and continue to be a Marysville and Union County community asset.

After the completion of the master plan and with the assistance of a third party, Memorial Health finalized a debt capacity analysis and feasibility study to support the new project. Memorial Health and the Union County Commissioners worked together to determine an appropriate debt sizing plan for the revitalization of the campus. The plan included sources of general obligation debt, private placement issues and the philanthropic efforts of the Memorial Health Foundation to complete the financing package.

The first phase of the financing plan for the new buildings was completed in December 2016. It included the refinancing of the Heart Pavilion plus an additional draw for the initial soft costs of the new project. In addition, Memorial Health refinanced the 2003, 2005 and 2007 General Obligation bonds by taking advantage of lower interest rates and minimizing Memorial Health's future debt service. In December 2017, Memorial Health completed the next phase of financing and closed on a revenue bond in the amount of \$17,150,000. The bond was of a drawdown structure and allowed for Memorial Health to access funding as needed. In April 2018, with the assistance from the Union County Commissioners, Memorial Health concluded the final phase of its financing plan with the issuance of \$28,000,000 in General Obligation Bonds.

The revitalization of the main campus commenced in the Spring of 2018 and encompassed both the inpatient and outpatient pavilions. The inpatient building opened its doors in October 2020 while the outpatient building opened shortly afterwards in November 2020. In the inpatient pavilion, Memorial Health's patients enjoy a comfortable 2 floors of modern hospital rooms with full, private bathrooms. The Memorial 2020 project replaced all existing patient rooms, except those in Obstetrics and the Nursery, with 36 brand new multi-purpose patient rooms as well as 12 shelled rooms ready for future expansion. Due to demand and future growth opportunities, in July of 2021, the Board of Trustees approved the build out of the original 12 shelled beds. The beds were opened in the Fall of 2022 and brings the total inpatient bed count to 48.

The outpatient building offers patients access to healthcare services all in one location. The first floor offers lab, oncology, nephrology, neurosurgery and rheumatology services. The second floor offers diabetes education, medication therapies, gastroenterology and neurology. The third floor houses Memorial Health's new wellness center, cardiac and pulmonary rehabilitation and offers patients the experience to look out over uptown Marysville while utilizing Memorial Health's services.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) DECEMBER 31, 2024 AND 2023

At the end of 2022, Memorial Health created a new 501(c)(3) organization to house two recently purchased medical office buildings (MOB) located in Urbana and Marysville (Gate Way). This purchase strategy will save on continued rental rate escalation in addition to offering the opportunity to file for real estate tax exemptions. In 2024, based on the success of the original purchase, Memorial Health created two additional 501(c)(3)'s. One of the new entities houses another Marysville MOB (City Gate) which is located adjacent to the Gate Way property. Based on the timing of the purchase of City Gate in December of 2024, Memorial Health paid cash for the building, but has hopes of refinancing later this year. The second 501(c)(3) will house a MOB currently under construction in the Jerome area. The building is scheduled to be open in early 2026.

2025 Outlook

The outlook for 2025 has Memorial Health with a positive operating margin as both inpatient and outpatient revenue will continue to drive operations. Outpatient revenue continues to be the main driver of growth for the system. Memorial Medical Group is planning additional growth by adding new providers and Memorial Health is expecting a record year.

Denial management continues to be a large issue for Memorial Health and other hospitals. A recent study reports that initial denials from payers continues to grow at an alarming rate. The study finds that the cost to fight for proper adjudication of claims rose more than 20% between years. The report, published by Premier, also finds that nearly 15% of all claims submitted to private payers are initially denied. Many of these denials include work performed by hospitals to approve the billed procedure through a prior authorization process. The study finds that 70% of these denials are potentially overturned if the organization has the manpower to do so. Memorial Health has created a Denials Committee where a team of Directors meet on a regular basis to discuss denials and how best to prevent denials in the future.

The larger issue on the forefront sits with changes the new President wishes to implement regarding the future of Medicaid. The current plans calls for cuts over a 10 year time period which will reshape the funding of Medicaid and impact every hospital. The plan calls for a material decline in federal support for Medicaid which could potentially cause many states to drop expansion programs. There are also additional requirements placed on participation in the program such as work requirements and enrollment verification. Any proposed changes to decrease Medicaid funding or expansion will create an increase in bad debt and charity care for hospitals. Memorial Health will continue to monitor the potential changes.

Contacting Memorial Health's Management

This financial report is intended to provide the reader with a general overview of Memorial Health's finances. If you have questions about this report or need additional information, Memorial Health welcomes you to contact the chief financial officer at 500 London Avenue, Marysville, OH 43040.

Jeff Ehlers
Chief Financial Officer

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

COMBINED STATEMENTS OF NET POSITION DECEMBER 31, 2024 AND 2023

Assets and Deferred Outflows of Resources

	2024	2023
Current assets		
Cash and cash equivalents	\$ 33,203,509	\$ 41,563,071
Patient accounts receivable, net of uncollectible accounts of approximately \$10,451,000 and \$10,470,000 in 2024 and 2023, respectively	27,532,608	23,561,039
Short-term investments	17,944,915	14,214,890
Prepaid expenses and other current assets	3,928,385	3,016,733
Inventories	2,427,249	1,954,919
Current portion of lease receivable	122,213	112,844
Total current assets	<u>85,158,879</u>	<u>84,423,496</u>
Capital assets, net	153,000,027	143,154,004
Long-term investments	83,080,759	79,608,420
Assets limited as to use		
Internally designated for specific purpose	963,685	695,625
Restricted by donor intent	252,559	228,213
Restricted by donors for capital improvements	489,288	247,363
Total assets limited as to use	<u>1,705,532</u>	<u>1,171,201</u>
Other assets		
Lease receivable, net of current portion	962,231	1,084,444
Investment in joint ventures	1,013,646	838,245
Other assets	1,359,844	476,662
Total other assets	<u>3,335,721</u>	<u>2,399,351</u>
Net pension asset	1,307,804	1,046,104
Net other post-employment benefit asset	<u>3,070,477</u>	-
Total noncurrent assets	245,500,320	227,379,080
Deferred outflows of resources		
Excess consideration from acquisition	-	53,382
Pension	27,632,843	42,177,565
Other post-employment benefits	3,041,682	6,787,407
Total deferred outflows of resources	<u>30,674,525</u>	<u>49,018,354</u>
Total assets and deferred outflows of resources	<u><u>\$ 361,333,724</u></u>	<u><u>\$ 360,820,930</u></u>

See accompanying notes to combined financial statements.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

COMBINED STATEMENTS OF NET POSITION **DECEMBER 31, 2024 AND 2023**

Liabilities, Deferred Inflows of Resources and Net Position

	2024	2023
Current liabilities		
Accounts payable	\$ 8,919,129	\$ 11,848,796
Accrued salaries, wages and related accruals	13,627,730	13,217,784
Estimated third-party settlements	985,000	685,000
Other current liabilities	708,174	632,188
Current portion of lease liability	1,392,788	1,690,596
Current portion of SBITA liability	1,492,540	1,283,355
Current portion of long-term debt	2,299,770	26,015,435
Total current liabilities	<u>29,425,131</u>	<u>55,373,154</u>
Long-term liabilities		
Long-term lease liability, net of current portion	4,772,456	13,180,004
Long-term SBITA liability, net of current portion	9,007,992	8,184,260
Long-term debt, net of current portion	73,742,762	52,655,748
Total long-term liabilities	<u>87,523,210</u>	<u>74,020,012</u>
Other liabilities		
Accrued compensated absences	1,638,978	1,457,315
Net pension liability	82,084,579	93,361,013
Other post-employment benefits liability	-	2,136,931
Other liabilities	188,637	189,920
Total other liabilities	<u>83,912,194</u>	<u>97,145,179</u>
Deferred inflows of resources		
Pension	370,082	208,811
Other post-employment benefits	1,765,034	704,775
Leases	1,112,351	1,197,288
Total deferred inflows of resources	<u>3,247,467</u>	<u>2,110,874</u>
Total liabilities and deferred inflows of resources	<u>204,108,002</u>	<u>228,649,219</u>
Net position		
Net investment in capital assets	60,291,719	40,144,606
Restricted - expendable for		
Capital improvements	489,288	247,363
Donor intent	252,559	228,213
Pensions	1,307,804	1,046,104
Other post-employment benefits	3,070,477	-
Unrestricted	91,813,875	90,505,425
Total net position	<u>157,225,722</u>	<u>132,171,711</u>
Total liabilities, deferred inflows of resources and net position	<u><u>\$ 361,333,724</u></u>	<u><u>\$ 360,820,930</u></u>

See accompanying notes to combined financial statements.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

COMBINED STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024	2023
Operating revenues		
Net patient service revenue	\$ 209,464,130	\$ 194,229,028
Other operating revenue	7,293,673	7,489,843
Total operating revenues	<u>216,757,803</u>	<u>201,718,871</u>
Operating expenses		
Salaries and wages	84,201,088	79,384,645
Employee benefits	12,930,591	14,118,737
Pension expenses	16,470,589	17,331,426
Other post-employment retirement benefits	(743,779)	(3,520,898)
Supplies	26,356,980	22,957,883
Professional fees and services	12,094,302	14,132,328
Purchased services	31,018,662	31,577,296
Insurance	1,243,959	1,085,100
Utilities	2,211,803	2,014,021
Depreciation and amortization	10,595,623	11,779,781
Other operating expenses	6,680,931	6,192,947
Total operating expenses	<u>203,060,749</u>	<u>197,053,266</u>
Operating gain	13,697,054	4,665,605
Nonoperating revenues (expenses)		
Investment income	5,707,074	5,022,671
Interest expense	(3,900,752)	(3,694,712)
Noncapital grants and contributions	(23,445)	448,000
Other nonoperating income	9,574,080	50,775
Total nonoperating revenues	<u>11,356,957</u>	<u>1,826,734</u>
Increase in net position	25,054,011	6,492,339
Net position - beginning of year	<u>132,171,711</u>	<u>125,679,372</u>
Net position - end of year	<u>\$ 157,225,722</u>	<u>\$ 132,171,711</u>

See accompanying notes to combined financial statements.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

COMBINED STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024	2023
Cash flows from operating activities		
Cash received from patients and third-party payors	\$ 205,792,561	\$ 190,619,824
Cash paid to employees for wages and benefits	(109,500,445)	(99,820,486)
Cash paid to vendors for services and goods	(84,850,784)	(79,493,970)
Other receipts	7,321,580	7,522,171
Net cash provided by operating activities	<u>18,762,912</u>	<u>18,827,539</u>
Cash flows from noncapital financing activities		
Noncapital grants and contributions	(23,445)	448,000
Other noncapital financing receipts and payments, net	312,423	212,944
Net cash provided by noncapital financing activities	<u>288,978</u>	<u>660,944</u>
Cash flows from capital and related financing activities		
Principal payments on note payable	(255,273)	(595,601)
Principal payments on long-term debt	(2,168,730)	(2,100,017)
Principal payments on lease liabilities	(1,833,003)	(1,621,286)
Principal payments on SBITA liabilities	(1,298,677)	(1,348,277)
Interest paid	(4,105,400)	(3,893,394)
Acquisition and construction of capital assets	(27,642,847)	(5,937,348)
Proceeds from sale of capital assets	11,922,099	(47,579)
Net cash used in capital and related financing activities	<u>(25,381,831)</u>	<u>(15,543,502)</u>
Cash flows from investing activities		
Interest and dividends on investments	2,234,735	1,268,321
Purchase and reinvestment of investments	(3,734,087)	-
Proceeds from sale of investments	-	933,173
Net cash provided by (used in) investing activities	<u>(1,499,352)</u>	<u>2,201,494</u>
Net increase (decrease) in cash and cash equivalents	(7,829,293)	6,146,475
Cash and cash equivalents - beginning of year	42,664,451	36,517,976
Cash and cash equivalents- end of year	\$ 34,835,158	\$ 42,664,451
Balance sheet classification of cash and cash equivalents		
Cash and cash equivalents	\$ 33,203,509	\$ 41,563,071
Cash included in assets limited as to use	1,631,649	1,101,380
	<u>\$ 34,835,158</u>	<u>\$ 42,664,451</u>
Supplemental cash flow information		
Capital assets acquired under GASB 87	\$ 1,929,574	\$ 567,954
Capital assets acquired under GASB 96	\$ 2,342,627	\$ 99,955

See accompanying notes to combined financial statements.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

COMBINED STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2024 AND 2023

A reconciliation of operating gain to net cash from operating activities follows:

	2024	2023
Reconciliation of operating gain to net cash provided by operating activities:		
Operating gain	\$ 13,697,054	\$ 4,665,605
Adjustments to reconcile operating gain to net cash provided by operating activities:		
Depreciation and amortization	10,595,623	11,779,781
Provision for uncollectible accounts	10,264,365	11,043,869
Changes in assets, deferred outflows of resources, liabilities and deferred inflows of resources:		
Patient accounts receivable	(14,235,934)	(14,591,900)
Lease receivable	112,844	106,907
Estimated amounts due from and to third-party payors	300,000	(61,173)
Net pension asset	(261,700)	669,115
Net OPEB asset	(3,070,477)	9,908,566
Deferred outflows of resources - pensions	14,544,722	(28,623,173)
Net pension liabilities	(11,276,434)	67,946,348
Deferred inflows of resources - pensions	161,271	(31,185,453)
Deferred outflows of resources - OPEB	3,745,725	(6,033,610)
Net OPEB liability	(2,136,931)	2,136,931
Deferred inflows of resources - OPEB	1,060,259	(9,532,785)
Other assets	(2,389,183)	849,014
Accounts payable and accrued expenses	(2,338,058)	37,377
Leases, net	-	(34,794)
Deferred inflow of resources - leases	(84,937)	(127,839)
Other liabilities	74,703	(125,247)
Net cash provided by operating activities	<u><u>\$ 18,762,912</u></u>	<u><u>\$ 18,827,539</u></u>

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

1. NATURE OF OPERATIONS AND REPORTING ENTITY

Organization and Principles of Combination

Memorial Hospital of Union County (Memorial Hospital) is an acute care hospital located in Marysville, Ohio. Memorial Hospital is a political subdivision of the State of Ohio and was formed under the provisions of the Ohio Revised Code. Memorial Hospital engages in business-type activities and is considered a discretely presented component unit of Union County, Ohio and is operated by a board of trustees (the Trustees). Members of the board of trustees are appointed by the county commissioners and county judges.

The combined financial statements for the year ended December 31, 2024 included herein consist of the financial positions, results of operations, changes in net position, and cash flows of Memorial Hospital, Memorial Gables, Memorial Health Foundation, Memorial Medical Group, Memorial Ohio Properties, LLC, Memorial Ohio Properties II, LLC, and Memorial Ohio Properties III, LLC (collectively, Memorial Health). Memorial Ohio Properties II, LLC and Memorial Ohio Properties III, LLC are new entities formed in 2024. Thus, the combined financial statements for the year ended December 31, 2023 include only the entities of Memorial Hospital, Memorial Gables, Memorial Health Foundation, Memorial Medical Group, and Memorial Ohio Properties, LLC.

The boards of Memorial Health Foundation, Memorial Medical Group, Memorial Ohio Properties, LLC, Memorial Ohio Properties II, LLC, and Memorial Ohio Properties III, LLC are appointed by the Trustees. All intercompany accounts and transactions between all entities have been eliminated in the preparation of the combined financial statements.

In 1994, the board of trustees formed Union County Health System (UCHS) in order to provide a corporate structure under which Memorial Hospital can enter into joint ventures with other institutions and health care providers to provide an integrated delivery system.

In 1994, the Board of County Commissioners of Union County (the Board) passed a resolution to transfer the management and operations of Union Manor (a nursing home) to Trustees on January 1, 1995. Pursuant to this resolution, the Trustees accepted control over the assets of Union Manor. Under the terms of the transfer, the Board indicated their support of the Trustees in Union Manor's future efforts to secure financing for renovation and expansion. In 2001, the construction of a new facility was completed. Subsequently, the Union Manor name was changed to The Gables at Green Pastures (The Gables). The Gables was doing business as Memorial Gables until operations were sold, effective October 1, 2024, as described in Note 20.

In 2006, UCHS merged with the Union County Hospital Association (UCHA). UCHS assumed the name of UCHA. The prior operations of UCHA were dissolved and the remaining assets were transferred to Memorial Hospital. UCHA is currently doing business as Memorial Health Foundation.

