# NORTHWEST LOCAL SCHOOL DISTRICT

Single Audit Reports Year Ended June 30, 2008



# Mary Taylor, CPA Auditor of State

Board of Education Northwest Local School District 3240 Banning Road Cincinnati, Ohio 45231

We have reviewed the *Independent Auditors' Report* of the Northwest Local School District, Hamilton County, prepared by Clark, Schaefer, Hackett & Co., for the audit period July 1, 2007 through June 30, 2008. Based upon this review, we have accepted these reports in lieu of the audit required by Section 117.11, Revised Code. The Auditor of State did not audit the accompanying financial statements and, accordingly, we are unable to express, and do not express an opinion on them.

Our review was made in reference to the applicable sections of legislative criteria, as reflected by the Ohio Constitution, and the Revised Code, policies, procedures and guidelines of the Auditor of State, regulations and grant requirements. The Northwest Local School District is responsible for compliance with these laws and regulations.

Mary Taylor, CPA Auditor of State

Mary Taylor

February 9, 2009



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# NORTHWEST LOCAL SCHOOL DISTRICT, OHIO

Schedule of Expenditures of Federal Awards Year Ended June 30, 2008

Fordered Overstee/December Title	Pass-Through Entity	Federal CFDA		Federal	Federal
Federal Grantor/Program Title	<u>Number</u>	<u>Number</u>		Revenues	<u>Expenditures</u>
U.S. Department of Agriculture: (Passed through Ohio Department of Education)					
Food Donation	n/a	10.550	\$	168,348	168,348
Nutrition Cluster:					
School Breakfast Program	05PU-2008	10.553		122,381	122,381
National School Lunch Program	LLP4-2008	10.555		1,129,481	1,129,481
Nutrition Cluster Total				1,251,862	1,251,862
Total U.S. Department of Agriculture			•	1,420,210	1,420,210
U.S. Department of Education: (Passed through Ohio Department of Education)					
Title I Grants to Local Educational Agencies	C1S1-2007	84.010		107,113	83,167
Title I Grants to Local Educational Agencies	C1S1-2008	84.010		966,885	1,061,177
Title I Grants to Local Educational Agencies (Title I Neglected)	C1SN-2007	84.010		4,209	1,169
Title I Grants to Local Educational Agencies (Title I Neglected)	C1SN-2008	84.010		18,084	28,060
Chariel Education Olypton				1,096,291	1,173,573
Special Education Cluster: Special Education - Grants to States	6BSF-2007	84.027		97,590	279,293
Special Education - Grants to States	6BSF-2008	84.027		907,976	2,044,060
Special Education - Preschool Grants	PGS1-2008	84.173		500	17,394
Special Education - Preschool Grants	PGS1-2008	84.173		28,220	8,052
Special Education Cluster Total				1,034,286	2,348,799
Career & Technical Education - Basic Grants to States	20C1-2007	84.048		_	4,923
Career & Technical Education - Basic Grants to States	20C1-2008	84.048		125,500	114,633
				125,500	119,556
Safe and Drug-Free Schools and Communities - State Grants	DRS1-2007	84.186		_	9,325
Safe and Drug-Free Schools and Communities - State Grants	DRS1-2008	84.186		19,101	15,552
			•	19,101	24,877
State Grants for Innovative Programs	C2S1-2007	84.298		_	4,069
State Grants for Innovative Programs	C2S1-2008	84.298		23,004	16,650
Č			•	23,004	20,719
Education Technology State Grants	TJS1-2007	84.318		-	528
Education Technology State Grants	TJS1-2008	84.318		6,825	11,464
				6,825	11,992
English Language Acquisition Grants	T3S1-2007	84.365		_	6,088
English Language Acquisition Grants	T3S1-2008	84.365		35,844	106,641
			•	35,844	112,729
Improving Teacher Quality State Grants	TRS1-2007	84.367		-	47,049
Improving Teacher Quality State Grants	TRS1-2008	84.367		103,500	211,389
				103,500	258,438
Total U.S. Department of Education				2,444,351	4,070,683
Total Federal Awards			\$	3,864,561	5,490,893

# NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS:

# NOTE A - SIGNIFICANT ACCOUNTING POLICIES

The schedule of expenditures of federal awards is a summary of the activity of the School District's federal award programs. The schedule has been prepared on the cash basis of accounting.

# NOTE B - FOOD DONATION

Nonmonetary assistance is reported in the schedule at the fair market value of the commodities received and disbursed.

# NOTE C - NUTRITION CLUSTER

Cash receipts from the U.S. Department of Agriculture are commingled with State grants. It is assumed federal monies are expended first



# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Education Northwest Local School District:

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Northwest Local School District (the "School District") as of and for the year ended June 30, 2008, which collectively comprise the School District's basic financial statements and have issued our report thereon dated December 30, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

# **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered the School District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. We consider the deficiencies labeled as 2008-1 and 2008-2 and described in the accompanying schedule of findings and questioned costs to be significant deficiencies in internal control over financial reporting.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we believe that none of the significant deficiencies described above are material weaknesses.

# **Compliance And Other Matters**

As part of obtaining reasonable assurance about whether the School District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of the School District in a separate letter dated December 30, 2008.

The School District's response to the findings identified in our audit is described in the accompanying schedule of findings and questioned costs. We did not audit the School District's response, and accordingly, we express no opinion on it.

This report is intended solely for the information and use of the School District's management, the Board of Education, others within the entity, the Ohio Auditor of State and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than those specified parties.

Clark, Schafer, Harhett & Co.

Cincinnati, Ohio December 30, 2008



# REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

To the Board of Education Northwest Local School District:

# **Compliance**

We have audited the compliance of the Northwest Local School District (the "School District") with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that are applicable to each of its major federal programs for the year ended June 30, 2008. The School District's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the School District's management. Our responsibility is to express an opinion on the School District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the School District's compliance with those requirements.

In our opinion, the School District complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2008.

# **Internal Control Over Compliance**

The management of the School District is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the School District's internal control over compliance with the requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over compliance.

A *control deficiency* in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A *significant deficiency* is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the entity's internal control.

A *material weakness* is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the entity's internal control.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

# **Schedule of Expenditures of Federal Awards**

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the School District, as of and for the year ended June 30, 2008, and have issued our report thereon dated December 30, 2008. Our audit was performed for the purpose of forming our opinions on the financial statements that collectively comprise the School District's basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by OMB Circular A-133 and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

This report is intended solely for the information and use of the School District's management, the Board of Education, others within the entity, the Ohio Auditor of State and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than those specified parties.

Clark, Schafer, Harhett & Co.

Cincinnati, Ohio December 30, 2008

## NORTHWEST LOCAL SCHOOL DISTRICT

Schedule of Findings and Questioned Costs Year Ended June 30, 2008

# Section I - Summary of Auditors' Results

# **Financial Statements**

Type of auditors' report issued: unqualified

Internal control over financial reporting:

Material weakness(es) identified?

 Significant deficiency(ies) identified not considered to be material weaknesses?

considered to be material weaknesses? yes

Noncompliance material to the financial statements noted? none

# Federal Awards

Internal control over major programs:

Material weakness(es) identified?

 Significant deficiency(ies) identified not considered to be material weaknesses?

Type of auditors' report issued on compliance for major programs: unqualified

Any audit findings that are required to be reported in accordance with 510(a) of Circular A-133?

510(a) of Circular A-133?

Identification of major programs:

CFDA 84.010 – Title I Grants to Local Educational Agencies

Special Education Cluster:

CFDA 84.027 – Special Education – Grants to States CFDA 84.173 – Special Education – Preschool Grants

Dollar threshold to distinguish between

Type A and Type B Programs: \$300,000

Auditee qualified as low-risk auditee? yes

# **Section II – Financial Statement Findings**

# Finding 2008-1 - Audit Adjustments

During the course of our audit, we identified material misstatements in the financial statements for the year under audit that were not initially identified by the Schools District's internal control. Throughout the year, the Schools District maintains its books and records on the cash-basis of accounting and converts its financial statements at year-end to generally accepted accounting principles. The audit adjustments were necessary to correct errors in the School District's conversion process. A description of each adjustment follows:

- Accounts Payables. An audit adjustment was necessary to correct accounts payables
  in the financial statements. Accounts payables reported at June 30, 2008 in the Other
  Governmental Funds were understated by \$484,002 as the School District omitted a
  certain item when capturing data in regards to liabilities owed at year-end.
- Compensated Absences. An audit adjustment was necessary to correct Governmental Activities compensated absences in the financial statements. The School District did not properly accrue severance for eligible employees at year-end which resulted in understatement of compensated absences in the amount of \$1,104,373.

**Views of Responsible Officials:** The District does recognize that two items were omitted from accounts payable on June 30<sup>th</sup> that should have been included. These items have been addressed and particular notice will be taken in this report each year to prevent future oversights.

A second audit adjustment is in the compensated absences calculations at fiscal year end. We do have a provision in our teachers' negotiated contract that allows teachers to receive fifty percent of their severance in the first year they are eligible for retirement. We also know that administrators are eligible for the same severance percentage any time the are eligible for retirement however, this report has traditionally been calculated for every employee at the twenty-five percent rate as outlined in board policy. For future years we will be calculating all administrators at the fifty percent and we will work on a method to calculate the teachers' severance that is within GAAP standards.

# Finding 2008-2 – Internal Controls

As part of our audit, we tested the operating effectiveness of internal controls over the non-payroll disbursement cycle. The School District's accounting policies and procedures require the Treasurer to approve and initial purchase orders. In our sample of 40 disbursements, we noted two purchase orders were not initialed by the Treasurer. In addition, the School District's accounting policies and procedures require the party receiving a good or service to sign the purchase order or invoice indicating that the goods or services were received and the School District should pay the vendor. In our sample of 40 disbursements, we noted two purchase orders/invoices that were not signed indicating that the goods or services had been received by the District. These two procedures are considered important functions in minimizing the risk of improper disbursements. We recommend the Treasurer approve and document the approval of all purchase orders and that all purchase orders or invoices are marked with documentation to support the receipt of goods or services.

Views of Responsible Officials: It is the District's practice to have the Treasurer or his designee to approve by initialing every purchase order. This practice is maintained and adhered to on a daily basis. On occasion emergency purchase orders are needed and verbally approved to be produced by the business and/or Treasurer's office. When this does occur, the purchase orders should still be inspected and initialed by the treasurer or his designee. In some instances the final step was not getting done. The District will review this current practice and put procedures in place to prevent future deficiencies in this area.

# Section III – Federal Award Findings and Questioned Costs

None.

## NORTHWEST LOCAL SCHOOL DISTRICT

Schedule of Prior Audit Findings Year Ended June 30, 2008

# Finding 2007-001 - PO Certifications

Ohio Rev. Code, § 5705.41(D)(1), prohibits a subdivision or taxing entity from making any contract or ordering any expenditure of money unless a certificate signed by the fiscal officer is attached thereto. The fiscal officer must certify that the amount required to meet any such contract or expenditure has been lawfully appropriated and is in the treasury, or is in the process of collection to the credit of an appropriate fund free from any previous encumbrance. The District did not properly certify the availability of funds for purchase commitments for seventy eight of one hundred eighty (43%) expenditures tested for 2007 and none of the exceptions above applied. Failure to properly certify the availability of funds can result in overspending funds and negative cash fund balances.

Status: Corrected.

# Finding 2007-002 - Expenditures and encumbrances exceeded appropriations

Ohio Revised Code, Section 5705.41(B), states that no subdivision or taxing unit is to expend money unless it has been appropriated. The District has several funds in which expenditures and encumbrances in excess of appropriations for the fiscal year ended June 30, 2007.