In 2008, the board of trustees formed Union County Physician Corporation (UCPC) in order to enhance the recruitment of new physicians and retention of existing physicians by offering employment for those physicians and specialties that are of strategic importance to Memorial Hospital. UCPC is currently doing business as Memorial Medical Group.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

In 2022, the board of trustees formed Memorial Ohio Properties, LLC (MOP) in order to hold real estate properties.

In 2024, the board of trustees formed Memorial Ohio Properties II, LLC (MOP II) and Memorial Ohio Properties III, LLC (MOP III) in order to hold real estate properties.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The combined financial statements of Memorial Health have been prepared in accordance with accounting principles generally accepted in the United States of America as prescribed by Governmental Accounting Standards Board (GASB) in Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments*, issued in June 1999. Memorial Health follows the "business-type" activities reporting requirements of GASB Statement No. 34 that provide a comprehensive look at Memorial Health's financial activities. The financial statements include Memorial Gables, Memorial Health Foundation, Memorial Medical Group, Memorial Ohio Properties, LLC, Memorial Ohio Properties II, LLC, and Memorial Ohio Properties III, LLC as blended component units in the combined financial statements.

Use of Estimates

The preparation of the combined financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and deferred outflows and inflows of resources and disclosure of contingent assets and liabilities at the date of the combined financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Proprietary Fund Accounting

Memorial Health utilizes the proprietary fund method of accounting whereby revenue and expenses are recognized on the full accrual basis. Substantially all revenue and expenses are subject to accrual.

Cash and Cash Equivalents

Cash and cash equivalents include cash, certificates of deposit and investments in highly liquid investments purchased with an original maturity of three months or less. Cash and cash equivalents included in assets limited as to use are considered cash and cash equivalents for the purposes of the statements of cash flows.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Patient Accounts Receivable

Memorial Health reports patient accounts receivable for services rendered at net realizable amounts from third-party payors, patients and others. Memorial Health provides an allowance for uncollectible accounts based upon a review of outstanding receivables, historical collection information and existing economic conditions. Uncollectable amounts are written off against the allowance for doubtful accounts in the period they are determined to be uncollectible. An allowance for contractual adjustments is based on expected payment rates from payors based on current reimbursement methodologies.

Inventories

Inventories, which consist of medical and office supplies and pharmaceutical products, are stated at lower of the market or cost, determined on a first-in, first-out basis.

Capital Assets

Capital assets are recorded at cost or, if donated, at acquisition value at the date of receipt. Depreciation is computed principally on the straight-line basis over the estimated useful lives of the assets, ranging from 3 to 45 years. Capital assets under leases are amortized on the straight-line method over the term of the lease. Such amortization is included in depreciation in the financial statements. Costs of maintenance and repairs are charged to expense when incurred.

Investments

Investments include certificates of deposit, money market accounts, government securities and commercial paper, and are recorded at fair value on the combined balance sheet. Investment income (including realized and unrealized gains and losses on investments, interest, and dividends) is included in other income when earned.

Assets Limited as to Use

Assets whose use is limited consist of funds designated by the Trustees for the replacement, improvement and expansion of Memorial Hospital's facilities, and invested funds held by a trustee in connection with Memorial Health's bonds. Assets limited as to use also include funds whose use is specified by the donor.

Other Assets

Other assets consists of intangible assets relating to business acquisitions and other miscellaneous receivables.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Compensated Absences

A liability for compensated absences is recognized when the leave is earned by the employee and unused as of the reporting date (vacation leave, sick leave and holidays). For certain types of leave, such as parental leave, a liability is recognized only when the leave commences. Leave likely to be settled through conversion to defined benefit postemployment benefits has been excluded from the liability for compensated absences. The liability for compensated absences is measured using the employee's pay rate as of the date of the financial statements. Historical usage patterns and employment policies were considered in estimating the liability. The current portion for employee vacation leave, sick leave, holidays, and parental leave is recorded as a component of accrued salaries, wages and related accruals in the statement of net position with a balance of \$4,449,028 and \$4,397,390 as of December 31, 2024 and 2023, respectively. The long-term portion for employee vacation leave, sick leave, holidays, and parental leave is recorded under other liabilities in the statement of net position with a balance of \$1,638,978 and \$1,457,315 as of December 31, 2024 and 2023, respectively. The expense incurred for employee vacation, sick leave, holidays, and parental leave are recorded as a component of salaries and wages or employee benefits expense in the statement of revenues, expenses and changes in net position.

Employees accumulate vacation days at varying rates depending on years of service and may carry over accumulated hours to the next year, subject to a maximum of three years' accrual. Employees also earn sick leave benefits at Memorial Hospital's determined rate, which are capped at various levels. Employees are not paid for accumulated sick leave if they leave before retirement. However, employees who retire from Memorial Hospital may convert accumulated sick leave to termination payments equal to the accumulated balance calculated at the employee's base pay rate as of the retirement date. There is no limit on the number of sick leave hours that an employee may accumulate; however, employees are only eligible to receive termination payments on accumulated sick leave balance up to maximum of 240 hours. Employees accumulate holidays at Memorial Hospital's determined rate for all employees.

Restricted Resources

When Memorial Health has both restricted and unrestricted resources available to finance a particular program, it is Memorial Health's policy to use restricted resources before unrestricted resources.

Net Position

The net position of Memorial Health is classified in three components: (1) Net invested in capital assets consist of capital assets net of accumulated depreciation/amortization and is reduced by the current balance of any outstanding borrowings used to finance the purchase or construction of those assets; (2) Restricted expendable net position are assets that must be used for a particular purpose, as specified by creditors, grantors, or contributors external to Memorial Health; (3) Unrestricted net position is remaining net position that does not meet the definition of invested in capital assets net of related debt or restricted.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Operating Revenue and Expenses

Memorial Health's combined statement of revenues, expenses, and changes in net position distinguishes between operating and nonoperating revenue and expenses. Operating revenue results from exchange transactions associated with providing health care services – Memorial Health's principal activity. Nonexchange revenue, including grants and contributions received for purposes other than capital asset acquisition, are reported as nonoperating revenue. Operating expenses are all expenses incurred as a result of providing health care services within the surrounding area.

Net Patient Service Revenue

Memorial Health has agreements with third-party payors that provide for payments to Memorial Health at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per diem payments. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for service rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactively calculated adjustments arising under reimbursement agreements with third-party payors are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. Management believes that it is in compliance with all applicable laws and regulations. Final determination of compliance of such laws and regulations is subject to future government review and interpretation. Violations may result in significant regulatory action including fines, penalties, and exclusions from the Medicare and Medicaid programs.

Memorial Health estimates an allowance for doubtful accounts based on an evaluation of historical losses, current economic conditions, and other factors unique to Memorial Health.

Charity Care

Memorial Hospital provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than established rates. Because Memorial Hospital does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue.

Of Memorial Hospital's total reported expenses (approximately \$198,015,000 and \$171,997,000 during 2024 and 2023, respectively), an estimated \$1,317,000 and \$1,245,000 arose from providing services to charity patients during 2024 and 2023, respectively. The estimated costs of providing charity services are based on a calculation which applies a ratio of costs to charges to the gross uncompensated charges associated with providing care to charity patients. The ratio of cost to charges is calculated based on Memorial Hospital's total expenses divided by gross patient service revenue. Memorial Hospital participates in the Hospital Care Assurance Program (HCAP) which provides for additional payments to hospitals that provide a disproportionate share of uncompensated services to the indigent and uninsured. Net amounts received through this program totaled approximately \$184,000 and \$741,000 for 2024 and 2023, respectively, and is reported as net patient service revenue in the combined financial statements.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Contributions

Contributions of cash and other assets, including unconditional promises to give in the future, are reported as revenue when received and measured at fair value. Contributions with donor-imposed time or purpose restrictions are reported as restricted support. All other contributions are reported as unrestricted support.

Pension and Postemployment Benefits Other Than Pensions (OPEB)

Substantially all of Memorial Hospital and Memorial Gables employees are eligible to participate in defined benefit and defined contribution plans sponsored by Ohio Public Employees' Retirement System (OPERS). Memorial Health funds pension and OPEB costs accrued based on contribution rates determined by OPERS. For purposes of measuring the net pension and OPEB liabilities, deferred outflows of resources and deferred inflows of resources related to the pension and OPEB, and pension and OPEB expense, information about the net position of the OPERS and addition to/deduction from the OPERS's net position have been determined on the same basis as they are reported by the OPERS.

Federal Income Tax

Memorial Health, as a political subdivision, is exempt from federal income taxes under Section 115 of the Internal Revenue Code.

Risk Management

Memorial Health is exposed to various risks of loss from torts; theft of, damage to, and destruction of assets; business interruption; errors and omissions; health, dental, and accident benefits. Commercial insurance coverage is purchased for claims arising from such matters other than employee health claims.

Memorial Health is self-insured for a portion of its exposure to risk of loss from employee health claims. Annual estimated provisions are accrued for the self-insured portion of employee health claims and include an estimate of the ultimate costs for both reported claims and claims incurred but not yet reported.

Reclassifications

Certain reclassifications have been made to the 2023 combined financial statements to conform to the 2024 presentation. The reclassifications had no effect on the changes in net position.

Subsequent Events

Memorial Health has evaluated subsequent events through May 7, 2025, the date the combined financial statements were available to be issued.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

3. CHANGE IN ACCOUNTING PRINCIPLE

On January 1, 2024, Memorial Health implemented GASB Statement No. 101 – *Compensated Absences* (GASB 101), which requires that liabilities for compensated absences be recognized for leave earned that has not been used and leave that has been used but not yet paid in cash or settled through noncash means. Compensated absences include vacation leave, sick leave, and holidays. The adoption of GASB 101 did not have a material effect on the prior period financial statements of Memorial Health. Therefore, no restatement of the prior period was necessary.

4. DEPOSITS AND INVESTMENTS

Chapter 135 of the Ohio Uniform Depository Act authorizes local and governmental units to make deposits in any national bank located in the state subject to inspection by the superintendent of financial institutions eligible to become a public depository. Section 135.14 of the Ohio Revised Code allows the local government to invest in United States treasury bills, notes, bonds or any other obligation or security issued by the United States Treasury or any other obligation guaranteed as to principal and interest by the United States of America and bonds and other obligations of the State of Ohio. Investments in no-load money market mutual funds, repurchase agreements, commercial paper, and bankers' acceptances are permitted subject to certain limitations that include completion of additional training, approved by the Auditor of State, or by the treasurer or governing board investing in these instruments.

Memorial Health has designated five banks for the deposit of its funds. An investment policy has been filed with the Auditor of State on behalf of Memorial Hospital. Investment of interim funds is limited to bonds, notes, debentures, or any other obligations or securities issued by any federal government agency or instrumentality, no-load money market mutual funds, and the Ohio subdivision's fund (STAR Ohio).

Statutes require the classification of funds held by Memorial Health into three categories:

1. **Active Funds** - Those funds required to be kept in a "cash" or "near cash" status for immediate use by Memorial Health. Such funds must be maintained either in depository accounts or withdrawable on demand, including Negotiable Order of Withdrawal (NOW) accounts.
2. **Inactive Funds** - Those funds not required for use within the current five-year period of designated depositories. Ohio law permits inactive monies to be deposited or invested as certificates of deposit, maturing not later than the end of the current period of designated depositories or as savings or deposit accounts, including, but not limited to passbook accounts.
3. **Interim Funds** - Those funds which are not needed for immediate use but will be needed before the end of the current period of designation of deposit. Ohio laws permits interim funds to be invested or deposited in the following securities:
 - Bonds, notes, or other obligations that are guaranteed by the United States, or those for which the faith of the United States is pledged for the payment of principal and interest.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

- Bonds, notes debentures, or other obligations or securities issued by any federal governmental agency.
- No-load money market mutual funds consisting exclusively of obligations described in the Ohio Revised Code and repurchase agreements secured by such obligations, provided that investments in securities described in this division are made only through eligible institutions.
- Interim deposits in the eligible institutions applying for interim funds to be evidenced by time certificates of deposit maturing not more than one year from date of deposit, or by saving or deposit accounts, including but not limited to, passbook accounts.
- Bonds and other obligations of the State of Ohio.
- The Ohio State Treasurer's investment pool (STAR Ohio).
- Commercial paper and banker's acceptances which meet the requirements established by Ohio Revised Code, Section 135.142.
- Under limited circumstances, corporate debt obligations in either of the two highest rating classifications by at least two nationally recognized rating agencies. Protection of Memorial Health's deposits is provided by the Federal Deposit Insurance Corporation, by eligible securities pledged by the financial institution as security for repayment, by surety company bonds deposited with the treasurer by the financial institution or by single collateral pool established by the financial institution to secure the repayment of all public funds deposited with the institution.

Investments in stripped principal or interest obligations, reverse repurchase agreements, and derivatives are prohibited. The issuance of taxable notes for purpose of arbitrage, the use of leverage, and short selling are also prohibited. An investment must mature within five years from the date of purchase unless matched to a specific obligation or debt of Memorial Health and must be purchased with the expectation that it will be held to maturity.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Memorial Health's cash and investments are subject to risk, which are examined in more detail below:

Custodial Credit Risk

Custodial credit risk is the risk that in the event of a bank failure, Memorial Hospital's deposits may not be returned to it. Memorial Health's deposit policy for custodial credit risk requires compliance with the provisions of state law. State law requires collateralization of all deposits with federal depository insurance; bonds and other obligations of the U.S. Treasury, U.S. agencies or instrumentalities or the state of Ohio; bonds of any city, county, school district or special road district of the state of Ohio; bonds of any state; or a surety bond having an aggregate value at least equal to the amount of the deposits.

	2024	2023
Uninsured and uncollateralized	\$ 17,183,732	\$ 15,790,965
Uninsured and collateral held by pledging financial institution's trust department or agent in other than Memorial Health's name	36,020,755	42,220,183
Total	\$ 53,204,487	\$ 58,011,148

Investments

Memorial Health may legally invest in direct obligations of and other obligations guaranteed as to principal by the U.S. Treasury and U.S. government agencies and instrumentalities and in bank repurchase agreements. It may also invest to a limited extent in corporate bonds and equity securities.

At December 31, 2024 and 2023, Memorial Health had the following maturities on investments:

December 31, 2024	Carrying Amount	Maturities	
		< than 1 year	> than 1 year
Certificates of deposit	\$ 40,698,836	\$ 29,919,839	\$ 10,778,997
Money market	4,732,610	4,732,610	-
U.S. government agency notes	39,803,311	7,097,644	32,705,667
U.S. treasury obligations	11,841,287	534,338	11,306,949
Commercial paper	4,023,513	4,023,513	-
Total	\$ 101,099,557	\$ 46,307,944	\$ 54,791,613

December 31, 2023	Carrying Amount	Maturities	
		< than 1 year	> than 1 year
Certificates of deposit	\$ 34,784,506	\$ 19,795,800	\$ 14,988,706
Money market	51,619	51,619	-
U.S. government agency notes	42,571,892	19,258,595	23,313,297
U.S. treasury obligations	3,877,515	1,661,644	2,215,871
Commercial paper	12,607,599	12,607,599	-
Total	\$ 93,893,131	\$ 53,375,257	\$ 40,517,874

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Interest Rate Risk

Interest rate risk is the risk that the value of investments will decrease as a result of a rise in interest rates. Memorial Health has an investment policy that meets the compliance requirements of state law. The investment policy guides the investment of funds in order to mitigate risk and generate investment income while preserving and maintaining sufficient liquidity to meet the objectives of Memorial Health. Memorial Health's investment policy limits its exposure to fair values losses from rising interest rates with policy limits of at least 10% of its investment portfolio in certificates of deposits and investments with maximum maturities of five years.

Credit Risk

Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. At December 31, 2024 and 2023, Memorial Health's investments in U.S. government agency securities not directly guaranteed by the U.S. government were rated AA+ by Standard & Poor's.

Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of failure of the counterparty, Memorial Health will be unable to recover the value of its investment or collateral securities that are in the possession of an outside party. Memorial Health's investment policy meets the compliance requirements of the provisions of state law.