Status: Partially corrected. Repeated a portion of the finding in our management letter.

# COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED JUNE 30, 2008



NORTHWEST LOCAL SCHOOL DISTRICT CINCINNATI, OHIO

# NORTHWEST LOCAL SCHOOL DISTRICT CINCINNATI, OHIO

# COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2008

# PREPARED BY: OFFICE OF THE TREASURER RANDALL R. BERTRAM, TREASURER/CFO

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# Introductory Section

# NORTHWEST LOCAL SCHOOL DISTRICT

3240 Banning Road Cincinnati, OH 45239 513-923-1000 Fax: 513-923-3644

**BOARD:** 

Fred Hunt, President
Pamela Detzel, Vice President
Jim Detzel, Member
Bruce Gehring, Member
Dan Unger, Member

J. Richard Glatfelter, Superintendent Randall R. Bertram, Treasurer/CFO

December 31, 2008

To The Citizens and Board of Education of the Northwest Local School District:

The Comprehensive Annual Financial Report [CAFR] of the Northwest Local School District [District] for the fiscal year ended June 30, 2008, is hereby submitted. This report, prepared by the Treasurer's office, includes an opinion from the Auditor of State and conforms to generally accepted accounting principles as applicable to governmental entities. Responsibility for both the accuracy of the data presented and the completeness and fairness of the presentation, including all disclosures, rests with the District. This report will provide the taxpayers of the Northwest Local School District with comprehensive financial data in a format which will enable them to gain an understanding of the District's financial affairs. Copies will be available upon request to taxpayers, financial rating services, banking institutions and other interested parties.

The District provides a full range of traditional and non-traditional educational programs and services. These include elementary and secondary curriculum offerings at the general, college preparatory and career technical levels; a broad range of cocurricular and extracurricular activities; adult and community education offerings; special education programs and facilities, and community recreational facilities.

The District receives pass through grants from the State and distributes these grants to parochial/private schools located within the District. This activity is included in the entity as the Auxiliary Services Special Revenue Fund, because of the District's administrative involvement in the program. The parochial/private schools served are: Beautiful Savior Lutheran School, LaSalle High School, St. Ann, St. Bernard, St. Ignatius, St. James, St. Joseph Villa and St. John Elementary Schools. While these organizations share operational and service similarity with the District, each is a legally separate and distinct entity. Because of their independent nature, none of these organizations are included in this report.

## ECONOMIC CONDITION AND OUTLOOK

The District is located in southwestern Ohio, in a suburb of Cincinnati, in the north part of Hamilton County. Approximately 82% of the District's tax base are agricultural and residential properties; the remainder is composed of a wide range of manufacturing, commercial and other business properties. The overall economic outlook for the area remains very positive with low unemployment rates, growth in the local tax base, and low inflationary pressures.

The District is continually challenged by the responsibility bestowed upon it by the community at large. We are always striving to provide the very best opportunities to every student, while carefully guarding the District's resources.

# THE DISTRICT AND ITS FACILITIES

The District is located in Hamilton County, approximately 12 miles from downtown Cincinnati, Ohio, and covers an area of 54 square miles. It serves pupils from Colerain, Green, Ross and Springfield Townships, with Colerain Township serving as its nucleus. Since 1960, the growth pattern in the District has been strong.

The District now houses 9,823 students in two high schools, three middle schools, nine elementary schools and two career centers. Each high school has an on-campus career center offering such programs as word processing, accounting and computing, data processing, diesel mechanics, machine tool technology, facilities management and electronics. The District is the only local school district in Hamilton County with its own vocational program.

Constructed	School/Address	October, 2007 Enrollment
1923	Colerain Elementary 4850 Poole Road	645
1932	Colerain Middle School 4700 Poole Road	688
1959	Struble Elementary 2760 Jonrose Avenue	400
1960	Taylor Elementary 3173 Springdale Road	348

Constructed	School/Address	October, 2007 Enrollment
1961	White Oak Middle School 3130 Jessup Road	754
1961	Pleasant Run Elementary 11765 Hamilton Avenue	481
1964	Colerain High School 8801 Cheviot Road	2,166
1965	Weigel Elementary 3242 Banning Road	467
1966	Houston Elementary 3310 Compton Road	408
1969	Pleasant Run Middle 11770 Pippin Road	857
1970	Bevis Elementary 10133 Pottinger Road	445
1972	Northwest High School 10761 Pippin Road	1,154
1977	Welch Elementary 12084 Deerhorn Drive	325
2000	Monfort Heights Elementary 3711 West Fork Road	685

# ORGANIZATION OF THE SCHOOL DISTRICT

The Board of Education is a 5 member body politic and corporate, as defined by Section 3313.02 of the Ohio Revised Code. The Board serves as the taxing authority, contracting body, policy maker, and ensures that all the general laws of the State of Ohio are followed in the expenditures of the District's tax dollars and approves the annual appropriation resolution and tax budget.

The Board members represent a cross section of professions in the community. The board members on June 30, 2008, were as follows:

Board Member	Began Service	Term Expires	Profession
Jim Detzel	January, 2008	December, 2011	Business Executive
Pam Detzel	January, 1998	December, 2009	Business Executive
Bruce Gehring	January, 2006	December, 2009	Business Executive
Fred E. Hunt, III	November, 2004	December, 2009	Business Executive
Dan Unger	January, 2008	December, 2011	Business Executive

The Superintendent is the chief executive officer of the District, responsible directly to the Board for all educational and support operations. Mr. Richard Glatfelter was appointed Superintendent in 2006. Mr. Glatfelter received his Bachelor of Science in Education from the University of Cincinnati and earned two Master degrees from the University of Cincinnati. He has been employed by the Northwest Local School District for the past 38 years. During this tenure, Mr. Glatfelter has served as a teacher, assistant principal, administrative assistant, director and assistant superintendent.

The Treasurer is the chief financial officer of the District, responsible directly to the Board for maintaining all financial records, issuing all payments, maintaining custody of all District funds and assets and investing idle funds as specified by Ohio Law. Mr. Randall R. Bertram was appointed Treasurer of the District in August, 2008. Mr. Bertram holds a B.B.A. Degree from the University of Cincinnati.

# **EMPLOYEE RELATIONS**

The District currently has approximately 1,158 full-time and 68 part-time employees. The number of employees has been steady for the last several years. During the 2008 fiscal year, the District paid, from its General Fund \$50,941,728 in salaries and wages, and \$17,130,892 in fringe benefits, such as retirement contributions, workers' compensation, and life and health benefits.

The District's teachers are represented for collective bargaining purposes by the Northwest Association of Educators [NAE]. The District has a three year collective bargaining agreement with NAE which expires August 31, 2009. The District's transportation employees are represented for collective bargaining purposes by the Ohio Association of Public School Employees [OAPSE]. The District has a three year collective bargaining agreement with OAPSE which expires June 30, 2010.

# SERVICES PROVIDED

The District provides a wide variety of educational and support services, as mandated by the Ohio Revised Code or board directives.

Transportation is provided for over 9,013 students each day. The District fleet of 102 buses travels over 6,014 miles each day transporting to 27 different sites. In addition to making more than 516 daily runs, the department transported both public and non-public students on 1,662 extra-curricular trips during the year.

The food service department served 913,337 plate lunches through the District's 14 kitchens. This is accomplished through the full operation of 12 kitchens and 2 satellite sites, as well as a central bakery. The District currently offers a breakfast program at three elementary sites and one middle school sites.

In addition to transportation and school lunch support services, students in the District also receive guidance, psychological, and limited health services free of charge. The guidance services are designed to help students match their natural skills with vocational and/or academic programs to help them achieve their full potential in life. Psychological services include the testing and identification of students for special education programs.

Limited health services are provided by health assistants at each of the 14 school sites under the supervision of a registered nurse.

The District offers regular instructional programs daily to students in grades K-12. There are approximately 485 students in the specific trades through career technical education. Over 1,400 students receive special services, due to physical or mental handicapping conditions. In grades 4-8, approximately 327 students participated in the gifted program. The District presented 694 high school diplomas in 2008.

## MAJOR CURRENT AND FUTURE INITIATIVES

The following is The Mission Statement of the Board that is the guiding force for all initiatives acted upon by the Board:

# Mission

We champion life-long learning, affording all students the knowledge and skills necessary to realize their full potential in life.

# <u>Vision</u>

We provide quality and innovation in educational programming and instruction, enabling all students to successfully confront the challenges of the future.

# Beliefs

- We believe all students are the focus of our endeavors.
- We are committed to quality education that challenges students.
- We are committed to safe schools that are an integral part of our community.
- We are committed to caring, knowledgeable professionals who engage students in innovative learning.
- We are committed to the essential involvement of parents in their children's education.
- We are committed to partnerships that enhance students' ability to connect their education with the world of work and life-long learning.
- We encourage students to value others, to be responsive to civic obligations that strengthen our diverse student body and community.

# CHALLENGES FOR 2007-2008 AND BEYOND

- Continue to provide a quality education for each student in the District
- Continue to align district curriculum to state Academic Content Standards
- Achieve district and state targets for student achievement
- Achieve an Excellent rating on the Local Report Card
- Meet the federal mandates of No Child Left Behind
- Recruit and retain quality staff
- Provide time and resources for high quality professional development at the District and building levels
- Continue to utilize technology to support student learning
- Increase enrichment and intervention opportunities for students K-12

# **DISTRICT GOALS FOR 2007-2008**

## DISTRICT FOCUS: IMPROVE STUDENT ACHIEVEMENT AND FISCAL STABILITY

Goal 1: Improve instructional strategies.

Expand academic intervention programs to have a positive impact on AYP targets, disproportionality and graduation rate.

Expand enrichment programs to have a positive impact on the percentage of advanced and accelerated scores at the district and building level.

Provide high quality staff development opportunities per ODE guidelines and based on district or building needs.

Ensure a safe and respectful classroom for all students.

Goal 2: Ensure alignment of district curriculum and classroom instruction with the Ohio Academic Content standards and achievement and graduation tests.

Monitor the implementation of the district standards-based curriculum through the use of lesson plan evaluation process for both daily and long range plans.

Use data from district assessments, walkthroughs and classroom observations to ensure standards-based instruction in every classroom.

Goal 3: Use data effectively to improve achievement results for students, buildings and the district.

Use data to determine academic placement and programming for students.

Use quantitative and qualitative data to evaluate the effectiveness of programs and instructional strategies. Use formative assessments to guide daily instruction and intervention and enrichment opportunities for

students.

Goal 4. Ensure the financial stability of the district.

Continue long term studies in the areas of district reconfiguration, outsourcing of services and financial planning.

Monitor district expenditures through sound fiscal management and strategic planning.

# **CURRICULUM AND INSTRUCTION**

Curriculum work centers on student attainment on state academic content standards in mathematics, English language arts, social studies and science. All work is organized by a two year process of Year 1: knowing and planning with the academic content standards and Year 2: teaching and assessing with the academic content standards.

Formative local assessments have been developed for all core subjects in grades 3-10 and are administered by all teachers. The data from these assessments is used to refine teaching and provide intervention and enrichment for students. The performance of students in various AYP subgroups is particularly studied.

A number of programs have been implemented to assist students in their learning of the academic content standards, particularly in the areas of reading and mathematics. Intervention and Title I tutors work in collaboration with classroom teachers in using data to plan programming for at-risk learners.