Cash deposits and investments of Memorial Health are composed of the following as of December 31, 2024 and 2023:

	2024	2023
Deposits	\$ 34,835,158	\$ 42,664,451
Certificates of deposit	40,698,836	34,784,506
Money market	4,732,610	51,619
U.S. government agency notes	39,803,311	42,571,892
U.S. treasury obligations	11,841,287	3,877,515
Commercial paper	4,023,513	12,607,599
Total	\$ 135,934,715	\$ 136,557,582
	2024	2023
Amounts summarized by fund type:		
Cash and cash equivalents	\$ 33,203,509	\$ 41,563,071
Assets whose use is limited	1,705,532	1,171,201
Investments	101,025,674	93,823,310
Total	\$ 135,934,715	\$ 136,557,582

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

5. FAIR VALUE MEASUREMENTS

The framework for measuring fair value provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1) and the lowest priority to unobservable inputs (level 3). The three levels of the fair value hierarchy are described as follows:

Level 1: Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that Memorial Health has the ability to access.

Level 2: Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in inactive markets; inputs other than quoted prices that are observable for the asset or liability; inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the level 2 input must be observable for substantially the full term of the asset or liability.

Level 3: Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets and liabilities measured at fair value. There have been no changes in the methodologies used at December 31, 2024 and 2023.

Money market: Valued based at the subscription and redemption activity at a \$1 stable net asset value (NAV). However, on a daily basis the funds are valued at their daily NAV calculated using the amortized cost of the securities held in the fund.

U.S. government agency notes: Valued using pricing models maximizing the use of observable inputs for similar securities.

U.S. treasury obligations: Valued using pricing models maximizing the use of observable inputs for similar securities.

Commercial paper: Valued using pricing models maximizing the use of observable inputs for similar securities. This includes basing value on yields currently available on comparable securities of issuers with similar credit ratings.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Assets measured at fair value on a recurring basis as of December 31, 2024 are as follows:

	Level 1	Level 2	Level 3	Total
Assets:				
Money market	\$ -	\$ 4,732,610	\$ -	\$ 4,732,610
U.S. government agency notes	- -	39,803,311	- -	39,803,311
U.S. treasury obligations	- -	11,841,287	- -	11,841,287
Commercial paper	- -	4,023,513	- -	4,023,513
	<hr/>	<hr/>	<hr/>	<hr/>
Certificates of deposits	\$ - -	\$ 60,400,721	\$ - -	\$ 60,400,721
				40,698,836
Total				<hr/> \$ 101,099,557

Assets measured at fair value on a recurring basis as of December 31, 2023 are as follows:

	Level 1	Level 2	Level 3	Total
Assets:				
Money market	\$ - -	\$ 51,619	\$ - -	\$ 51,619
U.S. government agency notes	- -	42,571,892	- -	42,571,892
U.S. treasury obligations	- -	3,877,515	- -	3,877,515
Commercial paper	- -	12,607,599	- -	12,607,599
	<hr/>	<hr/>	<hr/>	<hr/>
Certificates of deposits	\$ - -	\$ 59,108,625	\$ - -	\$ 59,108,625
				34,784,506
Total				<hr/> \$ 93,893,131

Memorial Health holds investments which are exposed to various risks such as interest rate, market, and credit. Due to the level of risk associate with these securities and the level of uncertainty related to changes in the value, it is at least reasonably possible that changes in the various risk factors will occur in the near term that could materially affect the amounts reported in the accompanying financial statements.

6. PATIENT ACCOUNTS RECEIVABLE

The details of patient accounts receivable are set forth below as of December 31:

	2024	2023
Patient accounts receivable	\$ 70,686,349	\$ 69,109,716
Allowance for uncollectible accounts	(10,451,468)	(10,469,798)
Allowance for contractual adjustments	(32,702,273)	(35,078,879)
Patient accounts receivable, net	<hr/> \$ 27,532,608	<hr/> \$ 23,561,039

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Memorial Health provides services without collateral to patients, most of whom are local residents and are insured under third-party payor agreements. The composition of revenue and receivables from patients and third-party payors follows:

	2024		2023	
	Accounts Receivable	Gross Revenue	Accounts Receivable	Gross Revenue
Medicare	29%	46%	27%	45%
Medicaid	10%	12%	18%	12%
Commercial insurance and other	42%	40%	35%	41%
Self-pay	19%	2%	20%	2%
	100%	100%	100%	100%

7. ESTIMATED AMOUNTS DUE TO THIRD-PARTY PAYORS

Memorial Health has agreements with payors that provide for reimbursement to Memorial Health at amounts different from its established rates. Contractual adjustments under third-party reimbursement programs represent the difference between Memorial Health's established rates for service and amounts reimbursed by third-party payors. The basis of reimbursements with these third-party payors follows:

- **Medicare** - Inpatient, acute-care services rendered to Medicare program beneficiaries are paid at prospectively determined rates per discharge. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors. Certain outpatient services, including ambulatory surgery, radiology, and laboratory services are reimbursed on an established fee-for-service methodology. Reimbursement for other outpatient services is based on the prospectively determined ambulatory payment classification system.
- **Medicaid** - Inpatient, acute-care services rendered to Medicaid program beneficiaries are also paid at prospectively determined rates per discharge. Capital costs relating to Medicaid patients are paid on a cost reimbursement method. Outpatient and physician services are reimbursed on an established fee-for-service methodology.

The Medicaid payment system in Ohio is prospective, whereby rates for the following state fiscal year beginning July 1 are based upon filed cost reports for the preceding calendar year. The continuity of this system is subject to the uncertainty of the fiscal health of the State of Ohio, which can directly impact future rates and the methodology currently in place. Any significant changes in rates, or the payment system itself, could have a material impact on the future Medicaid funding to providers.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Cost report settlements result from the adjustment of interim payments to final reimbursement under these programs and are subject to audit by fiscal intermediaries. Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. Although these audits may result in some changes in these amounts, they are not expected to have a material effect on the accompanying combined financial statements. Cost reports have been final settled through 2020 for Medicare.

Memorial Health has also entered into payment arrangements with certain commercial insurance carriers, health maintenance organizations and preferred provider organizations. The basis for payment to Memorial Health under these arrangements include prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates.

8. CAPITAL ASSETS

Capital assets for the year ended December 31, 2024 was as follows:

	2023	Additions	Disposals	Remeasurements	Transfers	2024
Non-depreciable capital assets:						
Land	\$ 3,431,367	\$ 4,056,723	\$ (414,226)	\$ -	\$ -	\$ 7,073,864
Construction in progress	884,135	3,268,503	-	-	(1,977,331)	2,175,307
Total non-depreciable capital assets	4,315,502	7,325,226	(414,226)	-	(1,977,331)	9,249,171
Depreciable capital assets:						
Land improvements	5,460,688	51,166	(219,497)	-	12,770	5,305,127
Buildings and leasehold improvements	138,914,230	16,773,244	(9,752,814)	-	1,556,669	147,491,329
Equipment	55,988,909	3,493,211	(2,996,972)	-	407,892	56,893,040
Total depreciable capital assets	200,363,827	20,317,621	(12,969,283)	-	1,977,331	209,689,496
Less accumulated depreciation:						
Land improvements	2,927,158	216,127	(205,989)	-	-	2,937,296
Buildings and leasehold improvements	37,550,521	3,711,411	(5,698,307)	-	-	35,563,625
Equipment	41,788,052	3,320,180	(2,574,060)	-	-	42,534,172
Total accumulated depreciation	82,265,731	7,247,718	(8,478,356)	-	-	81,035,093
Total depreciable capital assets, net	118,098,096	13,069,903	(4,490,927)	-	1,977,331	128,654,403
Intangible right-to-use assets:						
Leased building space	21,918,126	-	(13,509,720)	-	-	8,408,406
Leased equipment	1,894,311	1,929,574	-	-	-	3,823,885
SBITA assets	13,315,672	2,342,627	-	-	-	15,658,299
Total intangible right-to-use assets	37,128,109	4,272,201	(13,509,720)	-	-	27,890,590
Less accumulated amortization:						
Leased building space	11,323,358	1,283,716	(8,914,507)	2,103,357	-	5,795,924
Leased equipment	693,450	553,910	-	-	-	1,247,360
SBITA assets	4,370,895	1,510,279	-	(130,321)	-	5,750,853
Total accumulated amortization	16,387,703	3,347,905	(8,914,507)	1,973,036	-	12,794,137
Total intangible right-to-use assets, net	20,740,406	924,296	(4,595,213)	(1,973,036)	-	15,096,453
Capital assets, net	\$ 143,154,004	\$ 21,319,425	\$ (9,500,366)	\$ (1,973,036)	\$ -	\$ 153,000,027

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Capital assets for the year ended December 31, 2023 was as follows:

	2022	Additions	Disposals	Remeasurements	Transfers	2023
Non-depreciable capital assets:						
Land	\$ 2,993,939	\$ 437,428	\$ -	\$ -	\$ -	\$ 3,431,367
Construction in progress	621,915	262,220	-	-	-	884,135
Total non-depreciable capital assets	3,615,854	699,648	-	-	-	4,315,502
Depreciable capital assets:						
Land improvements	5,057,066	403,622	-	-	-	5,460,688
Buildings and leasehold improvements	142,790,025	2,007,757	(5,883,552)	-	-	138,914,230
Equipment	62,207,859	2,826,321	(9,045,271)	-	-	55,988,909
Total depreciable capital assets	210,054,950	5,237,700	(14,928,823)	-	-	200,363,827
Less accumulated depreciation:						
Land improvements	2,742,960	184,198	-	-	-	2,927,158
Buildings and leasehold improvements	39,241,328	4,118,438	(5,809,245)	-	-	37,550,521
Equipment	46,355,978	4,448,575	(9,016,501)	-	-	41,788,052
Total accumulated depreciation	88,340,266	8,751,211	(14,825,746)	-	-	82,265,731
Total depreciable capital assets, net	121,714,684	(3,513,511)	(103,077)	-	-	118,098,096
Intangible right-to-use assets:						
Leased building space	21,928,282	540,563	(550,719)	-	-	21,918,126
Leased equipment	3,066,556	27,391	(22,271)	(1,177,365)	-	1,894,311
SBITA assets	13,253,791	99,955	(38,074)	-	-	13,315,672
Total intangible right-to-use assets	38,248,629	667,909	(611,064)	(1,177,365)	-	37,128,109
Less accumulated amortization:						
Leased building space	10,589,518	1,284,559	(550,719)	-	-	11,323,358
Leased equipment	336,449	367,759	(10,758)	-	-	693,450
SBITA assets	3,032,717	1,376,252	(38,074)	-	-	4,370,895
Total accumulated amortization	13,958,684	3,028,570	(599,551)	-	-	16,387,703
Total intangible right-to-use assets, net	24,289,945	(2,360,661)	(11,513)	(1,177,365)	-	20,740,406
Capital assets, net	\$ 149,620,483	\$ (5,174,524)	\$ (114,590)	\$ (1,177,365)	\$ -	\$ 143,154,004

Intangible right-to-use assets

In 2022, Memorial Health implemented the guidance in GASB Statement No. 87 – *Leases* (GASB 87) and recognized the value of equipment and building space leased under long-term contracts. In 2023, Memorial Health implemented the guidance in GASB Statement No. 96 – *Subscription-Based Information Technology Arrangements* (SBITA) (GASB 96). Terms of the leases and SBITAs are described in Note 9.

9. LEASE AND SBITA LIABILITIES

In 2022, Memorial Health implemented the guidance of GASB 87 for accounting and reporting leases that had previously been reported as operating leases. In 2023, Memorial Health implemented the guidance of GASB 96 for SBITAs that had previously been reported as expense and not recorded in the statement of net position.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

At implementation of GASB 87 and GASB 96 and the commencement of leases and SBITAs beginning after implementation, Memorial Health measured the lease liability and SBITA liability at the present value of payments expected to be made during the remaining lease and SBITA term. Subsequently, the lease liability and SBITA liability are reduced by the principal portion of payments made. The intangible right-to-use asset was initially measured as the initial amount of the lease liability and SBITA liability, adjusted for lease and SBITA payments made at or before the lease and SBITA commencement date, plus certain initial direct costs. Subsequently, the intangible right-to-use asset is amortized on a straight-line basis over its useful life.

Key estimates and judgments related to leases and SBITAs include how Memorial Health determines (1) the discount rate it uses to discount the expected lease and SBITA payments to present value, (2) lease and SBITA term and (3) lease and SBITA payments. Memorial Health uses the interest rate charged by the lessor or software subscription provider as the discount rate. When the interest rate is not provided, Memorial Health generally uses its estimated incremental borrowing rate as the discount rate for leases and SBITAs. The lease and SBITA term includes the noncancellable period of the lease. Lease and SBITA payments included in the measurement of the lease and SBITA liability are composed of fixed payments and purchase option price that Memorial Health is reasonably certain to exercise.

Memorial Health monitors changes in circumstance that would require a remeasurement of its leases and SBITAs and will remeasure the lease and SBITA asset and liability if certain changes occur that are expected to significantly alter the amount of the lease and SBITA liability.

GASB 87 as Lessor

As lessor, Memorial Health has an agreement with a tenant that expires in 2032. The agreement requires monthly payments ranging from \$12,714 to \$15,468 discounted at a rate of 4.0%. Memorial Health recorded lease receivables of \$1,084,444 and \$1,197,288 and deferred inflows of \$1,112,351 and \$1,197,288 as of December 31, 2024 and 2023, respectively. The following is the maturity schedule for lease receivables.

Years Ending		
December 31	Lease Receivable	
2025	\$	122,213
2026		128,814
2027		139,136
2028		146,529
2029		157,693
2030-2034		390,059
Totals	\$	1,084,444

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

GASB 87 as Lessee

Medical and Office Equipment Leases

Memorial Health has a variety of leases related to medical and office equipment. Terms of these leases range between 60 and 96 months and carry monthly minimum payments from \$534 to \$31,528. The discount rates range from 3.25% to 7.75%. The leased equipment and accumulated amortization of the right-to-use assets are outlined in Note 8.

Building Leases

Memorial Health has a variety of leases related to leasing building space. Terms of these leases range between 36 and 300 months. Memorial Health anticipates it will exercise renewal options on the leases until July 1, 2037. These leases carry monthly minimum payments from \$1,800 to \$32,639. The discount rates range from 3.25% to 8.50%. The accumulated amortization of the right-to-use asset of the leased building spaces are outlined in Note 8.

Remaining payments on these leases at December 31, 2024 include:

Years Ending	Lease Payments to Maturity						
	Equipment			Building Space			
	December 31	Principal	Interest	Total	Principal	Interest	Total
2025	\$ 666,152	\$ 107,911	\$ 774,063	\$ 726,636	\$ 145,101	\$ 871,737	
2026	686,177	79,590	765,767	714,049	112,820	826,869	
2027	414,820	54,387	469,207	707,535	81,493	789,028	
2028	378,996	35,990	414,986	598,616	51,796	650,412	
2029	524,302	11,026	535,328	433,327	31,377	464,704	
2030-2034	-	-	-	210,924	79,026	289,950	
2035-2039	-	-	-	103,710	12,168	115,878	
Totals	\$ 2,670,447	\$ 288,904	\$ 2,959,351	\$ 3,494,797	\$ 513,781	\$ 4,008,578	

GASB 96

SBITA agreements under GASB 96 for Memorial Health include its electronic health records and financial reporting general ledger packages as well as other key subscription-based services. Terms of these SBITA agreements range between 36 and 120 months. The SBITA agreements require either monthly or annual payments ranging from \$721 to \$128,481 through 2032. The discount rates range from 3.25% to 8.0%. The accumulated amortization of the right-to-use asset of the SBITAs are outlined in Note 8.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Remaining payments on SBITA liabilities at December 31, 2024 include:

Years Ending December 31	SBITA Payments to Maturity		
	SBITA Assets		
	Principal	Interest	Total
2025	\$ 1,492,540	\$ 357,444	\$ 1,849,984
2026	1,620,676	432,526	2,053,202
2027	1,688,699	355,694	2,044,393
2028	1,677,944	275,002	1,952,946
2029	1,765,975	195,192	1,961,167
2030-2034	2,254,698	210,829	2,465,527
Totals	\$ 10,500,532	\$ 1,826,687	\$ 12,327,219

10. ACCRUED SALARIES, WAGES AND RELATED ACCRUALS

The details of accrued liabilities at December 31, 2024 and 2023 were as follows:

	2024	2023
Payroll and related items	\$ 8,030,302	\$ 7,452,394
Self-insured benefits	4,449,028	4,397,390
Health insurance claims	1,148,400	1,368,000
Total salaries, wages and related accruals	\$ 13,627,730	\$ 13,217,784

Information regarding Memorial Health's compensated absences net activity and balances as of and for the years ended December 31, 2024 and December 31, 2023, were as follows:

	2023	Net Change	Current	
			2024	Portion
Compensated absences	<u>\$ 5,854,705</u>	<u>\$ 233,301</u>	<u>\$ 6,088,006</u>	<u>\$ 4,449,028</u>
	2022	Net Change	2023	Portion
Compensated absences	<u>\$ 5,611,515</u>	<u>\$ 243,190</u>	<u>\$ 5,854,705</u>	<u>\$ 4,397,390</u>

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

11. LONG-TERM DEBT

Information regarding Memorial Health's long-term debt activity and balances as of and for the year ended December 31, 2024, were as follows:

	2023	Additions	Payments	2024	Current Portion
Note Payable Obligations					
OSU Epic	\$ 255,273	\$ -	\$ (255,273)	\$ -	\$ -
Hospital Facilities Revenue Bonds:					
Series 2016	8,262,812	-	(273,298)	7,989,514	280,366
Series 2017	15,878,768	-	(460,102)	15,418,666	475,220
Series 2022	17,974,194	-	(475,330)	17,498,864	495,505
Union County General Obligation Bonds:					
Series 2016A	1,030,000	-	(650,000)	380,000	380,000
Series 2016B	5,255,000	-	(300,000)	4,955,000	325,000
Series 2018	27,950,000	-	(10,000)	27,940,000	190,000
	<u>76,606,047</u>	<u>-</u>	<u>(2,424,003)</u>	<u>74,182,044</u>	<u>2,146,091</u>
Unamortized bond premiums	2,065,136	-	(204,648)	1,860,488	153,679
Total long-term debt	<u>\$ 78,671,183</u>	<u>\$ -</u>	<u>\$ (2,628,651)</u>	<u>\$ 76,042,532</u>	<u>\$ 2,299,770</u>

Information regarding Memorial Health's long-term debt activity and balance as of and for the year ended December 31, 2023, were as follows:

	2022	Additions	Payments	2023	Current Portion
Note Payable Obligations					
OSU Epic	\$ 850,874	\$ -	\$ (595,601)	\$ 255,273	\$ 255,273
Hospital Facilities Revenue Bonds:					
Series 2016	8,530,265	-	(267,453)	8,262,812	8,262,812
Series 2017	16,326,737	-	(447,969)	15,878,768	15,878,768
Series 2022	18,433,789	-	(459,595)	17,974,194	475,330
Union County General Obligation Bonds:					
Series 2016A	1,655,000	-	(625,000)	1,030,000	650,000
Series 2016B	5,545,000	-	(290,000)	5,255,000	300,000
Series 2018	27,960,000	-	(10,000)	27,950,000	10,000
	<u>79,301,665</u>	<u>-</u>	<u>(2,695,618)</u>	<u>76,606,047</u>	<u>25,832,183</u>
Unamortized bond premiums	2,263,818	-	(198,682)	2,065,136	183,252
Total long-term debt	<u>\$ 81,565,483</u>	<u>\$ -</u>	<u>\$ (2,894,300)</u>	<u>\$ 78,671,183</u>	<u>\$ 26,015,435</u>

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NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

OSU Epic Obligation - effective May 1, 2019, Memorial Health entered into an electronic medical record system software license and access agreement in the amount of \$2,800,000. The \$2,800,000 note payable for implementation costs will be paid in 60 equal monthly installments of \$51,566, including principal and interest at a fixed rate of 4%, through April 2024.

Hospital Facilities Revenue Bonds, Series 2016 – dated December 14, 2016, were issued in the amount of \$10,000,000 with an interest rate of 2.33% issued to redeem the Series 2011 (Heart Pavilion Project) Hospital Facilities Revenue Bonds, and for capital project costs. The bonds were subject to a mandatory tender date on December 1, 2023, which Memorial Health extended for one year. The bonds carried an interest rate of 4.07% and 4.93% as of December 31, 2024 and 2023, respectively. The bonds are subject to another mandatory tender on February 1, 2030 and mature on December 1, 2046.

The Hospital Facilities Improvement Revenue Bonds, Series 2016 loan of \$10,000,000 and Union County General Obligation Bond, Series 2016B loan of \$6,970,000 from direct placement contain a provision that whenever an event of default occurs, PNC Bank, National Association (PNC Bank), the holder of the bonds, without any further demand or notice, take one or any combination of the following remedial steps:

1. By notice, declare the total outstanding amount of the bonds due and payable.
2. Proceed by appropriate court action to enforce specific performance by the County of Union, Ohio (the County) of the applicable covenants of the agreement or to recover for the breach thereof, including the payment of all amounts due from the County. The County shall pay or repay to PNC Bank all costs of such action or court action, including without limitation, reasonable attorneys' fees.
3. Pursue any other remedy granted to PNC Bank under the Master Trust Indenture or any other financing or security document executed in connection with any other indebtedness or other monetary obligation between the County and PNC Bank.

Furthermore, upon the occurrence and continuation of an event of default the Hospital Facilities Improvement Revenue Bonds, Series 2016 and Union County General Obligation Various Purpose Refunding Bonds, Series 2016B will bear interest at the default rate, which is the rate equal to the sum of the interest rate plus 3%.

Hospital Facilities Revenue Bonds, Series 2017 – on December 28, 2017, Memorial Health entered into a bond purchase agreement with PNC Bank, for the issuance of its Hospital Facilities Improvement Revenue Bonds, Series 2017 in the aggregate principal amount not to exceed \$17,150,000 for its Memorial 2020 campus revitalization project. Memorial Health utilized the full amount of the bonds and had an outstanding balance of \$17,150,000 at the end of the drawdown period on December 28, 2020. The bonds were issued with a variable interest rate during the drawdown period, with a forward fixed rate through December 1, 2024. The bonds carried an interest rate of 4.07% and 2.92% as of December 31, 2024 and 2023, respectively. Principal payments commenced on February 1, 2021 with interest paid monthly beginning on February 1, 2018. The bonds are subject to mandatory tender on February 1, 2030 and mature on December 1, 2047.

The Hospital Facilities Improvement Revenue Bonds, Series 2017 loan of \$17,150,000 from direct placement contain a provision that whenever an event of default occurs, with written notice, the principal outstanding is due and payable immediately.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Hospital Facilities Revenue Bonds, Series 2022 – on September 29, 2022, Memorial Health entered into a bond purchase agreement with Old National Bank, for the issuance of its Hospital Facilities Revenue Bonds, Series 2022 (Memorial Ohio Properties, LLC Project) in the amount of \$18,600,000 for the purpose of financing costs of the real estate properties. Principal payments commenced on December 1, 2022 with quarterly payments including an interest rate of 3.735% per annum. The bonds mature on September 1, 2047.

Union County General Obligation Various Purpose Refunding Bonds, Series 2016A – dated May 18, 2016, were issued in the amount of \$5,725,000 with varying fixed interest rates ranging from 2.00% to 4.00% to refinance the Series 2003 and Series 2005 Union County General Obligation Various Purpose Refunding Bonds. The bonds mature in full on December 1, 2025.

The Union County General Obligation Various Purpose Refunding Bonds, Series 2016A loan of \$5,725,000 from direct placement contain a provision that if Memorial Health fails to maintain a coverage or liquidity requirement Memorial Health shall deposit into a reserve account within 30 days cash or eligible investments in the amount necessary to cause the balance then held in the reserve account to equal the reserve requirement.

Union County General Obligation Various Purpose Refunding Bonds, Series 2016B – dated May 18, 2016, were issued in the amount of \$6,970,000 with varying fixed interest rates ranging from 1.00% to 5.00% to refinance the Series 2007 Union County General Obligation Various Purpose Refunding Bonds. The bonds mature in full on December 1, 2033.

The Union County General Obligation Various Purpose Refunding Bonds, Series 2016B loan of \$6,970,000 from direct placement is subject to the provision for an event of default as stated above.

Union County General Obligation Bonds, Series 2018 – dated April 19, 2018, were issued in the amount of \$28,000,000 with a stated interest rate of 3.00% through 2024, and varying stated interest rates between 3.00% and 5.00% through 2047. Memorial Health issued the Series 2018 bonds to continue the second phase of its Memorial 2020 campus revitalization project. The Memorial 2020 campus revitalization project includes constructing an inpatient tower, ambulatory health center for medical oncology, ambulatory services, health center, diabetes center, and physician practice space, as well as completing various improvements of existing Memorial Health sites.

The Union County General Obligation Bonds, Series 2018 loan of \$28,000,000 from direct placement contain a provision that whenever an event of default occurs, with written notice, the principal outstanding is due and payable immediately.

Memorial Health executed a Master Trust Indenture with the County and PNC Bank whereby the County and PNC Bank executed the revenue and general obligation bonds on behalf of Memorial Health. Under the terms of the agreement, Memorial Health agreed to assume liability of the debt obligations and has pledged a security interest in substantially all of its assets to the County, PNC Bank, and any other creditor for future debt obligations. Memorial Health is bound by terms under the master trust indenture to various debt covenants.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

In addition, Memorial Health executed a Supplemental Master Trust Indenture with the County and Huntington National Bank, whereby the County and Huntington National Bank executed the Hospital Facilities Revenue Bonds, Series 2022 on behalf of Memorial Health. Under the terms of the agreement, Memorial Health is subject to the Master Trust Indenture, discussed above, and Memorial Ohio Properties, LLC is bound by additional terms under the supplemental trust indenture to various debt covenants. Management believes Memorial Hospital is in compliance with these covenants as of December 31, 2024.

The following is a schedule of debt principal and interest payments for fiscal years subsequent to December 31, 2024:

Years Ending December 31	Notes from Direct Placements	
	Principal	Interest *
2025	\$ 2,299,770	\$ 2,897,969
2026	2,333,972	2,814,315
2027	2,441,055	2,741,181
2028	2,511,938	2,657,082
2029	2,592,482	2,569,395
2030-2034	14,074,446	11,505,362
2035-2039	16,420,836	8,809,949
2040-2044	19,739,368	5,282,578
2045-2047	13,628,665	1,049,573
Total	<u>\$ 76,042,532</u>	<u>\$ 40,327,404</u>

(*) Anticipated interest expense, net of amortization of deferred bond premiums on the Series 2016A and Series 2016B General Obligation Various Purpose Refunding Bonds and Series 2018 General Obligation Bonds.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

12. NET PATIENT SERVICE REVENUE

Net patient service revenue for the years ending December 31 consists of the following:

	2024	2023
Patient Revenue:		
Inpatient services	\$ 94,342,005	\$ 86,812,423
Outpatient services	437,448,050	402,206,398
Total patient revenue	<u>531,790,055</u>	<u>489,018,821</u>
Revenue deductions:		
Provision for contractual allowances	308,822,865	280,518,652
Provision for bad debt allowances	10,264,365	11,043,869
Charity care, net of Hospital Care Assurance	3,238,695	3,227,272
Total revenue deductions	<u>322,325,925</u>	<u>294,789,793</u>
Total net patient service revenue	<u><u>\$ 209,464,130</u></u>	<u><u>\$ 194,229,028</u></u>

13. RETIREMENT PLANS

Memorial Hospital and Memorial Gables are participating employers of Memorial Health contributing to the Ohio Public Employees Retirement System (OPERS). OPERS administers three separate pension plans: The Traditional Pension Plan – a cost sharing multiple-employer defined benefit pension plan; the Member-Directed Plan – a defined contribution plan; and the Combined Plan – a cost sharing multiple-employer defined benefit pension plan that has elements of both a defined benefit and defined contribution plan. Effective January 1, 2024 the Combined Plan is no longer available for member selection and the Combined Plan was consolidated into the Traditional Pension Plan.

OPERS maintains a cost-sharing multiple employer defined benefit post-employment healthcare trust, which funds multiple health care plans including medical coverage, prescription drug program and deposits to a Health Reimbursement Arrangement to qualifying benefit recipients of both the Traditional Pension and the Combined Plans. This trust is also used to fund health care for Member Directed Plan participants, in the form of a Retiree Medical Account (RMA). At retirement or refund, Member-Directed Plan participants may be eligible for reimbursement of qualified medical expenses from their vested RMA balance.

In order to qualify for health care coverage, age-and-service retirees under the Traditional Pension and Combined Plans must have 20 or more years of qualifying Ohio service credit. Health care coverage for disability benefit recipients and qualified survivor benefit recipients is available. The health care coverage provided by OPERS meets the definition of an Other Post Employment Benefit (OPEB) as described in GASB Statement 75. Please see the Plan Statement in the OPERS 2023 Annual Comprehensive Financial Report for details.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

The Ohio Revised Code permits, but does not mandate, OPERS to provide health care to its eligible benefit recipients. Authority to establish and amend health care coverage is provided to the OPERS Board of Trustees (OPERS Board) in Chapter 145 of the Ohio Revised Code.

OPERS issues a stand-alone financial report. Interested parties may obtain a copy by visiting <https://www.opers.org/financial/reports.shtml>, by writing to OPERS, 277 East Town Street, Columbus, OH 43215-4642, or by calling (614) 222-5601 or (800) 222-7377.

Assets, Liabilities, Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Retirement Plans

In accordance with GASB Statement No. 68 and 75, employers participating in cost-sharing multiple-employer plans are required to recognize a proportionate share of the collective net pension and OPEB liabilities and assets of the plans. Although changes in the net pension liabilities and assets generally are recognized as expense in the current period, certain items are deferred and recognized as expense in future periods. Deferrals for differences between projected and actual investment returns are amortized to pension expense over five years. Deferrals for employer contributions subsequent to the measurement date are amortized in the following year. Other deferrals are amortized over the estimated remaining service lives of both active and inactive employees (amortization periods range from 2 to 10 years).

The collective net pension asset and liability of the retirement systems (GASB 68) and Memorial Health's proportionate share of the net pension asset and liability as of December 31 were as follows:

	2024	2023
Net pension liability - all employers	\$ 26,108,409,664	\$ 29,540,043,780
Proportion of the net pension liability - Memorial Health	0.314399%	0.316049%
	<u>\$ 82,084,579</u>	<u>\$ 93,361,013</u>
	2024	2023
Net pension asset - all employers	\$ 307,381,524	\$ 235,689,691
Proportion of the net pension asset - Memorial Health	0.425466%	0.443848%
	<u>\$ 1,307,804</u>	<u>\$ 1,046,104</u>

Pension expenses, relating to GASB 68, for the years ending December 31, 2024 and 2023 was \$16,470,589 and \$17,331,426, respectively.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

The collective net OPEB asset (liability) of the retirement systems (GASB 75) and Memorial Health's proportionate share of the net OPEB asset (liability) as of December 31 were as follows:

	2024	2023
Net OPEB asset (liability) - all employers	\$ 902,523,892	\$ (630,519,175)
Proportion of the net OPEB asset/liability - Memorial Health	0.340210%	0.338916%
	<u>\$ 3,070,477</u>	<u>\$ (2,136,931)</u>

OPEB gain relating to GASB 75, for the years ending December 31, 2024 and 2023, was \$743,779 and \$3,520,898, respectively.