The high schools have refined their block-scheduling program to provide more time for some students to accomplish the challenging standards necessary for passage of the Ohio Graduation Test. Collaboratives, academies and guided study halls are in place to provide necessary intervention for ninth and tenth graders.

The District is focused on its goal of improving student achievement. It continues to evaluate the programming needs of its diverse population with the goal of becoming an excellent District and meeting the needs of ALL students.

# BUSINESS-SCHOOL PARTNERSHIP PROGRAM

Partners in Education is a program that brings together businesses and schools in order to address specific educational needs. The business-school partnerships are formal, voluntary relationships between one school and one business. Partnerships match available resources with identified needs to meet mutually agreed upon goals and objectives.

Partnerships provide opportunities for students to understand how the basic skills they learn in school are applied in the business world. However, it is not just the schools that benefit from partnerships. Businesses and their employees also gain from this special relationship, as many schools reciprocate with their own projects which help their corporate or industrial partners. Partnerships also give those in the business community insight into the workings of the school and a better understanding of the needs of the educational system.

## LONG-RANGE BUILDING AND MAINTENANCE PLANS

The District maintains a five year building maintenance program. This program is generated through input provided by each building administrator in an annual preventive maintenance check list. This five year plan provides the District direction for implementing maintenance and renovation projects and contributes to the financial planning and projection of costs for these projects. Beginning in the Spring of 2008, the District will undertake a \$16,000,000, five year renovation program.

## FINANCIAL INFORMATION

The District's accounting system is organized on a "fund" basis. Each fund is a distinct, self-balancing entity. Records for general governmental operations are maintained on a budgetary basis system of accounting as prescribed by State statute. Budgetary basis accounting differs from generally accepted accounting principles [GAAP] as promulgated by the Governmental Accounting Standards Board [GASB].

# INTERNAL ACCOUNTING AND BUDGETARY CONTROL

In developing the District's accounting system, much consideration was given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance is based on the assumption that the cost of internal accounting controls should not exceed the benefits expected to be derived from implementation.

The District utilizes a fully automated accounting system as well as an automated system of control for fixed assets and payroll. These systems, coupled with the manual auditing of each voucher prior to payment, ensures that the financial information generated is both accurate and reliable.

At the beginning of each fiscal year, the Board adopts either a temporary appropriation measure or a permanent appropriation measure for that fiscal year. If a temporary appropriation is first adopted, the permanent appropriation measure must be adopted within three months.

Annual appropriations may not exceed the County Budget Commission's official estimate of resources. The County Auditor must certify that the Board's appropriation measures, including any supplements or amendments, do not exceed the amount set forth in the latest of those official estimates.

All disbursements and transfers of cash between funds require appropriation authority from the Board. Budgets are managed at the object account level within a function and fund. All purchase order requests must be approved by the individual program managers and certified by the Treasurer; necessary funds are then encumbered and purchase orders are released to vendors.

The accounting system used by the District provides interim financial reports which detail year-to-date expenditures and encumbrances versus the original appropriation plus any additional appropriations made to date. In addition to interim financial statements, each program manager is furnished monthly reports showing the status of the budget accounts for which he or she is responsible. Each program manager may request additional financial reports during the month when necessary.

As an additional safeguard, all employees involved with receiving and depositing funds are covered by a blanket bond and certain individuals in policy-making roles are covered by a separate, higher bond.

The basis of accounting and the various funds utilized by the District are fully described in the notes to the basic financial statements. Additional information on the District's budgetary accounts can also be found in the notes to the basic financial statements.

## FINANCIAL CONDITION

The District prepares financial statements following GASB Statement 34, "Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments." GASB 34 has basic financial statements for reporting on the School District's financial activities as follows:

**Government-wide financial statements** These statements are prepared on an accrual basis of accounting which is similar to the basis of accounting followed by businesses.

**Fund financial statements** These statements present information for individual major funds rather than by fund type. Nonmajor funds are presented in total in one column. Governmental funds use the modified accrual basis of accounting and include a reconciliation to the governmental activities accrual information presented in the government-wide financial statements. Fiduciary funds use the accrual basis of accounting.

**Statement of budgetary comparisons** These statements present comparisons of actual information to the legally adopted budget. The budgetary basis as provided by law is based upon accounting for certain transactions on a basis of cash receipts, disbursements and encumbrances.

As part of this report, management is responsible for preparing a Management's Discussion and Analysis of the District. This discussion follows this letter of transmittal, providing an assessment of the District's finances for 2008 and the outlook for the future.

# CASH MANAGEMENT

The Board has an aggressive cash management program which consists of expediting the receipt of revenues and prudently investing available cash in obligations collateralized by the United States Government or the State of Ohio issued instruments or insured by the Federal Deposit Insurance Corporation [FDIC]. The total amount of earnings on investments was \$923,168 for the year ended June 30, 2008.

The cash management program is designed to minimize cash on hand and maximize investment holdings. All investments are spread among available investment options to insure maximum interest rates.

The District's investment policy is to minimize market risk while maintaining a competitive yield on its portfolio. Accordingly, deposits were either insured by FDIC or collateralized. By law, financial institutions may establish a collateral pool to cover all public deposits. The face value of the pooled collateral must equal at least 105 percent of public funds deposited. Collateral is held by trustees including the Federal Reserve Bank and designated third party trustees of the financial institutions.

## RISK MANAGEMENT

The District constantly faces the risk of loss of assets by fire, storm, theft, accident or other catastrophes. Generally, the District shifts the burden of such losses by entering into a casualty insurance contract whereby an insurance company, in consideration of a premium payment, assumes the risk of all or a portion of these losses.

The Cincinnati Insurance Company provides insurance coverage on the buildings and contents, boiler and machinery, burglary/robbery/theft (inside and outside), earthquake, mobile instruction units, and radio and communication equipment. The Ohio School Plan provides our liability insurance and insures our fleet of vehicles.

All employees are covered under the District's liability policy with Ohio School Plan. The limits of liability are \$2,000,000 for each occurrence and \$2,000,000 in aggregate.

The Superintendent, Director of Business Services, Board Members and Treasurer are covered with performance bonds from the ITT Hartford Insurance Company in the amount of \$20,000 each. The District uses the State Workers' Compensation plan and pays a premium based on a rate per \$100 of salaries.

# INDEPENDENT AUDIT

Provisions of State statute require that the District's financial statements be subjected to an annual examination by an independent auditor. The Auditor of State's unqualified opinion rendered on the District's basic financial statements, combining statements and individual fund schedules, is included in the financial section of this Comprehensive Annual Financial Report. Pursuant to statute, the State prescribes a uniform accounting system to standardize accounting classification and financial reporting for all units of local education agencies in Ohio. The District adopted and has been in conformance with that system effective with its annual financial report since the 1979 calendar year.

## **AWARDS**

# GFOA Certificate of Achievement

The Government Finance Officers Association of the United States and Canada [GFOA] awarded a Certificate of Achievement to the District for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2007. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current report continues to conform to the Certificate of Achievement program requirements, and we are submitting it to the GFOA.

# ASBO Certificate

The Association of School Business Officials International [ASBO] awards a Certificate of Excellence in Financial Reporting to school districts that publish Comprehensive Annual Financial Reports which substantially conform to the principles and standards of financial reporting as recommended and adopted by the Association of School Business Officials. The award is granted only after an intensive review of the financial report by an expert panel of certified public accountants and practicing school business officials.

The District received the Certificate of Excellence in Financial Reporting for the fiscal year ended June 30, 2007. The District believes that the Comprehensive Annual Financial Report for fiscal year June 30, 2008, which will be submitted to ASBO for review, will conform to ASBO's principles and standards.

# **ACKNOWLEDGEMENTS**

The preparation of the 2008 Comprehensive Annual Financial Report of the Northwest Local School District was made possible by the combined efforts of the District's Finance Department and Plattenburg and Associates, Incorporated. The publication of this Comprehensive Annual Financial Report for the District is a major step in reinforcing the accountability of the District to the taxpayers of the community.

Respectfully submitted,

Randall R. Bertram

Treasurer

# LIST OF PRINCIPAL OFFICIALS As of June 30, 2008

# **ELECTED OFFICIALS**

Fred E. Hunt III	President, Board of Education
Pamela Detzel	
Bruce Gehrig	Board Member
	Board Member
Dan Unger	Board Member
Ç	
	ADMINISTRATIVE OFFICE PERSONNEL
J. Richard Glatfelter	Superintendent
Judith Vermillion	
Mark Farmer	
Lester I. Tacy	
Traci Rea	Administrative Assistant of Classified Staff and Professional Development
Larry A. McDonough*	Treasurer
Kris Lankford	
	DISTRICT SUPERVISORS

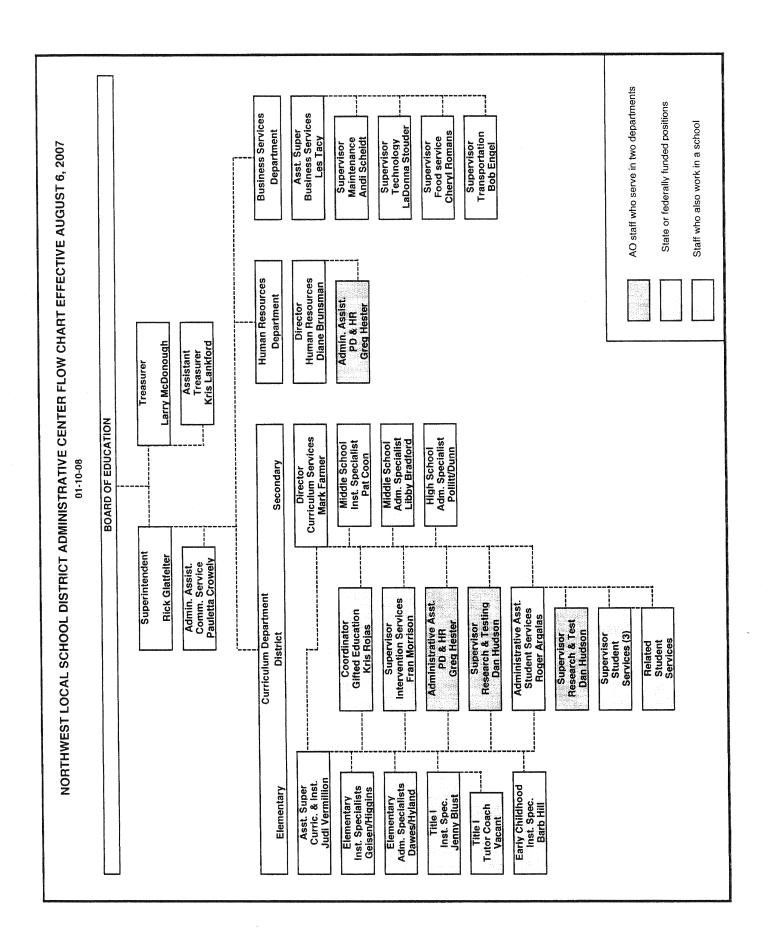
# DISTRICT SUPERVISORS

Andreas Scheidt	
Robert Engel	Transportation
LaDonna Stouder	Technology
Mary Barnaclo	Special Education
Kimberly Jones	Special Education
Barbara Kalbli	Special Education
Frances Morrison	Supervisor of Intervention Services
Dennis Carroll	Systems Manager/Data Processing
Cheryl Romans	•
Daniel Hudson	

<sup>\*</sup>Resigned on August 31, 2008 \*\* Was Hired on August 1, 2008

# CURRICULUM INSTRUCTIONAL SPECIALISTS AND COORDINATORS

Jennifer Blust	Early Childhood
Mary Geisen	Elementary
Kathy Hyland	Elementary
Patricia Coon-Knochelmann	
Linda Dawes	Elementary
Reena Fish	Work-Study
Cherie Maue	
Barbara Hill	Early Childhood
Elizabeth Bradford	Middle
Emily O'Mahoney-Higgins	Elementary
Kristen Rojas	Gifted
Joe Pollitt	Secondary
Chris Rabold	Elementary Library
Eric Dunn	Secondary



## Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Northwest Local School District, Ohio

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2007

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

L. F. Kn

President

**Executive Director** 



This Certificate of Excellence in Financial Reporting is presented to

# NORTHWEST LOCAL SCHOOL DISTRICT

For its Comprehensive Annual Financial Report (CAFR)
For the Fiscal Year Ended June 30, 2007

Upon recommendation of the Association's Panel of Review which has judged that the Report substantially conforms to principles and standards of ASBO's Certificate of Excellence Program

Grome E. Brendel

**President** 

John D. Muses

**Executive Director** 

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# FINANCIAL SECTION



### **INDEPENDENT AUDITORS' REPORT**

To the Board of Education Northwest Local School District, Ohio:

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Northwest Local School District, Ohio (the "School District") as of and for the year ended June 30, 2008, which collectively comprise the School District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the School District's management. Our responsibility is to express opinions on the financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the government activities, each major fund, and the aggregate remaining fund information of the Northwest Local School District as of June 30, 2008, and the respective changes in financial position, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 30, 2008 on our consideration of the School District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing* and should be considered in assessing the results of our audit.