At December 31, 2024, Memorial Health reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Deferred outflows of resources:

Difference between expected and actual experience	\$ 1,398,299
Assumption changes	48,536
Change in proportionate share	908,012
Net difference between projected and actual earnings on pension plan assets	16,826,564
Employer contributions subsequent to the measurement date	<u>8,451,432</u>
Total	<u>\$ 27,632,843</u>

Deferred inflows of resources:

Difference between expected and actual experience	\$ 129,350
Change in proportionate share	215,565
Difference between Memorial Health contributions and proportionate share of contributions	25,167
Total	<u>\$ 370,082</u>

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

At December 31, 2023, Memorial Health reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Deferred outflows of resources:

Difference between expected and actual experience	\$ 3,165,375
Assumption changes	1,055,550
Change in proportionate share	2,851,015
Net difference between projected and actual earnings on pension plan assets	26,992,066
Employer contributions subsequent to the measurement date	8,113,559
Total	<u>\$ 42,177,565</u>

Deferred inflows of resources:

Difference between expected and actual experience	\$ 149,475
Change in proportionate share	29,354
Difference between Memorial Health contributions and proportionate share of contributions	29,982
Total	<u>\$ 208,811</u>

At December 31, 2024, Memorial Health reported deferred outflows of resources and deferred inflows of resources for OPEB from the following sources:

Deferred outflows of resources:

Change in proportionate share	\$ 5,457
Assumption changes	790,495
Net difference between projected and actual earnings on OPEB plan assets	1,843,996
Difference between Memorial Health contributions and proportionate share of contributions	107,488
Employer contributions subsequent to the measurement date	294,246
Total	<u>\$ 3,041,682</u>

Deferred inflows of resources:

Difference between expected and actual experience	\$ 437,017
Assumption changes	1,319,906
Difference between Memorial Health contributions and proportionate share of contributions	8,111
Total	<u>\$ 1,765,034</u>

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

At December 31, 2023, Memorial Health reported deferred outflows of resources and deferred inflows of resources for OPEB from the following sources:

Deferred outflows of resources:

Change in proportionate share	\$ 68,748
Assumption changes	2,087,188
Net difference between projected and actual earnings on OPEB plan assets	4,244,019
Difference between Memorial Health contributions and proportionate share of contributions	96,251
Employer contributions subsequent to the measurement date	<u>291,201</u>
Total	<u>\$ 6,787,407</u>

Deferred inflows of resources:

Difference between expected and actual experience	\$ 533,034
Assumption changes	<u>171,741</u>
Total	<u>\$ 704,775</u>

Net deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense during the years ending December 31 as follows:

2025	\$ (4,861,080)
2026	(5,578,723)
2027	(10,736,418)
2028	2,390,306
2029	(11,760)
Thereafter	<u>(13,654)</u>
Total	<u>\$ (18,811,329)</u>

Net deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in pension expense during the years ending December 31 as follows:

2025	\$ (1,116)
2026	(168,551)
2027	(1,435,387)
2028	622,652
Total	<u>\$ (982,402)</u>

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Statutory Authority

Ohio Revised Code (ORC) Chapter 145

Benefit Formula

Pensions: Benefits are calculated on the basis of age, final average salary (FAS), and service credit. State and Local members in transition Groups A and B are eligible for retirement benefits at age 60 with 5 years of service credit or at age 55 with 25 or more years of service credit. Group C for State and Local is eligible for retirement at age 57 with 25 years of service or at age 62 with 5 years of service. For Groups A and B, the annual benefit is based on 2.2% of FAS multiplied by the actual years of service for the first 30 years of service credit and 2.5% for years of service in excess of 30 years. For Group C, the annual benefit applies a factor of 2.2% for the first 35 years and a factor of 2.5% for the years of service in excess of 35. FAS represents the average of the three highest years of earnings over a member's career for Groups A and B. Group C is based on the average of the five highest years of earnings over a member's career. The base amount of a member's pension benefit is locked in upon receipt of the initial benefit payment for calculation of an annual cost-of-living adjustment.

OPEB: The ORC permits, but does not require, OPERS to offer post-employment health care coverage. The ORC allows a portion of the employers' contributions to be used to fund health care coverage. The health care portion of the employer contribution rate for the Traditional Pension Plan and the Combined Pension Plan is comparable, as the same coverage options are provided to participants in both plans. Beginning January 1, 2015, the service eligibility criteria for health care coverage increased from 10 years to 20 years with a minimum age of 60, or 30 years of qualifying service at any age. Beginning with January 2016 premiums, Medicare-eligible retirees could select supplemental coverage through the connector and may be eligible for monthly allowances deposited to a health reimbursement account to be used for reimbursement of eligible health care expenses. Coverage for non-Medicare retirees includes hospitalization, medical expenses and prescription drugs. The OPERS determines the amount, if any of the associated health care costs that will be absorbed by the OPERS and attempts to control costs by using managed care, case management, and other programs. Effective January 1, 2022, eligible non-Medicare retirees are part of a connector program similar to Medicare-enrolled members.

Contribution Rates

The ORC provides the statutory authority requiring public employers to fund health care through their contributions to OPERS. A portion of each employer's contribution to OPERS may be set aside to fund OPERS health care plans.

Employer contribution rates are expressed as a percentage of earnable salary of active members. In 2024 and 2023, State and Local employers contributed a rate of 14.0% of earnable salary and Public Safety and Law Enforcement employers contributed at 18.1%. These are the maximum employer contribution rates permitted by the ORC. Active member contributions do not fund health care.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Each year, the OPERS Board determines the portion of the employer contribution rate that will be set aside to fund health care plans. The portion of employer contributions allocated to health care for members in the Traditional Pension Plan was 0.0% during calendar year 2024 and 2023. For Combined Plan, the portion of employer contributions allocated to healthcare was 2.0% from July 1, 2022 to December 31, 2024 which was closed to new entrants during calendar year 2024. The OPERS Board is also authorized to establish rules for the retiree of their surviving beneficiaries to pay a portion of the health care provided. Payment amounts vary depending on the number of covered dependents and the coverage selected. The employer contribution as a percentage of covered payroll deposited for Member-Directed Plan participants for 2024 and 2023 was 4.0%.

Cost-of-Living Adjustments

Once a benefit recipient retiring under the Traditional Pension Plan has received benefits for 12 months, an annual cost-of-living adjustment is provided on the member's base pension benefit at the date of retirement and is not compounded. For those members retiring under the Combined Plan, they will receive a 3.0% cost-of-living adjustment for the defined benefit portion of their pension benefit. Current law provides for a 3.0% cost-of-living adjustment for benefit recipients retiring prior to January 7, 2013. For those benefit recipients retiring subsequent to January 7, 2013, beginning in calendar year 2019, current law provides that the cost-of-living adjustment will be based on the average percentage increase in the Consumer Price Index, capped at 3.0%.

Measurement Date

December 31, 2023 for pension (OPEB is rolled forward from December 31, 2022 actuarial valuation date)

Actuarial Assumptions

Valuation Date: December 31, 2023 for pension and December 31, 2022 for OPEB

Rolled Forward Measurement Date: December 31, 2023 for OPEB

Actuarial Cost Method: Individual entry age

Investment Rate of Return: 6.90% for pension and 6.00% for OPEB

Inflation: 2.75%

Projected Salary Increases: 2.75% - 10.75% for Traditional Plan and OPEB, 2.75% to 8.25% for Combined Plan

Cost-of-Living Adjustments: 3.00% Simple for those retiring before January 7, 2013, 2.30% Simple for those retiring after January 7, 2013 through 2024, then 2.05% Simple.

Health Care Cost Trend: 5.50% initial, 3.50% ultimate through 2038

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Mortality Rates

Pre-retirement mortality rates are based on 130% of the Pub-2010 General Employee Mortality Tables (males and females) for State and Local Government divisions and 170% of the Pub-2010 Safety Employee Mortality Tables (males and females) for the Public Safety and Law Enforcement divisions. Post-retirement mortality rates are based on 115% of the PubG-2010 Retiree Mortality Tables for all divisions. Post-retirement mortality rates for disabled retirees are based on the PubNS-2010 Disabled Retiree Mortality Tables (males and females) for all divisions. For the previously described tables, the base year is 2010 and the mortality rates for a particular year are determined by applying the MP-2020 mortality improvement scales (males and females) to all of these tables.

Date of Last Experience Study

December 31, 2020

Investment Return Assumptions

The long term expected rate of return on defined benefit investment assets was determined using a building-block method in which best-estimate ranges of expected future real rates of return are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage, adjusted for inflation.

The following table displays the OPERS Board-approved asset allocation policy for defined benefit pension assets for 2023 and the long-term expected real rates of return:

Asset Class	Target Allocation	Long Term Expected Return *
Fixed Income	24%	2.9%
Domestic Equity	21%	4.3%
Real Estate	13%	4.5%
Private Equity	15%	7.5%
International Equity	20%	5.2%
Risk Parity	2%	4.4%
Other Investments	5%	3.5%
Total	100%	

* Returns presented as arithmetic means

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

The following table displays the OPERS Board-approved asset allocation policy for health care assets for 2023 and the long-term expected real rates of return:

Asset Class	Target Allocation	Long Term Expected Return *
Fixed Income	37%	2.8%
Domestic Equity	25%	4.3%
Real Estate	5%	4.7%
International Equity	25%	5.2%
Risk Parity	3%	4.4%
Other Investments	5%	2.4%
Total	<hr/> <hr/> 100%	

* Returns presented as arithmetic means

Discount Rate

Pension: The discount rate used to measure the total pension liability was 6.9% for the Traditional Pension Plan, the Combined Plan and the Member-Directed Plan. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and those of the contributing employers are made at the contractually required rates, as actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension assets and liabilities.

OPEB: A discount rate of 5.70% was used to measure the total OPEB liability on the measurement date of December 31, 2023; however, the single discount rate used at the beginning of the year was 5.22%. Projected benefit payments are required to be discounted to their actuarial present value using a single discount rate that reflects (1) a long-term expected rate of return on OPEB plan investments (to the extent that the health care fiduciary net position is projected to be sufficient to pay benefits), and (2) a tax-exempt municipal bond rate based on an index of 20-year general obligation bonds with an average AA credit rating as of the measurement date (to the extent that the contributions for use with the long-term expected rate are not met). The single discount rate was based on an expected rate of return on the health care investment portfolio of 6.00% and a municipal bond rate of 3.77%. The projected cash flows used to determine the discount rate assumed that the employer contributions will be made at rates equal to the actuarially determined contribution rates. Based on those assumptions, the OPEB plan's fiduciary net position and future contributions were significant to finance health care costs through 2070. As a result, the long-term expected rate of return on health care investments was applied to projected costs through the year 2070, and the municipal bond rate was applied to all health care costs after that date.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Health Care Cost Trend Rate

Retiree health care valuations use a health care cost-trend assumption that changes over several years built into the assumption. The near-term rates reflect increase in the current cost of health care; the trend starting in 2024 is 5.5%. If this trend continues for future years, the projection indicates that years from now virtually all expenditures will be for health care. A more reasonable alternative is the health care cost trend will decrease to a level at, or near, wage inflation. On this basis, the actuaries project premium rate increases will continue to exceed wage inflation for approximately the next decade, but by less each year, until leveling off at an ultimate rate, assumed to be 3.5% in the most recent valuation.

Sensitivity of Net Pension Liability to Changes in Discount Rate

1% Decrease	Current Rate	1% Increase
(5.9%)	(6.9%)	(7.9%)
\$ 129,579,548	\$ 82,084,579	\$ 42,997,207

Sensitivity of Net Pension Asset to Changes in Discount Rate

1% Decrease	Current Rate	1% Increase
(5.9%)	(6.9%)	(7.9%)
\$ (791,367)	\$ (1,307,804)	\$ (1,714,628)

Sensitivity of Net OPEB Liability (Asset) to Changes in Discount Rate

1% Decrease	Current Rate	1% Increase
(4.70%)	(5.70%)	(6.70%)
\$ 1,687,442	\$ 3,070,477	\$ (7,011,728)

Sensitivity of Net OPEB Asset to Changes in Health Care Cost Trend Rate

1% Decrease	Current Rate	1% Increase
\$ (3,197,974)	\$ (3,070,477)	\$ (2,925,806)

The amount of contributions recognized by the OPERS Plan from Memorial Health for the years ending December 31, 2024 and 2023 were approximately \$8,451,000 and \$8,114,000, respectively.

The amount of contributions recognized by the OPEB Plan from Memorial Health for the years ending December 31, 2024 and 2023 were approximately \$294,000 and \$291,000, respectively.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

14. MEDICAL MALPRACTICE CLAIMS

Based on the nature of its operations, Memorial Health is at times subject to pending or threatened legal actions, which arise in the normal course of its activities. Memorial Health is insured against medical malpractice claims under a claims-based policy, whereby only the claims reported to the insurance carrier during the policy period are covered regardless of when the incident giving rise to the claim occurred. Under the terms of the policy, Memorial Health bears the risk of the ultimate costs of any individual claims exceeding \$1,000,000, or aggregate claims of \$3,000,000, for claims asserted in the policy year. In addition, Memorial Health has an umbrella policy with an additional \$5,000,000 of coverage. Should the claims-made policy not be renewed or replaced with equivalent insurance, claims based on the occurrences during the claims-made term, but reported subsequently, will be uninsured.

Memorial Health is not aware of any medical malpractice claims, either asserted or unasserted, that would exceed the policy limits. No claims have been settled during the past three years that have exceeded policy coverage limits. The cost of this insurance policy represents Memorial Health's cost for such claims for the year, and it has been charged to operations as a current expense.

15. DEFERRED COMPENSATION

Any employee of Memorial Hospital may participate in a deferred compensation plan created by the State of Ohio under the provisions of Internal Revenue Code (IRC) Section 457, Deferred Compensation Plan with Respect to Service for State and Local Governments. Under the plan, employees may elect to defer a portion of their salaries and avoid paying taxes on the deferred portion until the withdrawal date. The deferred compensation amount is not available for withdrawal by employees until termination, retirement, death or unforeseeable emergency. Certain amounts are being accrued for annually under this plan.

16. SELF-INSURED BENEFITS

Memorial Hospital is partially self-insured under a plan covering substantially all employees and dependents for health benefits. The plan is covered by a stop-loss policy that covers claims over \$150,000 per covered person, with an unlimited maximum annual payment amount. Claims in excess of employee premiums are charged to operations. A provision is accrued for self-insured employee health claims including both claims reported and claims incurred but not yet reported. The accrual is estimated based on consideration of prior claims experience, recently settled claims, frequency of claims and other economic and social factors. In addition, Memorial Hospital self-insures for worker's compensation. Memorial Hospital has a \$1,000,000 per claim stop-loss policy with a private insurance carrier for worker's compensation.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

Activity in Memorial Health's accrued employee health claims liability during 2024 and 2023 is summarized as follows:

	2024	2023
Balance, beginning of year	\$ 1,368,000	\$ 1,279,763
Current year claims incurred and changes in estimates for claims incurred in prior years	6,186,438	8,373,195
Claims and expenses paid	(6,406,038)	(8,284,958)
Balance, end of year	<u>\$ 1,148,400</u>	<u>\$ 1,368,000</u>

17. INVESTMENT IN JOINT VENTURES

During 1996, Memorial Health Foundation and two other area health care entities formed Health Partners, Ltd. (Health Partners), for which Memorial Hospital has a 33.33% ownership interest. Health Partners was formed to provide management services to the health clinic of a major area corporation. In 1996, Memorial Hospital contributed \$100,000 to Health Partners through Memorial Health Foundation. During 2024 and 2023, Memorial Hospital received distributions of \$100,000 and \$0, respectively through Memorial Health Foundation.

During 2003, Memorial Health Foundation and other area health providers formed Marysville Ohio Medical Properties, LLC, of which Memorial Hospital has a 46.88% ownership interest. The corporation was formed as the property owner for the Marysville Ohio Surgery Center facility. During 2003, Memorial Hospital contributed \$130,000 through Memorial Health Foundation. Memorial Hospital received distributions of \$97,500 in 2024 and 2023 through Memorial Health Foundation.

During 2014, Memorial Health Foundation and other health providers formed Mahoney Dialysis, LLC, of which Memorial Hospital had a 6.0% ownership. The organization was formed to provide dialysis and renal care services and related services to the area. During 2014, Memorial Hospital contributed \$106,020 through Memorial Health Foundation. During 2024 and 2023, Memorial Hospital received distributions of \$34,828 and \$29,796, respectively, through Memorial Health Foundation.

18. HEART PAVILION COLLABORATION AGREEMENT

On January 1, 2011, Memorial Hospital entered into cardiovascular collaboration and management service agreements with The Ohio State University (OSU) to provide cardiovascular services to Memorial Hospital's patients on its campus. Under the terms of the agreements, each party provides certain equipment, facilities, personnel and management services. Program earnings, as defined, are determined and distributed under the terms of the agreements. As of December 31, 2024 and 2023, Memorial Hospital had amounts accrued of approximately \$900,000 and \$2,785,000 for amounts due to OSU relating to revenues earning during 2024 and 2023, respectively.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

19. BLENDED COMPONENT UNITS

The combined financial statements include Memorial Gables, Memorial Health Foundation, Memorial Medical Group, Memorial Ohio Properties, LLC, Memorial Ohio Properties II, LLC, and Memorial Ohio Properties III, LLC, which are blended component units of Memorial Hospital as determined by GASB Statements No. 61 and No. 80.

The following is a summary of the financial position and activities of the blended component units as of and for the year ending December 31, 2024:

	Memorial Gables	Memorial Health Foundation	Memorial Medical Group	Memorial Ohio Properties, LLC	Memorial Ohio Properties II, LLC	Memorial Ohio Properties III, LLC	Blended Component Unit Total
Assets:							
Current assets	\$ 3,558,199	\$ 1,240,389	\$ 3,618,700	\$ 1,290,133	\$ 177,393	\$ 829,077	\$ 10,713,891
Capital assets, net	-	-	-	21,016,546	3,584,507	16,029,054	40,630,107
Other assets	421,398	1,411,552	-	11,701,269	-	8,132,459	21,666,678
Total assets and deferred outflows of resources	<u>\$ 3,979,597</u>	<u>\$ 2,651,941</u>	<u>\$ 3,618,700</u>	<u>\$ 34,007,948</u>	<u>\$ 3,761,900</u>	<u>\$ 24,990,590</u>	<u>\$ 73,010,676</u>
Liabilities:							
Current liabilities	\$ 541,928	\$ 9,500	\$ 1,047,970	\$ 553,081	\$ -	\$ 78,863	\$ 2,231,342
Due to Memorial Hospital	-	38,189	6,640,748	-	-	-	6,678,937
Long term debt	-	-	-	17,003,359	-	-	17,003,359
Other liabilities	-	-	188,637	-	-	-	188,637
Deferred inflows of resources	-	-	-	11,757,666	-	8,801,927	20,559,593
Total liabilities and deferred inflows of resources	<u>541,928</u>	<u>47,689</u>	<u>7,877,355</u>	<u>29,314,106</u>	<u>-</u>	<u>8,880,790</u>	<u>46,661,868</u>
Net position (deficit):							
Net investment in capital assets	-	-	-	3,517,682	3,584,507	16,029,054	23,131,243
Restricted - expendable for Donor intent	-	252,559	-	-	-	-	252,559
Unrestricted	3,437,669	2,351,693	(4,258,655)	1,176,160	177,393	80,746	2,965,006
Total net position (deficit)	<u>3,437,669</u>	<u>2,604,252</u>	<u>(4,258,655)</u>	<u>4,693,842</u>	<u>3,761,900</u>	<u>16,109,800</u>	<u>26,348,808</u>
Total liabilities, deferred inflows of resources, and net position	<u>\$ 3,979,597</u>	<u>\$ 2,651,941</u>	<u>\$ 3,618,700</u>	<u>\$ 34,007,948</u>	<u>\$ 3,761,900</u>	<u>\$ 24,990,590</u>	<u>\$ 73,010,676</u>
	Memorial Gables	Memorial Health Foundation	Memorial Medical Group	Memorial Ohio Properties, LLC	Memorial Ohio Properties II, LLC	Memorial Ohio Properties III, LLC	Blended Component Unit Total
Operating revenues							
Net patient service revenue	\$ 6,993,643	\$ -	\$ 14,625,509	\$ -	\$ -	\$ -	\$ 21,619,152
Other operating revenues	309,064	-	10,053,097	2,618,126	3,762,045	16,256,523	32,998,855
Total operating revenues	<u>7,302,707</u>	<u>-</u>	<u>24,678,606</u>	<u>2,618,126</u>	<u>3,762,045</u>	<u>16,256,523</u>	<u>54,618,007</u>
Operating expenses							
Depreciation and amortization	330,368	-	32,024	492,576	-	40,454	895,422
Other operating expenses	9,078,817	231,662	26,782,094	735,853	145	106,269	36,934,840
Total operating expenses	<u>9,409,185</u>	<u>231,662</u>	<u>26,814,118</u>	<u>1,228,429</u>	<u>145</u>	<u>146,723</u>	<u>37,830,262</u>
Income (loss) from operations	<u>(2,106,478)</u>	<u>(231,662)</u>	<u>(2,135,512)</u>	<u>1,389,697</u>	<u>3,761,900</u>	<u>16,109,800</u>	<u>16,787,745</u>
Non-operating gains (losses)							
Investment income	12,207	432,327	-	-	-	-	444,534
Interest expense	-	-	-	(663,251)	-	-	(663,251)
Other nonoperating income (expense)	7,158,300	312,423	-	-	-	-	7,470,723
Total non-operating gains (losses)	<u>7,170,507</u>	<u>744,750</u>	<u>-</u>	<u>(663,251)</u>	<u>-</u>	<u>-</u>	<u>7,252,006</u>
Transfers to Memorial Hospital	-	(238,969)	-	-	-	-	(238,969)
Increase (decrease) in net position	<u>5,064,029</u>	<u>274,119</u>	<u>(2,135,512)</u>	<u>726,446</u>	<u>3,761,900</u>	<u>16,109,800</u>	<u>23,800,782</u>
Net position (deficit) - beginning of year	<u>(1,626,360)</u>	<u>2,330,133</u>	<u>(2,123,143)</u>	<u>3,967,396</u>	<u>-</u>	<u>-</u>	<u>2,548,026</u>
Net position (deficit) - end of year	<u>\$ 3,437,669</u>	<u>\$ 2,604,252</u>	<u>\$ (4,258,655)</u>	<u>\$ 4,693,842</u>	<u>\$ 3,761,900</u>	<u>\$ 16,109,800</u>	<u>\$ 26,348,808</u>

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

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	Memorial Gables	Memorial Health Foundation	Memorial Medical Group	Memorial Ohio Properties, LLC	Memorial Ohio Properties II, LLC	Memorial Ohio Properties III, LLC	Blended Component Unit Total
Cash provided by (used in):							
Operating activities	\$ (8,339,456)	\$ (329,192)	\$ 1,681,600	\$ 1,599,953	\$ 3,761,900	\$ 16,229,117	\$ 14,603,922
Investing activities	(77,793)	155,527	-	-	-	-	77,734
Financing activities	11,111,732	73,454	-	(1,138,581)	(3,584,507)	(16,069,508)	(9,607,410)
Total	2,694,483	(100,211)	1,681,600	461,372	177,393	159,609	5,074,246
Cash - beginning of year	857,210	230,228	743,570	178,440	-	-	2,009,448
Cash - end of year	\$ 3,551,693	\$ 130,017	\$ 2,425,170	\$ 639,812	\$ 177,393	\$ 159,609	\$ 7,083,694

The following is a summary of the financial position and activities of the blended component units as of and for the year ending December 31, 2023:

	Memorial Gables	Memorial Health Foundation	Memorial Medical Group	Memorial Ohio Properties, LLC	Blended Component Unit Total
Assets:					
Current assets	\$ 1,534,689	\$ 1,183,211	\$ 1,825,899	\$ 779,982	\$ 5,323,781
Capital assets, net	4,742,593	-	-	21,509,122	26,251,715
Other assets	410,902	1,184,018	-	12,350,915	13,945,835
Deferred outflows of resources	3,721,338	-	-	-	3,721,338
Total assets and deferred outflows of resources	\$ 10,409,522	\$ 2,367,229	\$ 1,825,899	\$ 34,640,019	\$ 49,242,669
Liabilities:					
Current liabilities	\$ 1,679,273	\$ 9,500	\$ 1,058,525	\$ 545,724	\$ 3,293,022
Due to Memorial Hospital	2,946,393	27,596	2,700,597	-	5,674,586
Long term debt	16,880	-	-	17,498,864	17,515,744
Other liabilities	7,323,903	-	189,920	-	7,513,823
Deferred inflows of resources	69,433	-	-	12,628,035	12,697,468
Total liabilities and deferred inflows of resources	12,035,882	37,096	3,949,042	30,672,623	46,694,643
Net position (deficit):					
Net investment in capital assets	4,283,800	-	-	3,534,928	7,818,728
Restricted - expendable for					
Donor intent	-	228,213	-	-	228,213
Pensions	79,504	-	-	-	79,504
Unrestricted	(5,989,664)	2,101,920	(2,123,143)	432,468	(5,578,419)
Total net position (deficit)	(1,626,360)	2,330,133	(2,123,143)	3,967,396	2,548,026
Total liabilities, deferred inflows of resources, and net position	\$ 10,409,522	\$ 2,367,229	\$ 1,825,899	\$ 34,640,019	\$ 49,242,669

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

	Memorial Gables	Memorial Health Foundation	Memorial Medical Group	Memorial Ohio Properties, LLC	Blended Component Unit Total
Operating revenues					
Net patient service revenue	\$ 8,524,954	\$ -	\$ 13,134,606	\$ -	\$ 21,659,560
Other operating revenues	382,650	-	9,643,965	2,285,003	12,311,618
Total operating revenues	8,907,604	-	22,778,571	2,285,003	33,971,178
Operating expenses					
Depreciation and amortization	508,189	-	37,429	564,654	1,110,272
Other operating expenses	10,319,874	181,839	24,194,710	1,004,598	35,701,021
Total operating expenses	10,828,063	181,839	24,232,139	1,569,252	36,811,293
Income (loss) from operations	(1,920,459)	(181,839)	(1,453,568)	715,751	(2,840,115)
Non-operating gains (losses)					
Investment income	-	314,551	-	-	314,551
Interest expense	(14,612)	-	-	(680,657)	(695,269)
Noncapital grants and contributions	416,591	-	-	-	416,591
Other nonoperating income (expense)	(28,770)	212,944	-	-	184,174
Total non-operating gains (losses)	373,209	527,495	-	(680,657)	220,047
Transfers to Memorial Hospital	-	(177,932)	-	-	(177,932)
Increase (decrease) in net position	(1,547,250)	167,724	(1,453,568)	35,094	(2,798,000)
Net position (deficit) - beginning of year	(79,110)	2,162,409	(669,575)	3,932,302	5,346,026
Net position (deficit) - end of year	<u>\$ (1,626,360)</u>	<u>\$ 2,330,133</u>	<u>\$ (2,123,143)</u>	<u>\$ 3,967,396</u>	<u>\$ 2,548,026</u>

	Memorial Gables	Memorial Health Foundation	Memorial Medical Group	Memorial Ohio Properties, LLC	Blended Component Unit Total
Cash provided by (used in):					
Operating activities	\$ 464,981	\$ (147,696)	\$ (214,244)	\$ 911,157	\$ 1,014,198
Investing activities	(120,000)	(212,808)	-	-	(332,808)
Financing activities	(188,813)	35,012	-	(1,140,252)	(1,294,053)
Total	156,168	(325,492)	(214,244)	(229,095)	(612,663)
Cash - beginning of year	701,042	555,720	957,814	407,535	2,622,111
Cash - end of year	<u>\$ 857,210</u>	<u>\$ 230,228</u>	<u>\$ 743,570</u>	<u>\$ 178,440</u>	<u>\$ 2,009,448</u>

20. SALE OF THE GABLES AT GREEN PASTURES

Effective October 1, 2024, Memorial Health sold the operations of The Gables. The Gables is a 112-bed facility offering skilled, intermediate and dementia care. The sale included all capital assets, tangible personal property, inventory, assigned licenses and contracts, and other assumable deposits and prepaid expenses.

The total purchase price was \$8,500,000. As part of this transaction, certain assets, liabilities, deferred inflows and deferred outflows pertaining to GASB 68 and GASB 75 were assumed by Union County, Ohio. In addition, cash and cash equivalents, patient accounts receivable, assets limited as to use, and all liabilities excluding those pertaining to GASB 68 and GASB 75, were retained by Memorial Gables. The overall gain recorded within other nonoperating income was \$7,158,300 for the year ended December 31, 2024.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO COMBINED FINANCIAL STATEMENTS DECEMBER 31, 2024 AND 2023

As of December 31, 2024, Memorial Gables is still in existence. Over the next several months, Memorial Gables will be relieving its liabilities. At the time all liabilities are relieved, all remaining assets will be transferred to the Hospital.

21. COMMITMENTS AND CONTINGENCIES

Compliance Risks

The healthcare industry is subject to numerous laws and regulations of federal, state, and local governments. Compliance with these laws and regulations is subject to future government review and interpretation, as well as regulatory actions unknown or unasserted at this time. Government activity continues to increase with respect to investigations and allegations concerning possible violations by healthcare providers of fraud and abuse statutes and significant repayments for patient services previously billed. Management is not aware of any material incidents of noncompliance that have not been provided for in the combined financial statements; however, the possible future financial effects of this matter on Memorial Health, if any, are not presently determinable.

REQUIRED SUPPLEMENTARY INFORMATION

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

REQUIRED SUPPLEMENTARY INFORMATION ON GASB 68 PENSION ASSETS, LIABILITIES, AND CONTRIBUTIONS (UNAUDITED) DECEMBER 31, 2024, 2023, 2022, 2021, 2020, 2019, 2018, 2017, AND 2016

Schedule of Proportionate Share of the Net Pension Liability (rounding to the nearest 1,000)	2024	2023	2022	2021	2020	2019	2018	2017	2016
Memorial Health's proportion of the collective net pension liability	0.31440%	0.31605%	0.29211%	0.28442%	0.27767%	0.27119%	0.26013%	0.25406%	0.25521%
Memorial Health's proportionate share of the net pension liability	\$ 82,085,000	\$ 93,361,000	\$ 25,415,000	\$ 42,116,000	\$ 54,883,000	\$ 74,274,000	\$ 40,810,000	\$ 57,693,000	\$ 44,205,000
Memorial Health's proportion of the collective net pension asset	0.42547%	0.44385%	43.53300%	44.38200%	0.46649%	0.47495%	0.48127%	0.50236%	0.43231%
Memorial Health's proportionate share of the net pension asset	\$ 1,307,804	\$ 1,046,104	\$ 1,715,219	\$ 1,281,155	\$ 972,744	\$ 541,920	\$ 671,960	\$ 281,688	\$ 212,021
Memorial Health's covered payroll	\$ 60,034,000	\$ 56,385,000	\$ 44,583,000	\$ 42,184,000	\$ 45,147,000	\$ 39,665,000	\$ 33,770,000	\$ 34,796,000	\$ 38,924,000
Memorial Health's proportionate share of the net pension liability as a percentage of its covered payroll	136.7%	165.6%	57.0%	99.8%	121.6%	187.3%	120.8%	165.8%	113.6%
Plan fiduciary net position as a percentage of the total pension liability	79.4%	76.1%	93.0%	87.2%	82.4%	74.9%	84.9%	77.4%	81.2%
Schedule of Memorial Health's Contributions									
Contractually required contribution	\$ 8,451,000	\$ 8,114,000	\$ 7,659,000	\$ 6,214,000	\$ 5,881,000	\$ 6,161,000	\$ 5,407,000	\$ 4,728,000	\$ 4,176,000
Contributions in relation to the contractually required contribution	\$ 8,451,000	\$ 8,114,000	\$ 7,659,000	\$ 6,214,000	\$ 5,881,000	\$ 6,161,000	\$ 5,407,000	\$ 4,728,000	\$ 4,176,000
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Covered payroll	\$ 62,469,000	\$ 60,034,000	\$ 56,385,000	\$ 44,583,000	\$ 42,184,000	\$ 45,147,000	\$ 39,665,000	\$ 33,770,000	\$ 34,796,000
Contributions as a percentage of covered payroll	13.5%	13.5%	13.6%	13.9%	13.9%	13.6%	13.6%	14.0%	12.0%

Note: This schedule is intended to present ten years of the proportionate share of the net pension liability. Currently, only those years with information available are presented.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

REQUIRED SUPPLEMENTARY INFORMATION ON GASB 75 OTHER POSTEMPLOYMENT BENEFIT ASSET, LIABILITIES, AND CONTRIBUTIONS (UNAUDITED)

DECEMBER 31, 2024, 2023, 2022, 2021, 2020, 2019, 2018, 2017, AND 2016

Schedule of Proportionate Share of the Net OPEB Asset/Liability (rounding to the nearest 1,000)	2024	2023	2022	2021	2020	2019	2018	2017	2016
Memorial Health's proportion of the collective net OPEB liability	0.00000%	0.33892%	0.00000%	0.00000%	0.29883%	0.29161%	0.26708%	*	*
Memorial Health's proportionate share of the net OPEB liability	\$ -	\$ 2,137,000	\$ -	\$ -	\$ 41,277,000	\$ 38,019,000	\$ 29,003,000	*	*
Memorial Health's proportion of the collective net OPEB asset	0.34021%	0.00000%	0.31635%	0.30697%	0.00000%	0.00000%	0.00000%	*	*
Memorial Health's proportionate share of the net OPEB asset	\$ 3,070,000	\$ -	\$ 9,909,000	\$ 5,469,000	\$ -	\$ -	\$ -	*	*
Memorial Health's covered payroll	\$ 60,034,000	\$ 56,385,000	\$ 44,583,000	\$ 42,184,000	\$ 45,147,000	\$ 39,665,000	\$ 33,770,000	\$ 34,796,000	\$ 38,924,000
Memorial Health's proportionate share of the net OPEB liability as a percentage of its covered payroll	0.0%	3.8%	0.0%	0.0%	91.4%	95.9%	85.9%	*	*
Memorial Health's proportionate share of the net OPEB asset as a percentage of its covered payroll	5.1%	0.0%	22.2%	13.0%	0.0%	0.0%	0.0%	*	*
Plan fiduciary net position as a percentage of the total OPEB asset/liability	107.8%	94.8%	128.2%	115.6%	47.8%	46.3%	54.1%	*	*
Schedule of Memorial Health's Contributions									
Contractually required OPEB contribution	\$ 294,000	\$ 291,000	\$ 234,000	\$ 28,000	\$ 25,000	\$ 160,000	\$ 146,000	\$ -	\$ 696,000
Contributions in relation to the contractually required contribution	\$ 294,000	\$ 291,000	\$ 234,000	\$ 28,000	\$ 25,000	\$ 160,000	\$ 146,000	\$ -	\$ 696,000
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Covered payroll	\$ 62,469,000	\$ 60,034,000	\$ 56,385,000	\$ 44,583,000	\$ 42,184,000	\$ 45,147,000	\$ 39,665,000	\$ 33,770,000	\$ 34,796,000
Contributions as a percentage of covered payroll	0.5%	0.5%	0.4%	0.1%	0.1%	0.4%	0.4%	0.0%	2.0%

Note: This schedule is intended to present ten years of the proportionate share of the net OPEB liability. Currently, only those years with information available are presented.