The management's discussion and analysis and the budgetary information on pages 3 through 10 and 44 through 46, respectively, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

105 east fourth street, ste. 1500 cincinnati, oh 45202

www.cshco.com p. 513.241.3111 f. 513.241.1212 Our audit was conducted for the purposes of forming opinions on the financial statements that collectively comprise the School District's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Clark, Schafer, Harhett of Co.

Cincinnati, Ohio December 30, 2008

### NORTHWEST LOCAL SCHOOL DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS For the Fiscal Year ended June 30, 2008

(Unaudited)

The discussion and analysis of Northwest Local School District's financial performance provides an overall review of the District's financial activities for the fiscal year ended June 30, 2008. The intent of this discussion and analysis is to look at the District's financial performance as a whole; readers should also review the transmittal letter, notes to the basic financial statements and financial statements to enhance their understanding of the District's performance.

### **Financial Highlights**

Key financial highlights for 2008 are as follows:

- Net assets of governmental activities decreased \$3,310,233 which represents a 13% decrease from 2007.
- General revenues accounted for \$82,254,340 in revenue or 85% of all revenues. Program specific revenues in the form of charges for services and sales, grants and contributions accounted for \$14,825,466 or 15% of total revenues of \$97,079,806.
- The District had \$100,390,039 in expenses related to governmental activities; \$14,825,466 of these expenses were offset by program specific charges for services, grants or contributions. General revenues of \$82,254,340 were also used to provide for these programs.

### OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the District as a financial whole, an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The Statement of Net Assets and Statements of Activities provide information about the activities of the whole District, presenting both an aggregate view of the District's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending.

The fund financial statements also look at the District's most significant funds with all other nonmajor funds presented in total in one column. The General Fund is the only major fund of the District.

### **Government-wide Financial Statements**

While this document contains the large number of funds used by the District to provide programs and activities, the view of the District as a whole looks at all financial transactions and asks the questions, "How did we do financially during 2008?" The *Government-wide Financial Statements* answers this question. These statements include *all assets* and *liabilities* using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These statements report the District's *net assets* and changes in those assets. This change in net assets is important because it tells the reader that, for the District as a whole, the financial position has improved or diminished. The causes of this change may be the result of many factors, both financial and non-financial. Non-financial factors include the District's property tax base, current property tax laws in Ohio restricting revenue growth, facility conditions, required educational programs and other factors.

In the Government-wide Financial Statements, the District consists of Governmental activities which are reported here including instruction, support services, community services, operation of non-instructional services, extracurricular activities, and interest and fiscal charges.

### **Fund Financial Statements**

Information about the District's major funds is presented in the Fund Financial Statements (see table of contents). Fund financial reports provide detailed information about the District's major fund. The District uses many funds to account for a multitude of financial transactions. However, these fund financial statements focus on the District's most significant fund.

Governmental Funds Most of the District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future periods. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the District's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is reconciled in the financial statements.

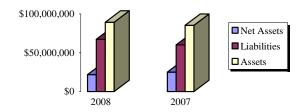
*Fiduciary Funds* Fiduciary Funds are used to account for resources held for the benefits of parties outside the government. Fiduciary Funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the District's own programs.

### The District as a Whole

As stated previously, the Statement of Net Assets looks at the District as a whole. Table 1 provides a summary of the District's net assets for 2008 compared to 2007:

Table 1 Net Assets

	Governmental Activities	
	2008	2007
Assets:		
Current and Other Assets	\$65,665,167	\$61,261,806
Capital Assets	23,600,600	24,087,189
Total Assets	89,265,767	85,348,995
Liabilities:		
Other Liabilities	41,120,915	34,294,511
Long-Term Liabilities	26,269,691	25,869,090
Total Liabilities	67,390,606	60,163,601
Net Assets:		
Invested in Capital Assets, Net of Related Debt	2,857,440	2,440,916
Restricted	3,098,772	4,812,592
Unrestricted	15,918,949	17,931,886
Total Net Assets	\$21,875,161	\$25,185,394



Over time, net assets can serve as a useful indicator of a government's financial position. At June 30, 2008, the District's assets exceeded liabilities by \$21,875,161.

At year-end, capital assets represented 26% of total assets. Capital assets include land, buildings and improvements, and equipment. Capital assets, net of related debt to acquire the assets at June 30, 2008, was \$2,857,440. These capital assets are used to provide services to the students and are not available for future spending. Although the District's investment in capital assets is reported net of related debt, it should be noted that the resources to repay the debt must be provided from other sources, since capital assets may not be used to liquidate these liabilities.

A portion of the District's net assets, \$3,098,772 represents resources that are subject to external restriction on how they must be used. The external restriction will not affect the availability of fund resources for future use.

Current and other assets increased mainly due to an increase in taxes receivable. The increase in taxes receivable was the result of an increase in anticipated property taxes revenue to be received in fiscal year 2008 and an increase in advances available. The increase in taxes receivable resulted in an increase in unearned revenue, which explains the increase in other liabilities in 2008 as compared to 2007.

Table 2 shows the changes in net assets for fiscal years 2008 and 2007.

Table 2 Changes in Net Assets

	Governmental Activities	
	2008	2007
Revenues:	·	
Program Revenues		
Charges for Services	\$4,544,544	\$4,244,843
Operating Grants, Contributions	10,087,921	10,858,280
Capital Grants and Contributions	193,001	173,314
General Revenues:		
Property Taxes	45,161,184	41,580,395
Grants and Entitlements	33,156,736	31,552,624
Other	3,936,420	3,639,231
Total Revenues	97,079,806	92,048,687
Program Expenses:		
Instruction	56,945,019	49,828,614
Support Services:		
Pupil and Instructional Staff	10,406,602	10,690,778
School Administrative, General		
Administration, Fiscal and Business	8,204,525	8,202,520
Operations and Maintenance	8,570,818	8,033,869
Pupil Transportation	4,901,006	4,819,635
Central	1,665,530	1,272,167
Community Services	3,023,713	2,766,380
Operation of Non-instructional Services	4,110,169	3,919,969
Extracurricular Activities	1,568,962	1,915,193
Interest and Fiscal Charges	993,695	1,008,515
Total Program Expenses	100,390,039	92,457,640
Change in Net Assets	(3,310,233)	(408,953)
Net Assets Beginning of Year	25,185,394	25,594,347
Net Assets End of Year	\$21,875,161	\$25,185,394

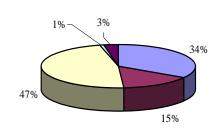
### **Governmental Activities**

The District revenues are mainly from two sources. Property taxes levied for general and debt service purposes and grants and entitlements comprised 81% of the District's revenues for governmental activities.

The District depends greatly on property taxes as a revenue source. The unique nature of property taxes in Ohio creates the need to routinely seek voter approval for operating funds. The overall revenues generated by a levy will not increase solely as a result of inflation. As an example, a homeowner with a home valued at \$100,000 and taxed at 1.0 mill would pay \$35.00 annually in taxes. If three years later the home were reappraised and increased to \$200,000 (and this inflationary increase in value is comparable to other property owners) the effective tax rate would become .5 mills and the owner would still pay \$35.00.

Thus Ohio districts dependent upon property taxes are hampered by a lack of revenue growth and must regularly return to the voters to maintain a constant level of service. Property taxes made up 47% of revenue for governmental activities for the District in fiscal year 2008. The District's reliance upon tax revenues is demonstrated by the following graph:

		Percent
Revenue Sources	2008	of Total
General Grants	\$33,156,736	34%
Program Revenues	14,825,466	15%
General Tax Revenues	45,161,184	47%
Investment Earnings	923,168	1%
Other Revenues	3,013,252	3%
	\$97,079,806	100.00%



Instruction comprises 56.72% of governmental program expenses. Support services expenses were 33.62% of governmental program expenses. Interest and all other expenses were 9.66%. Interest expense was attributable to the outstanding bond and borrowing for capital projects.

General revenues increased mainly due to an increase in property tax revenue, which was primarily due to an increase in property tax advances available in 2008 as compared to 2007. Total expenses increased mainly due to general inflationary costs.

The Statement of Activities shows the cost of program services and the charges for services and grants offsetting those services. Table 3 shows, for government activities, the total cost of services and the net cost of services. That is, it identifies the cost of these services supported by tax revenue and unrestricted State entitlements.

Table 3
Governmental Activities

	Total Cost of Services		Net Cost of	of Services	
	2008	2007	2008	2007	
Instruction	\$56,945,019	\$49,828,614	(\$50,871,953)	(\$43,542,857)	
Support Services:					
Pupil and Instructional Staff	10,406,602	10,690,778	(9,760,661)	(9,371,433)	
School Administrative, General					
Administration, Fiscal and Business	8,204,525	8,202,520	(7,793,810)	(7,779,820)	
Operations and Maintenance	8,570,818	8,033,869	(8,520,510)	(7,970,747)	
Pupil Transportation	4,901,006	4,819,635	(4,461,872)	(4,347,120)	
Central	1,665,530	1,272,167	(1,665,530)	(1,237,611)	
Community Services	3,023,713	2,766,380	(165,206)	(80,930)	
Operation of Non-Instructional Services	4,110,169	3,919,969	(663,736)	(598,875)	
Extracurricular Activities	1,568,962	1,915,193	(667,600)	(1,243,295)	
Interest and Fiscal Charges	993,695	1,008,515	(993,695)	(1,008,515)	
Total Expenses	\$100,390,039	\$92,457,640	(\$85,564,573)	(\$77,181,203)	

### The District's Funds

The District has one major governmental fund: the General Fund. Assets of the General Fund comprised \$58,143,599 (87%) of the total \$67,047,102 governmental funds assets.

*General Fund*: Fund balance at June 30, 2008 was \$18,551,389 including \$3,235,516 of unreserved balance. The primary reason for the increase in fund balance was due to an increase in taxes revenue.

### General Fund Budgeting Highlights

The District's budget is prepared according to Ohio law and is based on accounting for certain transactions on a basis of cash receipts, disbursements and encumbrances. The most significant budgeted fund is the General Fund.

During the course of fiscal 2008, the District amended its general fund budget one time, however, it was not significant. The District uses site-based budgeting and the budgeting systems are designed to tightly control total site budgets but provide flexibility for site management. During the course of the year, the District revised the Budget in an attempt to deal with unexpected changes in revenues and expenditures.

For the General Fund, final budget basis revenue was \$81,185,323, compared to original budget estimates of \$77,897,610. Of the \$3,287,713 difference, most was due to conservative estimates for taxes and intergovernmental revenue.

The District's ending unobligated cash balance was \$1,337,384 above the final budgeted amount.

### **Capital Assets and Debt Administration**

### Capital Assets

At the end of fiscal 2008, the District had \$23,600,600 invested in land, buildings and improvements, furniture and equipment, and vehicles. Table 4 shows fiscal 2008 balances compared to fiscal 2007:

Table 4
Capital Assets at June 30
(Net of Depreciation)

	Governmental Activities		
	2008	2007	
Land	\$3,926,125	\$3,926,125	
<b>Buildings and Improvements</b>	17,294,454	18,117,752	
Furniture and Equipment	1,544,879	898,235	
Vehicles	835,142	1,145,077	
Total Net Capital Assets	\$23,600,600	\$24,087,189	

The decrease in capital assets is due to total depreciation expense exceeding total additions.

See Note 6 to the basic financial statements for more details on the District's capital assets.

### Debt

At June 30, 2008, the District had \$21,588,868 in bonds and leases outstanding, \$1,129,533 due within one year. Table 5 summarizes bonds outstanding.

Table 5
Outstanding Debt, at Year End

	Governmental Activities	
	2008	2007
Refunded Bonds: Current Interest Bonds	\$14,530,000	\$14,625,000
Refunded Bonds: Capital Appreciation Bonds	849,496	796,583
Premium on Bonds: Capital Appreciation	493,160	529,690
1998 School Improvements	5,000,000	5,695,000
Capital Leases	716,212	0
Total Bonds	\$21,588,868	\$21,646,273

See Note 7-8 to the basic financial statements for further details on the District's debt.

### For the Future

In June of 2005, the State legislature passed House Bill 66. House Bill 66 phases out the tax on tangible personal property of general business, telephone, and telecommunications companies, and railroads. The tax on general business and railroad property began being phased out in 2006 and will be eliminated by 2009. The tax on telephone and telecommunication property will begin being phased out in 2009 and will be eliminated by 2011. The tax is being phased out by reducing the assessment rate on the property each year. In the first five years, school districts are being reimbursed fully for the lost revenue; in the following seven years, the reimbursements are phased out.

The District has committed itself to financial excellence for many years. The District has received the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Association of School Business Officials (ASBO) Certificate of Excellence on Financial Reporting since 1993.

All of the District's financial abilities will be needed to meet the challenges of the future. With careful planning and monitoring of the District's finances, the District's management is confident that the District can continue to provide a quality education for our students and provide a secure financial future.

### **Contacting the District's Financial Management**

This financial report is designed to provide our citizens, taxpayers, and investors and creditors with a general overview of the District's finances and to show the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Treasurer at Northwest Local School District, 3240 Banning Road, Cincinnati, Ohio 45239.

	Governmental
	Activities
Assets:	
Equity in Pooled Cash and Investments	\$15,824,393
Receivables:	
Taxes	48,296,260
Accounts	28,204
Intergovernmental	1,298,785
Deferred Bond Issuance Costs	183,885
Inventory	33,640
Nondepreciable Capital Assets	3,926,125
Depreciable Capital Assets, Net	19,674,475
Total Assets	89,265,767
Total Assets	07,203,707
Liabilities:	
Accounts Payable	972,677
Accrued Wages and Benefits	10,720,214
Accrued Interest Payable	76,054
Unearned Revenue	29,351,970
Long-Term Liabilities:	
Due Within One Year	1,842,553
Due In More Than One Year	24,427,138
Total Liabilities	67,390,606
Net Assets:	
Invested in Capital Assets, Net of Related Debt	2,857,440
Restricted for:	,,
Debt Service	1,583,807
Capital Projects	1,166,427
Other Purposes	348,538
Unrestricted	15,918,949
Total Net Assets	\$21,875,161

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					Net (Expense)
					Revenue and Changes
			Program Revenues	·	in Net Assets
		Charges for	Operating	Capital	Total
		Services	Grants and	Grants and	Governmental
_	Expenses	and Sales	Contributions	Contributions	Activities
Governmental Activities:					
Instruction:					
Regular	\$43,607,090	\$760,203	\$406,791	\$114,816	(\$42,325,280)
Special	10,187,315	292,059	3,611,756	0	(6,283,500)
Vocational	1,860,922	0	247,108	0	(1,613,814)
Student Intervention	1,289,692	545,638	94,695	0	(649,359)
Support Services:					
Pupil	4,636,660	11,664	218,808	0	(4,406,188)
Instructional Staff	5,769,942	0	415,469	0	(5,354,473)
General Administration	183,505	0	0	0	(183,505)
School Administration	5,745,910	0	376,135	0	(5,369,775)
Fiscal	1,603,973	0	34,580	0	(1,569,393)
Business	671,137	0	0	0	(671,137)
Operations and Maintenance	8,570,818	45,217	5,091	0	(8,520,510)
Pupil Transportation	4,901,006	0	360,949	78,185	(4,461,872)
Central	1,665,530	0	0	0	(1,665,530)
Community Services	3,023,713	0	2,858,507	0	(165,206)
Operation of Non-instructional Services	4,110,169	1,988,401	1,458,032	0	(663,736)
Extracurricular Activities	1,568,962	901,362	0	0	(667,600)
Interest and Fiscal Charges	993,695	0	0	0	(993,695)
-		\$4.544.544	\$10.087.021	\$102,001	<u> </u>
Total Governmental Activities	\$100,390,039	\$4,544,544	\$10,087,921	\$193,001	(85,564,573)
		General Revenues: Property Taxes Let General Purposes Debt Service Pur Grants and Entitler	vied for:	to Specific Programs	43,685,645 1,475,539 33,156,736
		Payment in Lieu of	f Taxes		2,541,812
		Unrestricted Contri	ibutions		206,874
		Investment Earning	gs		923,168
		Refunds and Reim	-		10,900
		Other Revenues			253,666
		Total General Reve	enues		82,254,340
		Change in Net Ass	ets		(3,310,233)
		Net Assets Beginni	ing of Year		25,185,394
		Net Assets End of	Year		\$21,875,161

	General	Other Governmental Funds	Total Governmental Funds
Assets:			
Equity in Pooled Cash and Investments Receivables:	\$11,562,011	\$4,262,382	\$15,824,393
Taxes	44,981,493	3,314,767	48,296,260
Accounts	28,204	0	28,204
Intergovernmental	6,071	1,292,714	1,298,785
Interfund	1,565,820	0	1,565,820
Inventory	0	33,640	33,640
Total Assets	\$58,143,599	\$8,903,503	\$67,047,102
Liabilities and Fund Balances:			
Liabilities:			
Accounts Payable	\$488,483	\$484,194	\$972,677
Accrued Wages and Benefits	10,002,290	717,924	10,720,214
Compensated Absences	302,870	16,361	319,231
Interfund Payable	0	1,565,820	1,565,820
Deferred Revenue	28,798,567	4,074,043	32,872,610
Total Liabilities	39,592,210	6,858,342	46,450,552
Fund Balances:			
Reserved for Encumbrances	217,873	1,400,424	1,618,297
Reserved for Inventory	0	33,640	33,640
Reserved for Property Tax Advances Unreserved, Undesignated, Reported in:	15,098,000	515,000	15,613,000
General Fund	3,235,516	0	3,235,516
Special Revenue Funds	0	(1,076,114)	(1,076,114)
Debt Service Fund	0	1,071,556	1,071,556
Capital Projects Funds	0	100,655	100,655
Total Fund Balances	18,551,389	2,045,161	20,596,550
Total Liabilities and Fund Balances	\$58,143,599	\$8,903,503	\$67,047,102

Total Governmental Fund Balance		\$20,596,550
Amounts reported for governmental activities in the statement of net assets are different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.		23,600,600
Other long-term assets are not available to pay for current- period expenditures and therefore are deferred in the funds.		
Delinquent Property Taxes Intergovernmental	\$2,246,364 1,274,276	-
		3,520,640
In the statement of net assets interest payable is accrued when incurred, whereas in the governmental funds interest is reported as a liability only when it will require the use of current financial resources.		(76,054)
Some liabilities reported in the statement of net assets do not require the use of current financial resources and therefore are not reported as liabilities in governmental funds.		
Compensated Absences		(4,361,592)
Deferred bond issuance cost associated with long-term liabilities are not reported in the funds.		183,885
Long-term liabilities, are not due and payable in the current period and therefore are not reported in the funds.		(21,588,868)
Net Assets of Governmental Activities		\$21,875,161

	Consent	Other Governmental	Total Governmental
Revenues:	General	Funds	Funds
Taxes	\$43,446,436	\$1,477,530	\$44,923,966
Revenue in lieu of taxes	3,488,839	φ1,477,530 0	3,488,839
Tuition and Fees	1,107,809	0	1,107,809
Investment Earnings	893,147	30,021	923,168
Intergovernmental	35,378,231	6,906,925	42,285,156
Extracurricular Activities	0	641,725	641,725
Charges for Services	806,609	1,988,401	2,795,010
Other Revenues	451,856	15,667	467,523
- State Revenues	431,030	15,007	401,323
Total Revenues	85,572,927	11,060,269	96,633,196
Expenditures:			
Current:			
Instruction:			
Regular	41,405,102	533,896	41,938,998
Special	7,762,139	2,280,666	10,042,805
Vocational	1,835,057	3,980	1,839,037
Student Intervention	1,242,931	0	1,242,931
Support Services:			
Pupil	4,427,756	230,600	4,658,356
Instructional Staff	5,179,791	521,531	5,701,322
General Administration	183,505	0	183,505
School Administration	5,333,305	473,088	5,806,393
Fiscal	1,558,205	23,062	1,581,267
Business	694,398	0	694,398
Operations and Maintenance	7,993,428	1,144,776	9,138,204
Pupil Transportation	4,525,376	215,654	4,741,030
Central	1,682,782	0	1,682,782
Community Services	230,609	2,728,610	2,959,219
Operation of Non-instructional Services	709,976	3,451,449	4,161,425
Extracurricular Activities	1,236,720	547,004	1,783,724
Debt Service:			
Principal Retirement	138,396	790,000	928,396
Interest and Fiscal Charges	7,942	961,805	969,747
Total Expenditures	86,147,418	13,906,121	100,053,539
Excess of Revenues Over Expenditures	(574,491)	(2,845,852)	(3,420,343)
Other Financing Sources:			
Issuance of Capital Leases	854,608	0	854,608
Proceeds from Sale of Capital Assets	3,917	0	3,917
Transfers In	0	2,628	2,628
Transfers (Out)	(2,628)	0	(2,628)
Total Other Financing Sources	855,897	2,628	858,525
Net Change in Fund Balance	281,406	(2,843,224)	(2,561,818)
Fund Balance Beginning of Year	18,269,983	4,888,385	23,158,368
Fund Balance End of Year	\$18,551,389	\$2,045,161	\$20,596,550