* This information is not available as information for GASB 75 was only obtained in 2018.

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION (UNAUDITED)

1. Defined Benefit Pension Plans

Benefit Changes

There were no changes of benefit terms in 2024 or 2023.

Changes in Assumptions

In 2021, the OPERS' Board of Trustees' actuarial consultants conducted an experience study for the period of 2016 through 2020, comparing assumptions to actual results. The experience study incorporates both a historical review and forward-looking projections to determine the appropriate set of assumptions to keep the plan on a path toward full funding. Information from this study led to changes in both demographic and economic assumptions for the actuarial valuation as of December 31, 2020, used for Memorial Health's 2021 fiscal year and subsequently. Amounts reported in Memorial Health's 2023 and 2024 fiscal year for the OPERS pension plans reflect the following change of assumptions from the amounts reported for the 2020 fiscal year based on the experience study.

- Actuarially assumed expected rate of investment return remained consistent at 6.9%.
- Projected salary increases remained consistent at 2.75% to 10.75% for the Traditional Pension Plan and 2.75% to 8.25% for the Combined Plan.

2. Defined Benefit Postemployment Benefits Other Than Pensions

Benefit Changes

There were no changes of benefit terms in 2024 and 2023.

Changes in Assumptions

Amounts reported in for OPERS reflect the following changes in assumptions:

- Actuarially assumed discount rate increased from 5.22% in 2023 to 5.70% in 2024.
- Health care cost trend rate changed from 5.5% initial, 3.5% ultimate in 2036 for 2023 to 5.5% initial, 3.5% ultimate in 2038 for 2024.

SUPPLEMENTARY INFORMATION

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

COMBINING STATEMENT OF NET POSITION

DECEMBER 31, 2024

Assets and Deferred Outflows of Resources

	Memorial Hospital	Memorial Gables	Memorial Health Foundation	Memorial Medical Group	Memorial Ohio Properties, LLC	Memorial Ohio Properties II, LLC	Memorial Ohio Properties III, LLC	Eliminating Entries	Total
Current assets									
Cash and cash equivalents	\$ 26,119,815	\$ 3,551,693	\$ 130,017	\$ 2,425,170	\$ 639,812	\$ 177,393	\$ 159,609	\$ -	\$ 33,203,509
Patient accounts receivable	26,339,078	-	-	1,193,530	-	-	-	-	27,532,608
Short-term investments	16,967,349	-	977,566	-	-	-	-	-	17,944,915
Prepaid expenses and other current assets	4,146,907	-	11,113	-	675	-	-	(230,310)	3,928,385
Inventories	2,427,249	-	-	-	-	-	-	-	2,427,249
Current portion of lease receivable	-	-	-	-	649,646	-	669,468	(1,196,901)	122,213
Due from affiliate	6,550,738	6,506	121,693	-	-	-	-	(6,678,937)	-
Total current assets	82,551,136	3,558,199	1,240,389	3,618,700	1,290,133	177,393	829,077	(8,106,148)	85,158,879
Capital assets, net	131,665,715	-	-	-	21,016,546	3,584,507	16,029,054	(19,295,795)	153,000,027
Long-term investments	83,080,759	-	-	-	-	-	-	-	83,080,759
Assets limited as to use									
Internally designated for specific purpose	396,940	421,398	145,347	-	-	-	-	-	963,685
Restricted by donor intent	-	-	252,559	-	-	-	-	-	252,559
Restricted by donors for capital improvements	489,288	-	-	-	-	-	-	-	489,288
Total assets limited as to use	886,228	421,398	397,906	-	-	-	-	-	1,705,532
Other assets									
Lease receivable, net of current portion	-	-	-	-	11,701,269	-	8,132,459	(18,871,497)	962,231
Investment in joint ventures	-	-	1,013,646	-	-	-	-	-	1,013,646
Other assets	1,359,844	-	-	-	-	-	-	-	1,359,844
Total other assets	1,359,844	-	1,013,646	-	11,701,269	-	8,132,459	(18,871,497)	3,335,721
Net pension asset	1,307,804	-	-	-	-	-	-	-	1,307,804
Net other post-employment benefit asset	3,070,477	-	-	-	-	-	-	-	3,070,477
Total noncurrent assets	221,370,827	421,398	1,411,552	-	32,717,815	3,584,507	24,161,513	(38,167,292)	245,500,320
Deferred outflows of resources									
Pension	27,632,843	-	-	-	-	-	-	-	27,632,843
Other post-employment benefits	3,041,682	-	-	-	-	-	-	-	3,041,682
Total deferred outflows of resources	30,674,525	-	-	-	-	-	-	-	30,674,525
Total assets and deferred outflows of resources	\$ 334,596,488	\$ 3,979,597	\$ 2,651,941	\$ 3,618,700	\$ 34,007,948	\$ 3,761,900	\$ 24,990,590	\$ (46,273,440)	\$ 361,333,724

See Independent Auditor's Report

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

COMBINING STATEMENT OF NET POSITION

DECEMBER 31, 2024

Liabilities, Deferred Inflows of Resources and Net Position

	Memorial Hospital	Memorial Gables	Memorial Health Foundation	Memorial Medical Group	Memorial Ohio Properties, LLC	Memorial Ohio Properties II, LLC	Memorial Ohio Properties III, LLC	Eliminating Entries	Total
Current liabilities									
Accounts payable	\$ 8,411,162	\$ 403,827	\$ 9,500	\$ 37,064	\$ 57,576	\$ -	\$ 78,863	\$ (78,863)	\$ 8,919,129
Accrued salaries, wages and related accruals	12,498,723	118,101	-	1,010,906	-	-	-	-	13,627,730
Estimated third-party settlements	965,000	20,000	-	-	-	-	-	-	985,000
Other current liabilities	708,174	-	-	-	-	-	-	-	708,174
Current portion of lease liability	2,589,689	-	-	-	-	-	-	(1,196,901)	1,392,788
Current portion of SBITA liability	1,492,540	-	-	-	-	-	-	-	1,492,540
Current portion of long-term debt	1,804,265	-	-	-	495,505	-	-	-	2,299,770
Due to affiliate	-	-	38,189	6,640,748	-	-	-	(6,678,937)	-
Total current liabilities	28,469,553	541,928	47,689	7,688,718	553,081	-	78,863	(7,954,701)	29,425,131
Long-term liabilities									
Long-term lease liability, net of current portion	23,643,953	-	-	-	-	-	-	(18,871,497)	4,772,456
Long-term SBITA liability, net of current portion	9,007,992	-	-	-	-	-	-	-	9,007,992
Long-term debt, net of current portion	56,739,403	-	-	-	17,003,359	-	-	-	73,742,762
Total long-term liabilities	89,391,348	-	-	-	17,003,359	-	-	(18,871,497)	87,523,210
Other liabilities									
Accrued compensated absences	1,638,978	-	-	-	-	-	-	-	1,638,978
Net pension liability	82,084,579	-	-	-	-	-	-	-	82,084,579
Other liabilities	-	-	-	188,637	-	-	-	-	188,637
Total other liabilities	83,723,557	-	-	188,637	-	-	-	-	83,912,194
Deferred inflows of resources									
Pension	370,082	-	-	-	-	-	-	-	370,082
Other post-employment benefits	1,765,034	-	-	-	-	-	-	-	1,765,034
Leases	-	-	-	-	11,757,666	-	8,801,927	(19,447,242)	1,112,351
Total deferred inflows of resources	2,135,116	-	-	-	11,757,666	-	8,801,927	(19,447,242)	3,247,467
Total liabilities and deferred inflows of resources	203,719,574	541,928	47,689	7,877,355	29,314,106	-	8,880,790	(46,273,440)	204,108,002
Net position (deficit)									
Net investment in capital assets	36,387,873	-	-	-	3,517,682	3,584,507	16,029,054	772,603	60,291,719
Restricted - expendable for									
Capital improvements	489,288	-	-	-	-	-	-	-	489,288
Donor intent	-	-	252,559	-	-	-	-	-	252,559
Pensions	1,307,804	-	-	-	-	-	-	-	1,307,804
Other post-employment benefits	3,070,477	-	-	-	-	-	-	-	3,070,477
Unrestricted	89,621,472	3,437,669	2,351,693	(4,258,655)	1,176,160	177,393	80,746	(772,603)	91,813,875
Total net position (deficit)	130,876,914	3,437,669	2,604,252	(4,258,655)	4,693,842	3,761,900	16,109,800	-	157,225,722
Total liabilities, deferred inflows of resources and net position	\$ 334,596,488	\$ 3,979,597	\$ 2,651,941	\$ 3,618,700	\$ 34,007,948	\$ 3,761,900	\$ 24,990,590	\$ (46,273,440)	\$ 361,333,724

See Independent Auditor's Report

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION YEAR ENDED DECEMBER 31, 2024

	Memorial Hospital	Memorial Gables	Memorial Health Foundation	Memorial Medical Group	Memorial Ohio Properties, LLC	Memorial Ohio Properties II, LLC	Memorial Ohio Properties III, LLC	Eliminating Entries	Total
Operating revenues									
Net patient service revenue	\$ 187,844,978	\$ 6,993,643	\$ -	\$ 14,625,509	\$ -	\$ -	\$ -	\$ -	\$ 209,464,130
Other operating revenue	7,367,100	309,064	-	10,053,097	2,618,126	3,762,045	16,256,523	(33,072,282)	7,293,673
Total operating revenues	195,212,078	7,302,707	-	24,678,606	2,618,126	3,762,045	16,256,523	(33,072,282)	216,757,803
Operating expenses									
Salaries and wages	63,717,372	4,383,766	-	16,099,950	-	-	-	-	84,201,088
Employee benefits	8,856,928	466,489	-	3,607,174	-	-	-	-	12,930,591
Pension expenses	15,310,960	1,159,629	-	-	-	-	-	-	16,470,589
Other post-employment retirement benefits	(701,297)	(42,482)	-	-	-	-	-	-	(743,779)
Supplies	24,741,699	691,793	-	904,625	18,863	-	-	-	26,356,980
Professional fees and services	11,931,411	159,641	-	-	-	-	106,000	(102,750)	12,094,302
Purchased services	24,250,343	1,956,142	-	4,419,616	392,561	-	-	-	31,018,662
Insurance	837,661	50,387	-	348,759	7,152	-	-	-	1,243,959
Utilities	1,636,612	217,457	38,000	68,230	251,504	-	-	-	2,211,803
Depreciation and amortization	10,504,371	330,368	-	32,024	492,576	-	40,454	(804,170)	10,595,623
Other operating expenses	36,928,998	35,995	193,662	1,333,740	65,773	145	269	(31,877,651)	6,680,931
Total operating expenses	198,015,058	9,409,185	231,662	26,814,118	1,228,429	145	146,723	(32,784,571)	203,060,749
Operating gain (loss)	(2,802,980)	(2,106,478)	(231,662)	(2,135,512)	1,389,697	3,761,900	16,109,800	(287,711)	13,697,054
Nonoperating revenues (expenses)									
Investment income	5,262,540	12,207	432,327	-	-	-	-	-	5,707,074
Interest expense	(3,764,181)	-	-	-	(663,251)	-	-	526,680	(3,900,752)
Noncapital grants and contributions	215,524	-	-	-	-	-	-	(238,969)	(23,445)
Other nonoperating income	2,103,357	7,158,300	312,423	-	-	-	-	-	9,574,080
Total nonoperating revenues (expenses)	3,817,240	7,170,507	744,750	-	(663,251)	-	-	287,711	11,356,957
Excess (deficiency) of revenues over expenses	1,014,260	5,064,029	513,088	(2,135,512)	726,446	3,761,900	16,109,800	-	25,054,011
Transfers	238,969	-	(238,969)	-	-	-	-	-	-
Increase (decrease) in net position	1,253,229	5,064,029	274,119	(2,135,512)	726,446	3,761,900	16,109,800	-	25,054,011
Net position (deficit) - beginning of year	129,623,685	(1,626,360)	2,330,133	(2,123,143)	3,967,396	-	-	-	132,171,711
Net position (deficit) - end of year	\$ 130,876,914	\$ 3,437,669	\$ 2,604,252	\$ (4,258,655)	\$ 4,693,842	\$ 3,761,900	\$ 16,109,800	\$ -	\$ 157,225,722

See Independent Auditor's Report

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

COMBINING STATEMENT OF NET POSITION DECEMBER 31, 2023

Assets and Deferred Outflows of Resources

	Memorial Hospital	Memorial Gables	Memorial Health Foundation	Memorial Medical Group	Memorial Ohio Properties, LLC	Eliminating Entries	Total
Current assets							
Cash and cash equivalents	\$ 39,553,623	\$ 857,210	\$ 230,228	\$ 743,570	\$ 178,440	\$ -	\$ 41,563,071
Patient accounts receivable	21,815,875	662,835	-	1,082,329	-	-	23,561,039
Short-term investments	13,286,590	-	928,300	-	-	-	14,214,890
Prepaid expenses and other current assets	3,108,365	14,644	24,683	-	1,750	(132,709)	3,016,733
Inventories	1,954,919	-	-	-	-	-	1,954,919
Current portion of lease receivable	-	-	-	-	599,792	(486,948)	112,844
Due from affiliate	5,674,586	-	-	-	-	(5,674,586)	-
Total current assets	85,393,958	1,534,689	1,183,211	1,825,899	779,982	(6,294,243)	84,423,496
Capital assets, net	128,200,327	4,742,593	-	-	21,509,122	(11,298,038)	143,154,004
Long-term investments	79,608,420	-	-	-	-	-	79,608,420
Assets limited as to use							
Internally designated for specific purpose	246,667	331,398	117,560	-	-	-	695,625
Restricted by donor intent	-	-	228,213	-	-	-	228,213
Restricted by donors for capital improvements	247,363	-	-	-	-	-	247,363
Total assets limited as to use	494,030	331,398	345,773	-	-	-	1,171,201
Other assets							
Lease receivable, net of current portion	-	-	-	-	12,350,915	(11,266,471)	1,084,444
Investment in joint ventures	-	-	838,245	-	-	-	838,245
Other assets	476,662	-	-	-	-	-	476,662
Total other assets	476,662	-	838,245	-	12,350,915	(11,266,471)	2,399,351
Net pension asset	966,600	79,504	-	-	-	-	1,046,104
Total noncurrent assets	209,746,039	5,153,495	1,184,018	-	33,860,037	(22,564,509)	227,379,080
Deferred outflows of resources							
Excess consideration from acquisition	53,382	-	-	-	-	-	53,382
Pension	38,972,070	3,205,495	-	-	-	-	42,177,565
Other post-employment benefits	6,271,564	515,843	-	-	-	-	6,787,407
Total deferred outflows of resources	45,297,016	3,721,338	-	-	-	-	49,018,354
Total assets and deferred outflows of resources	\$ 340,437,013	\$ 10,409,522	\$ 2,367,229	\$ 1,825,899	\$ 34,640,019	\$ (28,858,752)	\$ 360,820,930