Net Change in Fund Balance - Total Governmental Funds		(\$2,561,818)
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital asset additions as expendid However, in the statement of activities, the cost of those as allocated over their estimated useful lives as depreciation expense. This is the amount of the difference between capitasset additions and depreciation in the current period.	sets is	
Capital assets used in governmental activities Depreciation Expense	\$996,698 (1,483,287)	(486,589)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		
Payments in Lieu of Taxes Delinquent Property Taxes	(\$947,027) 237,219	
Intergovernmental	1,152,501	442,693
Repayment of bond and capital lease principal is an expendit governmental funds, but the repayment reduces long-term liabilities in the statement of net assets.	ture in the	928,396
In the statement of activities interest expense is accrued whe whereas in governmental funds an interest expenditure is rewhen due.		5,570
Some expenses reported in the statement of activities do not use of current financial resources and therefore are not repe expenditures in governmental funds.	-	
Compensated Absences	(\$754,359)	
Amortization of Bond Issuance Cost  Amortization of Bond Premium	(13,135) 36,530	
Bond Accretion	(52,913)	
	<u>-</u>	(783,877)
Proceeds from debt and capital lease issues are an other final funds, but a debt or capital lease issue increases long-term statement of net assets.		ae
	<del>-</del>	(854,608)
Change in Net Assets of Governmental Activities	=	(\$3,310,233)

	Agency
Assets:	
Equity in Pooled Cash and Investments	\$152,675
Total Assets	152,675
Liabilities:	
Other Liabilities	152,675
Total Liabilities	\$152,675

### NORTHWEST LOCAL SCHOOL DISTRICT NOTES TO THE BASIC FINANCIAL STATEMENTS For the Fiscal Year Ended June 30, 2008

### 1. DESCRIPTION OF THE DISTRICT

The Northwest Local School District (District) operates under current standards as prescribed by the Ohio State Board of Education as provided in Division (d) of Section 3301.07 and Section 119.01 of the Ohio Revised Code. Presently, the District operates under a locally elected 5 member Board of Education (Board) as defined by Section 3313.02 of the Ohio Revised Code.

The Board serves as the taxing authority, contracting body, policy maker, and ensures that all other general laws of the State of Ohio are followed in the expenditures of the District's tax dollars. The Board also approves the annual Appropriation Resolution and Tax Budget.

The District services an area of 54 square miles, including all of Colerain Township, and portions of Green and Springfield Townships. The District is 99 percent in Hamilton County, and a small area is in Butler County, Ross Township, on its northern boundary line.

The District currently has 9,823 students enrolled in nine elementary schools, three middle schools, and two senior high schools. The District has two career centers serving junior and senior students. There are 734 certificated employees and 510 non-certificated employees to provide services to the students. The District is the second largest local and the 15<sup>th</sup> largest of all school districts in Ohio.

### REPORTING ENTITY

In accordance with Governmental Accounting Standards Board [GASB] Statement 14, the financial reporting entity consists of a primary government. The District is a primary government because it is a special-purpose government that has a separately elected governing body, is legally separate, and is fiscally independent of other state and local governments.

There are no component units combined with the District for financial statement presentation purposes, and it is not included in any other governmental reporting entity. Consequently, the District's financial statements include only the funds of those organizational entities for which its elected governing body is financially accountable. The District's major operations include education, pupil transportation, food service, and maintenance of District facilities.

The following activities are included within the reporting entity:

<u>Parochial/Private Schools</u> - Within the District, St. Ann, St. Bernard, St. Ignatius, St. James, and St. John Elementaries, and LaSalle High School are operated through the Cincinnati Catholic Diocese; Beautiful Savior Lutheran is operated as a private school. Current State legislation provides funding to these schools. The monies are received and disbursed on behalf of the schools by the District Treasurer, as directed by the District's administration. The activity of these State monies by the District are reflected in the Special Revenue Funds for financial reporting purposes, because the District has administrative responsibility.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the District have been prepared in conformity with generally accepted accounting principles [GAAP] as applied to governmental units. The Governmental Accounting Standards Board [GASB] is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The most significant of the District's accounting policies are described below.

### **FUND ACCOUNTING**

The District uses funds to maintain its financial records during the fiscal year. Fund accounting is designed to demonstrate legal compliance and to aid management by segregating transactions related to certain District functions or activities. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. The various funds of the District are grouped into the categories of governmental and fiduciary.

### **Governmental Funds**

Governmental funds focus on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following is the District's major governmental fund:

<u>General Fund</u> - The General Fund is used to account for all financial resources except those required to be accounted for in another fund. The general fund balance is available for any purpose provided it is expended or transferred according to the general laws of Ohio.

### **Fiduciary Funds**

Fiduciary fund reporting focuses on net assets and changes in net assets. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The District's only fiduciary fund is an Agency Fund. The District's Agency Fund accounts for assets and liabilities generated by student managed activities.

### **MEASUREMENT FOCUS**

### **Government-wide Financial Statements**

The District's basic financial statements consist of government-wide statements, including a statement of net assets and a statement of activities and fund financial statements which provide a more detailed level of financial information.

The government-wide statements are prepared using the economic resources measurement focus. All assets and liabilities associated with the operation of the District are included on the statement of net assets. Fiduciary Funds are not included in entity-wide statements.

The government-wide statement of activities presents a comparison between direct expenses and program revenues for each function or program of the District's governmental activities. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program and contributions that are restricted to meeting the operation or capital requirements of a particular program. Revenues which are not classified as program revenues are presented as general revenues of the District, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the District.

### **Fund Financial Statements**

All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

### **BASIS OF ACCOUNTING**

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Fiduciary funds also use the accrual basis of accounting. Differences in the actual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.

### <u>Revenues – Exchange and Non-exchange Transactions</u>

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means expected to be received within sixty days of fiscal year-end.

Nonexchange transactions, in which the District receives value without directly giving equal value in return, included property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. (See Note 4.) Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted, matching requirements, in which the District must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the District on a reimbursement basis. On a modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at year-end: property taxes available for advance, grants and interest.

### Deferred Revenue

Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

Property taxes for which there is an enforceable legal claim as of June 30, 2008, but which were levied to finance fiscal year 2009 operations, have been recorded as deferred revenue. Grants and entitlements received before the eligibility requirements are met are also recorded as deferred revenue.

On governmental fund financial statements, receivables that will not be collected within the available period have also been reported as deferred revenue.

### **Unearned Revenue**

Unearned revenue represents amounts under the accrual basis of accounting for which asset recognition criteria have been met, but for which revenue recognition criteria have not yet been met because such amounts have not yet been earned.

### Payment in Lieu of Taxes

Payment in lieu of taxes are revenues received from other governmental entities as per an agreement through a tax incremental financing contract between the District and other governmental agency such as a township or city.

### Expenses/Expenditures

On the accrual basis of accounting, expenses are recognized at the time they are incurred. The fair value of donated commodities used during the year is reported in the operating statement as an expense with a like amount reported as donated commodities revenue.

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in the governmental funds.

### **EQUITY IN POOLED CASH AND INVESTMENTS**

Cash received by the District is pooled for investment purposes. Interest in the pool is presented as "Equity in Pooled Cash and Investments" on the financial statements. The District utilizes a financial institution to service bonded debt as principal and interest payments come due.

Except for nonparticipating investment contracts, investments are reported at fair value which is based on quoted market prices. Nonparticipating investment contracts such as nonnegotiable certificates of deposits and repurchase agreements are reported at cost.

Following Ohio statutes, the Board has, by resolution, specified the funds to receive an allocation of interest earnings. Interest revenue during the current fiscal year amounted to \$893,147 credited to the general fund and \$30,021 credited to other governmental funds.

### **INVENTORY**

On government-wide financial statements, inventories are presented at the lower of cost or market on a first-in, first-out basis and are expensed when used. Inventories consist of donated food, purchased food and consumable supplies held and expended when used.

### **CAPITAL ASSETS**

General capital assets are those specifically related to governmental-type activities. These assets generally result from expenditures in the governmental funds. These assets are reported in the governmental activities column of the government-wide statement of net assets but are not reported in the fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at their fair market values as of the date received. The District maintains a capitalization threshold of two thousand five hundred dollars (\$2,500), and a useful life of five years or more. The District does not possess any infrastructure. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not.

All reported capital assets are depreciated, except land. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is allocated using the straight-line method over the following useful lives:

Ge	overnmental Activities
<u>Description</u>	<b>Estimated Lives</b>
<b>Buildings and Improvements</b>	10 - 50 years
Furniture and Equipment	5 - 10 years
Vehicles	5 - 10 years

### **COMPENSATED ABSENCES**

The District reports compensated absences in accordance with the provisions of GASB Statement No. 16, "Accounting for Compensated Absences." Vacation benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the District will compensate the employees for the benefits through paid time off or some other means. The District records a liability for accumulated unused vacation time, when earned, for all employees with more than one year of service.

Sick leave benefits are accrued as a liability using the vesting method. The entire compensated absence liability is reported on the government-wide financial statements.

For governmental fund financial statements, liabilities and expenditures for compensated absences are recognized when due. These amounts are recorded in the account "compensated absences payable" in the fund from which the employees who have accumulated unpaid leave are paid. Compensated absences are reported in governmental funds only if they have matured.

The District's policies regarding compensated absences are determined by the state laws and/or negotiated agreements. In summary, the policies are as follows:

VACATION	CERTIFIED	ADMINISTRATORS	NON-CERTIFICATED
How earned	Not eligible	15-20 days at start of each contract year	10-20 days for each service year depending on length of service
Maximum Accumulation	Not applicable	60 to 80 days	40 to 80 days
Termination Entitlement	Not applicable	As earned	As earned
SICK LEAVE	CERTIFIED	ADMINISTRATORS	NON-CERTIFICATED
How earned	1.25 days per month of employment (15 days per year)	1.25 days per month of employment (15 days per year)	1.25 days per month of employment (15 days per year)
Maximum Accumulation	232 days	262 days	232 to 272 days according to job classification
Vested	As earned	As earned	As earned
Termination Entitlement	Per contract	Per contract	Per contract

### **NET ASSETS**

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

The District applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available. Of the \$3,098,772 in restricted net assets, none were restricted by enabling legislation.

### INTERFUND ACTIVITY

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

On fund financial statements, receivables and payables resulting from short-term interfund loans are classified as "interfund receivables/payables." These amounts are eliminated in the governmental activities column of the Statement of Net Assets.

As a general rule the effect of internal activity has been eliminated from the government-wide statement of activities. The interfund services provided and used are not eliminated in the process of consolidation.

### **FUND EQUITY**

Reserved fund balances indicate a portion of fund equity which is not available for current appropriation or is legally segregated for a specific use. Fund balances are reserved for encumbrances, inventory, and property tax advances. The reserve for property taxes represents taxes recognized as revenue under generally accepted accounting principles but not available for appropriations under State statute. The unreserved portion of fund equity, reflected for the Governmental Funds, is available for use within the specific purpose of those funds.

### **ESTIMATES**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

### 3. EQUITY IN POOLED CASH AND INVESTMENTS

The District maintains a cash and investment pool used by all funds. Each fund type's portion of this pool is displayed on the combined balance sheet as "Equity in Pooled Cash and Investments."

State statute requires the classification of monies held by the District into three categories:

<u>Active Monies</u> – Those monies required to be kept in a "cash" or "near cash" status for immediate use by the District. Such monies must by law be maintained either as cash in the District treasury, in depository accounts payable or withdrawable on demand.

<u>Inactive Monies</u> – Those monies not required for use within the current two year period of designated depositories. Ohio law permits inactive monies to be deposited or invested as certificates of deposit maturing not later than the end of the current period of designated depositories, or as savings or deposit accounts, including, but not limited to passbook accounts.

<u>Interim Monies</u> – Those monies which are not needed for immediate use but which will be needed before the end of the current period of designation of depositories. Ohio law permits interim monies to be invested or deposited in the following securities:

- (1) Bonds, notes, or other obligations of or guaranteed by the United States, or those for which the faith of the United States is pledged for the payment of principal and interest.
- (2) Bonds, notes, debentures, or other obligations or securities issued by any federal governmental agency.
- (3) No-load money market mutual funds consisting exclusively of obligations described in (1) or (2) above and repurchase agreements secured by such obligations, provided that investments in securities described in this division are made only through eligible institutions.
- (4) Interim deposits in the eligible institutions applying for interim monies to be evidenced by time certificates of deposit maturing not more than one year from date of deposit, or by savings or deposit accounts, including, but limited to, passbook accounts.
- (5) Bonds, and other obligations of the State of Ohio.
- (6) The Ohio State Treasurer's investment pool (STAR Ohio).
- (7) Commercial paper and banker's acceptances which meet the requirements established by Ohio Revised Code, Sec. 135.142.
- (8) Under limited circumstances, corporate debt interests in either of the two highest rating classifications by at least two nationally recognized rating agencies.

Protection of the district's deposits is provided by the Federal Deposit Insurance Corporation, by eligible securities pledged by the financial institution as security for repayment, by surety company bonds deposited with the treasurer by the financial institution or by a single collateral pool established by the financial institution to secure the repayment of all public moneys deposited with the institution.

Investments in stripped principal or interest obligations, reverse repurchase agreements and derivatives are prohibited. The issuance of taxable notes for the purpose of arbitrage, the use of leverage and short selling are also prohibited. An investment must mature within five years from the date of purchase unless matched to a specific obligation or debt of the District, and must be purchased with the expectation that it will be held to maturity. Investments may only be made through specified dealers and institutions. Payment for investments may be made only upon delivery of the securities representing the investments to the treasurer or, if the securities are not represented by a certificate, upon receipt of confirmation of transfer from the custodian.

### **Deposits**

Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The District's policy for deposits is any balance not covered by depository insurance will be collateralized by the financial institutions with pooled securities. As of June 30, 2008, \$216,282 of the District's bank balance of \$452,100 was exposed to custodial risk because it was uninsured and collateralized with securities held by the pledging financial institution's trust department or agent, but not in the District's name.

Ohio Revised Code Chapter 135, Uniform Depository Act, authorized pledging of pooled securities in lieu of specific securities. Specifically, a designated public depository may pledge a single pool of eligible securities to secure repayment of all public monies deposited in the financial institution, provided that all times the total value of the securities so pledged is at least equal to 105 percent of the total amount of all public deposits secured by the pool, including the portion of such deposits covered by any federal deposit insurance.

### **Investments**

As of June 30, 2008, the District had the following investments:

Investment Type	Fair Value
Repurchase Agreement	\$17,189,853

Interest Rate Risk - In accordance with the investment policy, the District manages its exposure to declines in fair values by limiting the weighted average maturity of its investment portfolio to three years.

Credit Risk – It is the District's policy to limit its investments that are not obligations of the U.S. Government or obligations explicitly guaranteed by the U.S. Government to investments which have the highest credit quality rating issued by nationally recognized statistical rating organizations. Repurchase agreements which are unrated, shall be transacted only through banks located within the State of Ohio with which the Treasurer has signed a master repurchase agreement as required in Ohio Revised Code 135.

Concentration of Credit Risk – The District's investment policy allows investments in U.S. Agencies or Instrumentalities. The District has invested 100% of the District's investments in Repurchase Agreement.

Custodial Credit Risk – The risk that in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. All of the District's securities are either insured and registered in the name of the District or at least registered in the name of the District.

### 4. PROPERTY TAXES

Real property taxes collected in 2008 were levied in April on the assessed values as of January 1, 2007, the lien date. Assessed values are established by the County Auditor at 35 percent of appraised market value. A re-evaluation of real property is required to be completed no less than every six years, with a statistical update every third year. The most recent re-evaluation was completed in January, 2007.

Tangible personal property tax is assessed on equipment and inventory held by businesses. Tangible property is assessed at 25 percent of true value (as defined). In 2008, each business was eligible to receive a \$10,000 exemption in assessed value which was reimbursed by the State.

The tangible personal property tax will phase out over a four-year period starting with tax year 2006 and ending with no tax due in 2009. This phase-out applies to most businesses and includes furniture and fixtures, machinery and equipment and inventory. New manufacturing machinery and equipment first reportable on the 2006 and subsequent year returns is not subject to the personal property tax.

Real property taxes are payable annually or semi-annually. In 2008, if paid annually, payment was due by January 20th. If paid semi-annually, the first payment (at least 1/2 amount billed) was due January 20th with the remainder due on June 20th.

The Hamilton County Auditor remits portions of the taxes collected to all taxing districts with periodic settlements of real and public utility property taxes in February and August and tangible personal property taxes in June and October. The District records billed but uncollected property taxes as receivables at their estimated net realizable value.

Accrued property taxes receivable represents delinquent taxes outstanding and real property, personal property and public utility taxes which became measurable at fiscal year end. Delinquent property taxes collected within 60 days are included as a receivable and tax revenue as of June 30. Although total property tax collections for the next fiscal year are measurable, only the amount available as an advance at June 30 is available to finance current year operations. The receivable is, therefore, offset by a credit to deferred revenue for that portion not intended to finance current year operations. The amount available as an advance at June 30, 2008, was \$15,098,000 for General Fund and \$515,000 for Other Government Funds, and is recognized as revenue, with a corresponding reserve to fund balance since the Board did not appropriate these receivables for fiscal year 2008 operations.

On a full accrual basis, collectible delinquent property taxes have been recorded as a receivable and revenue, while on a modified accrual basis the revenue has been deferred.

The assessed values upon which the fiscal year 2008 taxes were collected are:

	Amount
Agricultural/Residential	
and Other Real Estate	\$1,635,959,680
Public Utility Personal	22,728,040
Tangible Personal Property	65,092,800
Total	\$1,723,780,520

### 5. RECEIVABLES

Receivables at June 30, 2008, consisted of taxes, accounts (rent and student fees), intergovernmental grants and interfund. All receivables are considered collectible in full due to the ability to foreclose for the nonpayment of taxes, the stable condition of State programs, and the current year guarantee of federal funds.

### 6. CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2008, was as follows:

	Beginning			Ending
	Balance	Additions	Deletions	Balance
Governmental Activities				
Capital Assets, not being depreciated:				
Land	\$3,926,125	\$0	\$0	\$3,926,125
Capital Assets, being depreciated:				
Buildings and Improvements	48,328,949	0	0	48,328,949
Furniture and Equipment	6,453,487	970,722	6,143	7,418,066
Vehicles	5,632,040	25,976	0	5,658,016
Totals at Historical Cost	64,340,601	996,698	6,143	65,331,156
Less Accumulated Depreciation:				
Buildings and Improvements	30,211,197	823,298	0	31,034,495
Furniture and Equipment	5,555,252	324,078	6,143	5,873,187
Vehicles	4,486,963	335,911	0	4,822,874
Total Accumulated Depreciation	40,253,412	1,483,287	6,143	41,730,556
Governmental Activities Capital Assets, Net	\$24,087,189	(\$486,589)	\$0	\$23,600,600

Depreciation expense was charged to governmental functions as follows:

Instruction:	
Regular	\$725,716
Special	50,478
Vocational	83,714
Support Services:	
Pupil	497
Instructional Staff	324
School Administration	25,704
Fiscal	4,283
Business	523
Operations and Maintenance	86,975
Pupil Transportation	361,213
Central	39,080
Community Services	100,468
Extracurricular Activities	4,312
Total Depreciation Expense	\$1,483,287

### 7. LONG-TERM LIABILITIES

The change in the District's long-term obligations during the year consists of the following:

	Maturity	Beginning			Ending	Due In
	Date	Balance	Issued	Retired	Balance	One Year
Governmental Activities:						
Bonds Payable:						
1998 School Improvement	12/1/2013	\$5,695,000	\$0	\$695,000	\$5,000,000	\$650,000
Refunded Bonds:						
Current Interest Bonds	12/1/2022	14,625,000	0	95,000	14,530,000	195,000
Refunded Bonds:						
Capital Appreciation Bonds	12/1/2015	720,000	0	0	720,000	0
Accretion of Interest		76,583	52,913	0	129,496	0
Premium on Bonds:						
2005 School Improvement	12/1/2022	529,690	0	36,530	493,160	0
Capital Leases		0	854,608	138,396	716,212	284,533
Total Bonds and Capital Leases		21,646,273	907,521	964,926	21,588,868	1,129,533
Compensated Absences		4,222,817	1,482,864	1,024,858	4,680,823	713,020
Total Governmental Activities Long-Term Liabilities		\$25,869,090	\$2,390,385	\$1,989,784	\$26,269,691	\$1,842,553

On March 1, 1998, the District issued \$25,000,000, 3.7%-6.0% general obligation bonds. These bonds were issued to fund construction of a new elementary building and various school improvements and will be paid from property taxes. Compensated absences will be paid from the General Fund for governmental activities.

On November 1, 2005, the District advance refunded \$15,380,000 in School Improvement Bonds that were originally for the purpose of new construction, improvements, renovating, and additions to school facilities. In retiring the bonds, \$590,000 in principal payments were made on the refunding bonds before sending the refunding agent the \$15,380,000 to retire the original debt. The \$584,485 premium on the issuance of the refunding bonds is included on this new debt and will be amortized over the life of the new debt which has a remaining life of 16 years with a final maturity date of December 1, 2022. The new debt will be retired from the debt service fund.

The bond issue is a general obligation of the District for which the full faith and credit of the District is pledged for repayment. Payment of principal and interest relating to this liability is recorded as an expenditure in the Debt Service Fund.

The refunding bonds are not subject to optional redemption prior to maturity. Of the \$15,380,000 issued, \$14,660,000 represents serial bonds and \$720,000 is capital appreciation bonds.

The capital appreciation bonds will mature in fiscal year 2016. The final maturity amount of the bonds is \$1,380,000.

The following is a summary of the District's future annual debt service requirements for general obligations:

Cui	rrent Interest Bo	onds	Capita	1 Appreciatio	n Bonds
Principal	Interest	Total	Principal	Interest	Total
\$845,000	\$922,668	\$1,767,668	\$0	\$0	\$0
920,000	877,778	1,797,778	0	0	\$0
990,000	829,009	1,819,009	0	0	\$0
1,070,000	775,791	1,845,791	0	0	\$0
1,155,000	717,715	1,872,715	0	0	\$0
5,440,000	2,800,541	8,240,541	720,000	660,000	\$1,380,000
9,110,000	1,102,447	10,212,447	0	0	\$0
\$19,530,000	\$8,025,949	\$27,555,949	\$720,000	\$660,000	\$1,380,000
	Principal \$845,000 920,000 990,000 1,070,000 1,155,000 5,440,000 9,110,000	Principal         Interest           \$845,000         \$922,668           920,000         877,778           990,000         829,009           1,070,000         775,791           1,155,000         717,715           5,440,000         2,800,541           9,110,000         1,102,447	\$845,000 \$922,668 \$1,767,668 920,000 877,778 1,797,778 990,000 829,009 1,819,009 1,070,000 775,791 1,845,791 1,155,000 717,715 1,872,715 5,440,000 2,800,541 8,240,541 9,110,000 1,102,447 10,212,447	Principal         Interest         Total         Principal           \$845,000         \$922,668         \$1,767,668         \$0           920,000         877,778         1,797,778         0           990,000         829,009         1,819,009         0           1,070,000         775,791         1,845,791         0           1,155,000         717,715         1,872,715         0           5,440,000         2,800,541         8,240,541         720,000           9,110,000         1,102,447         10,212,447         0	Principal         Interest         Total         Principal         Interest           \$845,000         \$922,668         \$1,767,668         \$0         \$0           920,000         877,778         1,797,778         0         0           990,000         829,009         1,819,009         0         0           1,070,000         775,791         1,845,791         0         0           1,155,000         717,715         1,872,715         0         0           5,440,000         2,800,541         8,240,541         720,000         660,000           9,110,000         1,102,447         10,212,447         0         0

#### 8. LEASES

#### CAPITAL LEASES

The District has entered into two capital leases for computers in fiscal year 2008.