See Independent Auditor's Report

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

COMBINING STATEMENT OF NET POSITION

DECEMBER 31, 2023

Liabilities, Deferred Inflows of Resources and Net Position

	Memorial Hospital	Memorial Gables	Memorial Health Foundation	Memorial Medical Group	Memorial Ohio Properties, LLC	Eliminating Entries	Total
Current liabilities							
Accounts payable	\$ 11,247,442	\$ 472,687	\$ 9,500	\$ 48,773	\$ 70,394	\$ -	\$ 11,848,796
Accrued salaries, wages and related accruals	11,465,589	742,443	-	1,009,752	-	-	13,217,784
Estimated third-party settlements	665,000	20,000	-	-	-	-	685,000
Other current liabilities	629,958	2,230	-	-	-	-	632,188
Current portion of lease liability	2,177,544	-	-	-	-	(486,948)	1,690,596
Current portion of SBITA liability	1,283,355	-	-	-	-	-	1,283,355
Current portion of long-term debt	25,098,192	441,913	-	-	475,330	-	26,015,435
Due to affiliate	-	2,946,393	27,596	2,700,597	-	(5,674,586)	-
Total current liabilities	52,567,080	4,625,666	37,096	3,759,122	545,724	(6,161,534)	55,373,154
Long-term liabilities							
Long-term lease liability, net of current portion	24,446,475	-	-	-	-	(11,266,471)	13,180,004
Long-term SBITA liability, net of current portion	8,184,260	-	-	-	-	-	8,184,260
Long-term debt, net of current portion	35,140,004	16,880	-	-	17,498,864	-	52,655,748
Total long-term liabilities	67,770,739	16,880	-	-	17,498,864	(11,266,471)	74,020,012
Other liabilities							
Accrued compensated absences	1,391,256	66,059	-	-	-	-	1,457,315
Net pension liability	86,265,576	7,095,437	-	-	-	-	93,361,013
Other post-employment benefits liability	1,974,524	162,407	-	-	-	-	2,136,931
Other liabilities	-	-	-	189,920	-	-	189,920
Total other liabilities	89,631,356	7,323,903	-	189,920	-	-	97,145,179
Deferred inflows of resources							
Pension	192,941	15,870	-	-	-	-	208,811
Other post-employment benefits	651,212	53,563	-	-	-	-	704,775
Leases	-	-	-	-	12,628,035	(11,430,747)	1,197,288
Total deferred inflows of resources	844,153	69,433	-	-	12,628,035	(11,430,747)	2,110,874
Total liabilities and deferred inflows of resources	210,813,328	12,035,882	37,096	3,949,042	30,672,623	(28,858,752)	228,649,219
Net position (deficit)							
Net investment in capital assets	31,870,497	4,283,800	-	-	3,534,928	455,381	40,144,606
Restricted - expendable for							
Capital improvements	247,363	-	-	-	-	-	247,363
Donor intent	-	-	228,213	-	-	-	228,213
Pensions	966,600	79,504	-	-	-	-	1,046,104
Unrestricted	96,539,225	(5,989,664)	2,101,920	(2,123,143)	432,468	(455,381)	90,505,425
Total net position (deficit)	129,623,685	(1,626,360)	2,330,133	(2,123,143)	3,967,396	-	132,171,711
Total liabilities, deferred inflows of resources and net position	\$ 340,437,013	\$ 10,409,522	\$ 2,367,229	\$ 1,825,899	\$ 34,640,019	\$ (28,858,752)	\$ 360,820,930

See Independent Auditor's Report

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION YEAR ENDED DECEMBER 31, 2023

	Memorial Hospital	Memorial Gables	Memorial Health Foundation	Memorial Medical Group	Memorial Ohio Properties, LLC	Eliminating Entries	Total
Operating revenues							
Net patient service revenue	\$ 172,569,468	\$ 8,524,954	\$ -	\$ 13,134,606	\$ -	\$ -	\$ 194,229,028
Other operating revenue	7,302,792	382,650	-	9,643,965	2,285,003	(12,124,567)	7,489,843
Total operating revenues	179,872,260	8,907,604	-	22,778,571	2,285,003	(12,124,567)	201,718,871
Operating expenses							
Salaries and wages	60,224,879	4,964,753	-	14,195,013	-	-	79,384,645
Employee benefits	9,995,800	1,136,953	-	2,985,984	-	-	14,118,737
Pension benefits	16,018,127	1,313,299	-	-	-	-	17,331,426
Other post-employment retirement benefits	(3,253,310)	(267,588)	-	-	-	-	(3,520,898)
Supplies	21,306,009	889,442	-	740,285	22,147	-	22,957,883
Professional fees and services	14,062,858	206,470	-	-	-	(137,000)	14,132,328
Purchased services	24,910,012	1,745,385	-	4,536,578	385,321	-	31,577,296
Insurance	668,994	67,231	-	343,996	4,879	-	1,085,100
Utilities	1,418,180	225,354	38,000	66,439	266,048	-	2,014,021
Depreciation and amortization	11,473,679	508,189	-	37,429	564,654	(804,170)	11,779,781
Other operating expenses	15,171,680	38,575	143,839	1,326,415	326,203	(10,813,765)	6,192,947
Total operating expenses	171,996,908	10,828,063	181,839	24,232,139	1,569,252	(11,754,935)	197,053,266
Operating gain (loss)	7,875,352	(1,920,459)	(181,839)	(1,453,568)	715,751	(369,632)	4,665,605
Nonoperating revenues (expenses)							
Investment income	4,708,120	-	314,551	-	-	-	5,022,671
Interest expense	(3,547,007)	(14,612)	-	-	(680,657)	547,564	(3,694,712)
Noncapital grants and contributions	209,341	416,591	-	-	-	(177,932)	448,000
Other nonoperating income (expense)	(133,399)	(28,770)	212,944	-	-	-	50,775
Total nonoperating revenues (expenses)	1,237,055	373,209	527,495	-	(680,657)	369,632	1,826,734
Excess (deficiency) of revenues over expenses	9,112,407	(1,547,250)	345,656	(1,453,568)	35,094	-	6,492,339
Transfers	177,932	-	(177,932)	-	-	-	-
Increase (decrease) in net position	9,290,339	(1,547,250)	167,724	(1,453,568)	35,094	-	6,492,339
Net position (deficit) - beginning of year	120,333,346	(79,110)	2,162,409	(669,575)	3,932,302	-	125,679,372
Net position (deficit) - end of year	\$ 129,623,685	\$ (1,626,360)	\$ 2,330,133	\$ (2,123,143)	\$ 3,967,396	\$ -	\$ 132,171,711

See Independent Auditor's Report

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

COMBINING STATEMENT OF NET POSITION (OBLIGATED GROUP)

DECEMBER 31, 2024

Assets and Deferred Outflows of Resources

	Memorial Hospital	Memorial Gables	Memorial Health Foundation	Memorial Medical Group	Eliminating Entries	Total
Current assets						
Cash and cash equivalents	\$ 26,119,815	\$ 3,551,693	\$ 130,017	\$ 2,425,170	\$ -	\$ 32,226,695
Patient accounts receivable	26,339,078	-	-	1,193,530	-	27,532,608
Short-term investments	16,967,349	-	977,566	-	-	17,944,915
Prepaid expenses and other current assets	4,146,907	-	11,113	-	-	4,158,020
Inventories	2,427,249	-	-	-	-	2,427,249
Due from affiliate	6,550,738	6,506	121,693	-	(6,678,937)	-
Total current assets	82,551,136	3,558,199	1,240,389	3,618,700	(6,678,937)	84,289,487
Capital assets, net	131,665,715	-	-	-	-	131,665,715
Long-term investments	83,080,759	-	-	-	-	83,080,759
Assets limited as to use						
Internally designated for specific purpose	396,940	421,398	145,347	-	-	963,685
Restricted by donor intent	-	-	252,559	-	-	252,559
Restricted by donors for capital improvements	489,288	-	-	-	-	489,288
Total assets limited as to use	886,228	421,398	397,906	-	-	1,705,532
Other assets						
Investment in joint ventures	-	-	1,013,646	-	-	1,013,646
Other assets	1,359,844	-	-	-	-	1,359,844
Total other assets	1,359,844	-	1,013,646	-	-	2,373,490
Net pension asset	1,307,804	-	-	-	-	1,307,804
Net other post-employment benefit asset	3,070,477	-	-	-	-	3,070,477
Total noncurrent assets	221,370,827	421,398	1,411,552	-	-	223,203,777
Deferred outflows of resources						
Pension	27,632,843	-	-	-	-	27,632,843
Other post-employment benefits	3,041,682	-	-	-	-	3,041,682
Total deferred outflows of resources	30,674,525	-	-	-	-	30,674,525
Total assets and deferred outflows of resources	\$ 334,596,488	\$ 3,979,597	\$ 2,651,941	\$ 3,618,700	\$ (6,678,937)	\$ 338,167,789

See Independent Auditor's Report

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

COMBINING STATEMENT OF NET POSITION (OBLIGATED GROUP)

DECEMBER 31, 2024

Liabilities, Deferred Inflows of Resources and Net Position

	Memorial Hospital	Memorial Gables	Memorial Health Foundation	Memorial Medical Group	Eliminating Entries	Total
Current liabilities						
Accounts payable	\$ 8,411,162	\$ 403,827	\$ 9,500	\$ 37,064	\$ -	\$ 8,861,553
Accrued salaries, wages and related accruals	12,498,723	118,101	-	1,010,906	-	13,627,730
Estimated third-party settlements	965,000	20,000	-	-	-	985,000
Other current liabilities	708,174	-	-	-	-	708,174
Current portion of lease liability	2,589,689	-	-	-	-	2,589,689
Current portion of SBITA liability	1,492,540	-	-	-	-	1,492,540
Current portion of long-term debt	1,804,265	-	-	-	-	1,804,265
Due to affiliate	-	-	38,189	6,640,748	(6,678,937)	-
Total current liabilities	28,469,553	541,928	47,689	7,688,718	(6,678,937)	30,068,951
Long-term liabilities						
Long-term lease liability, net of current portion	23,643,953	-	-	-	-	23,643,953
Long-term SBITA liability, net of current portion	9,007,992	-	-	-	-	9,007,992
Long-term debt, net of current portion	56,739,403	-	-	-	-	56,739,403
Total long-term liabilities	89,391,348	-	-	-	-	89,391,348
Other liabilities						
Accrued compensated absences	1,638,978	-	-	-	-	1,638,978
Net pension liability	82,084,579	-	-	-	-	82,084,579
Other liabilities	-	-	-	188,637	-	188,637
Total other liabilities	83,723,557	-	-	188,637	-	83,912,194
Deferred inflows of resources						
Pension	370,082	-	-	-	-	370,082
Other post-employment benefits	1,765,034	-	-	-	-	1,765,034
Total deferred inflows of resources	2,135,116	-	-	-	-	2,135,116
Total liabilities and deferred inflows of resources	203,719,574	541,928	47,689	7,877,355	(6,678,937)	205,507,609
Net position (deficit)						
Net investment in capital assets	36,387,873	-	-	-	-	36,387,873
Restricted - expendable for						
Capital improvements	489,288	-	-	-	-	489,288
Donor intent	-	-	252,559	-	-	252,559
Pensions	1,307,804	-	-	-	-	1,307,804
Other post-employment benefits	3,070,477	-	-	-	-	3,070,477
Unrestricted	89,621,472	3,437,669	2,351,693	(4,258,655)	-	91,152,179
Total net position (deficit)	130,876,914	3,437,669	2,604,252	(4,258,655)	-	132,660,180
Total liabilities, deferred inflows of resources and net position	\$ 334,596,488	\$ 3,979,597	\$ 2,651,941	\$ 3,618,700	\$ (6,678,937)	\$ 338,167,789

See Independent Auditor's Report

MEMORIAL HOSPITAL OF UNION COUNTY AND AFFILIATES

COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION (OBLIGATED GROUP)

YEAR ENDED DECEMBER 31, 2024

	Memorial Hospital	Memorial Gables	Memorial Health Foundation	Memorial Medical Group	Eliminating Entries	Total
Operating revenues						
Net patient service revenue	\$ 187,844,978	\$ 6,993,643	\$ -	\$ 14,625,509	\$ -	\$ 209,464,130
Other operating revenue	7,367,100	309,064	-	10,053,097	(9,596,607)	8,132,654
Total operating revenues	195,212,078	7,302,707	-	24,678,606	(9,596,607)	217,596,784
Operating expenses						
Salaries and wages	63,717,372	4,383,766	-	16,099,950	-	84,201,088
Employee benefits	8,856,928	466,489	-	3,607,174	-	12,930,591
Pension expenses	15,310,960	1,159,629	-	-	-	16,470,589
Other post-employment retirement benefits	(701,297)	(42,482)	-	-	-	(743,779)
Supplies	24,741,699	691,793	-	904,625	-	26,338,117
Professional fees and services	11,931,411	159,641	-	-	(102,750)	11,988,302
Purchased services	24,250,343	1,956,142	-	4,419,616	-	30,626,101
Insurance	837,661	50,387	-	348,759	-	1,236,807
Utilities	1,636,612	217,457	38,000	68,230	-	1,960,299
Depreciation and amortization	10,504,371	330,368	-	32,024	-	10,866,763
Other operating expenses	36,928,998	35,995	193,662	1,333,740	(9,732,826)	28,759,569
Total operating expenses	198,015,058	9,409,185	231,662	26,814,118	(9,835,576)	224,634,447
Operating loss	(2,802,980)	(2,106,478)	(231,662)	(2,135,512)	238,969	(7,037,663)
Nonoperating revenues (expenses)						
Investment income	5,262,540	12,207	432,327	-	-	5,707,074
Interest expense	(3,764,181)	-	-	-	-	(3,764,181)
Noncapital grants and contributions	215,524	-	-	-	(238,969)	(23,445)
Other nonoperating income	2,103,357	7,158,300	312,423	-	-	9,574,080
Total nonoperating revenues (expenses)	3,817,240	7,170,507	744,750	-	(238,969)	11,493,528
Excess (deficiency) of revenues over expenses	1,014,260	5,064,029	513,088	(2,135,512)	-	4,455,865
Transfers	238,969	-	(238,969)	-	-	-
Increase (decrease) in net position	1,253,229	5,064,029	274,119	(2,135,512)	-	4,455,865
Net position (deficit) - beginning of year	129,623,685	(1,626,360)	2,330,133	(2,123,143)	-	128,204,315
Net position (deficit) - end of year	\$ 130,876,914	\$ 3,437,669	\$ 2,604,252	\$ (4,258,655)	\$ -	\$ 132,660,180

See Independent Auditor's Report



**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND
ON COMPLIANCE AND OTHER MATTERS REQUIRED BY GOVERNMENT AUDITING STANDARDS**

Memorial Hospital of Union County and Affiliates
 Union County
 500 London Avenue
 Marysville, Ohio 43040

To the Board of Trustees:

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the combined financial statements of the business-type activities of Memorial Hospital of Union County and Affiliates ("Memorial Health"), as of and for the year ended December 31, 2024, and the related notes to the combined financial statements, which collectively comprise Memorial Health's basic financial statements and have issued our report thereon dated May 7, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the combined financial statements, we considered Memorial Health's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the combined financial statements, but not for the purpose of expressing an opinion on the effectiveness of Memorial Health's internal control. Accordingly, we do not express an opinion on the effectiveness of Memorial Health's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of Memorial Health's combined financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

Memorial Hospital of Union County and Affiliates

Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Required by *Government Auditing Standards*

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Memorial Health's combined financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the combined financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Memorial Health's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Memorial Health's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Ben W. Lee

Westerville, Ohio

May 7, 2025

OHIO AUDITOR OF STATE KEITH FABER



MEMORIAL HOSPITAL OF UNION COUNTY

UNION COUNTY

AUDITOR OF STATE OF OHIO CERTIFICATION

This is a true and correct copy of the report, which is required to be filed pursuant to Section 117.26, Revised Code, and which is filed in the Office of the Ohio Auditor of State in Columbus, Ohio.



Certified for Release 7/15/2025

65 East State Street, Columbus, Ohio 43215
Phone: 614-466-4514 or 800-282-0370

This report is a matter of public record and is available online at
www.ohioauditor.gov