The leases meet the criteria of capital leases as defined by statement of Financial Accounting Standards No. 13 "Accounting for Leases", which defines a capital lease generally as one that transfers benefits and risks of ownership to the leasee. Capital lease payments will be made from the General fund.

The following is a schedule of the future minimum lease payments required under the capital lease and the present value of the minimum lease payments as of fiscal year end.

Fiscal Year	Long-Term
Ending June 30	Debt
2009	\$296,367
2010	289,323
2011	146,485
Total Minimum Lease Payment	732,175
Less: Amount Representing Interest	(15,963)
Present Value of Minimum Lease Payments	\$716,212

The District did not acquire any capital assets since each individual computer is below the capitalization threshold that the District maintains.

#### 9. PRIOR YEAR DEFEASANCE OF DEBT

In prior years, the District defeased certain general obligation bonds by placing the proceeds of the new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included on the District's financial statements. On June 30, 2008, \$15,380,000 of bonds outstanding are considered defeased.

#### 10. PENSION PLANS

#### SCHOOL EMPLOYEES RETIREMENT SYSTEM OF OHIO

#### Plan Description

The District contributes to the School Employees Retirement System of Ohio (SERS), a cost-sharing multiple-employer defined benefit pension plan. SERS provides retirement, disability, and survivor benefits; annual cost-of-living adjustments; and death benefits to plan members and beneficiaries. Authority to establish and amend benefits is provided by state statute per Chapter 3309 of the Ohio Revised Code. SERS issues a publicly available, stand-alone financial report that includes financial statements and required supplementary information. That report can be obtained by contacting SERS, 300 East Broad Street, Suite 100, Columbus, Ohio 43215-3746 or

by calling toll free (800) 878-5853. It is also posted on SERS' website at www.ohsers.org under *Forms and Publications*.

#### **Funding Policy**

Plan members are required to contribute 10% of their annual covered salary and District is required to contribute at an actuarially determined rate. The current rate is 14% of annual covered payroll. The contribution requirements of plan members and employers are established and may be amended, up to statutory maximum amounts, by the SERS' Retirement Board. The District's contributions to SERS for the years ended June 30, 2008, 2007, and 2006 were \$1,678,632, \$1,694,772, and \$1,683,730, respectively; 51% has been contributed for fiscal year 2008 and 100% for fiscal years 2007 and 2006.

#### STATE TEACHERS RETIREMENT SYSTEM OF OHIO

#### Plan Description

The School District participates in the State Teachers Retirement System of Ohio (STRS Ohio), a cost-sharing, multiple employer public employee retirement system. STRS Ohio is a statewide retirement plan for licensed teachers and other faculty members employed in the public schools of Ohio or any school, community school, college, university, institution, or other agency controlled, managed and supported, in whole or in part, by the state or any political subdivision thereof. Additional information or copies of STRS Ohio's *Comprehensive Annual Financial Report* can be requested by writing to STRS Ohio, 275 E. Broad Street, Columbus, OH 43215-3771, by calling toll-free 1-888-227-7877, or by visiting the STRS Ohio web site at www.strsoh.org.

#### Plan Options

New members have a choice of three retirement plan options. In addition to the Defined Benefit (DB) Plan, new members are offered a Defined Contribution (DC) Plan and a Combined Plan. The DC Plan allows members to allocate all their member contributions and employer contributions equal to 10.5% of earned compensation among various investment choices. The Combined Plan offers features of both the DC Plan and DB Plan. In the Combined Plan, member contributions are allocated to investment choices by the member, and employer contributions are used to fund the defined benefit payment at a reduced level from the regular DB Plan. Contributions into the DC Plan and Combined Plan are credited members accounts as employers submit their payroll information to STRS Ohio, generally biweekly basis. DC and Combined Plan members will transfer to the DB Plan during their fifth year of membership unless they permanently select the DC or Combined Plan.

#### DB Plan Benefits

Plan benefits are established under Chapter 3307 of the Revised Code. Any member may retire who has (i) five years of service credit and attained age 60; (ii) 25 years of service credit and attained age 55; or (iii) 30 years of service credit regardless of age. The annual retirement allowance, payable for life, is the greater of the "formula benefit" or the "money-purchase benefit" calculation. Under the "formula benefit," the retirement allowance is based on years of credited service and final average salary, which is the average of the member's three highest salary years. The annual allowance is calculated by using a base percentage of 2.2% multiplied by the total number of years of service credit (including Ohio-valued purchased credit) times the

final average salary. The 31<sup>st</sup> year of earned Ohio service credit is calculated at 2.5%. An additional one-tenth of a percent is added to the calculation for every year of earned Ohio service over 31 years (2.6% for 32 years, 2.7% for 33 years and so on) until 100% of final average salary is reached. For members with 35 or more years of Ohio contributing service, the first 30 years will be calculated at 2.5% instead of 2.2%. Under the "money-purchase benefit" calculation, a member's lifetime contributions plus interest at specified rates are matched by an equal amount from other STRS Ohio funds. This total is then divided by an actuarially determined annuity factor to determine the maximum annual retirement allowance.

#### DC Plan Benefits

Benefits are established under Sections 3307.80 to 3307.89 of the Revised Code. For members who select the DC Plan, all member contributions and employer contributions at a rate of 10.5% are placed in an investment account. The member determines how to allocate the member and employer money among various investment choices. A member is eligible to receive a retirement benefit at age 50 and termination of employment. The member may elect to receive a lifetime monthly annuity or a lump-sum withdrawal. Employer contributions into members' accounts are vested after the first anniversary of the first day of paid service. Members in the DC Plan who become disabled are entitled only to their account balance. If a member dies before retirement benefits begin, the member's designated beneficiary is entitled to receive the member's account balance.

#### Combined Plan Benefits

Member contributions are allocated by the member, and employer contributions are used to fund a defined benefit payment. A member's defined benefit is determined by multiplying 1% of the member's final average salary by the member's years of service credit. The defined benefit portion of the Combined Plan payment is payable to a member on or after age 60. The defined contribution portion of the account may be taken as a lump sum or converted to a lifetime monthly annuity at age 50.

Eligible faculty of Ohio's public colleges and universities may choose to enroll in either STRS Ohio or an alternative retirement plan (ARP) offered by their employer. Employees have 120 days from their employment date to select a retirement plan.

A retiree of STRS Ohio or another Ohio public retirement system is eligible for reemployment as a teacher following the elapse of two months from the date of retirement. Contributions are made by the reemployed member and employer during the reemployment. Upon termination of reemployment or age 65, whichever comes later, the retiree is eligible for an annuity benefit or equivalent lump-sum payment in addition to the original retirement allowance. A reemployed retiree may alternatively receive a refund of only member contributions with interest before age 65, once employment is terminated.

Benefits are increased annually by 3% of the original base amount for DB Plan participants.

The DB and Combined Plans offer access to health care coverage to eligible retirees who participated in the plans and their eligible dependents. Coverage under the current program includes hospitalizations, physicians' fees, prescription drugs and partial reimbursement of monthly Medicare Part B premiums. By Ohio law, health care benefits are not guaranteed.

A DB or Combined Plan member with five or more years' credited service who becomes disabled may qualify for a disability benefit. Eligible spouses and dependents of members who die before retirement may qualify for survivor benefits. A death benefit of \$1,000 is payable to the beneficiary of each deceased retired member who participated in the DB Plan. Death benefit coverage up to \$2,000 can be purchased by participants in the DB, DC or Combined Plans. Various other benefits are available to members' beneficiaries.

#### **Funding Policy**

Chapter 3307 of the Revised Code provides statutory authority for member and employer contributions. Contribution rates are established by the State Teachers Retirement Board, upon recommendations of its consulting actuary, not to exceed statutory maximum rates of 10% for members and 14% for employers.

Contribution requirements and the contributions actually made for the fiscal year ended June 30, 2007, were 10% of covered payroll for members and 14% for employers. The District's contributions to STRS for the years ended June 30, 2008, 2007, and 2006 were \$5,801,556, \$5,810,000, and \$5,626,229, respectively; 96% has been contributed for fiscal year 2008 and 100% for fiscal years 2007 and 2006.

#### 11. POST EMPLOYMENT BENEFITS

#### SCHOOL EMPLOYEES RETIREMENT SYSTEM OF OHIO

#### Plan Description

In addition to a cost-sharing multiple-employer defined benefit pension plan, the School Employees Retirement System of Ohio (SERS) administers two postemployment benefit plans.

#### Medicare Part B Plan

The Medicare B plan reimburses Medicare Part B premiums paid by eligible retirees and beneficiaries as set forth in Ohio Revised Code (ORC) 3309.69. Qualified benefit recipients who pay Medicare Part B premiums may apply for and receive a monthly reimbursement from SERS. The reimbursement amount is limited by statute to the lesser of the January 1, 1999 Medicare Part B premium or the current premium. The Medicare Part B premium for calendar year 2007 (the latest information available) was \$93.50; SERS' reimbursement to retirees was \$45.50.

The Retirement Board, acting with the advice of the actuary, allocates a portion of the current employer contribution rate to the Medicare B Fund. For fiscal year 2007 (the latest information available), the actuarially required allocation was .68%. District contributions for the year ended June 30, 2008 were \$81,534, which equaled the required contributions for the year.

#### Health Care Plan

ORC 3309.375 and 3309.69 permit SERS to offer health care benefits to eligible retirees and beneficiaries. SERS' Retirement Board reserves the right to change or discontinue any health plan or program. SERS offers several types of health plans from various vendors, including HMO's, PPO's, and traditional indemnity plans. A prescription drug program is also available to

those who elect health coverage. SERS employs two third-party administrators and a pharmacy benefit manager to manage the self-insurance and prescription drug plans, respectively.

The ORC provides the statutory authority to fund SERS' postemployment benefits through employer contributions. Active members do not make contributions to the postemployment benefit plans.

The Health Care Fund was established under, and is administered in accordance with, Internal Revenue Code 401(h). Each year after the allocation for statutorily required benefits, the Retirement Board allocates the remainder of the employer 14% contribution to the Health Care Fund. At June 30, 2007, (the latest information available) the health care allocation was 3.32%. The actuarially required contribution (ARC), as of the December 31, 2006 annual valuation, was 11.50% of covered payroll. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities of the plan over a period not to exceed thirty years. The District contributions for the years ended June 30, 2008, 2007, and 2006 were \$398,076, \$414,008, and \$412,514, respectively.

An additional health care surcharge on employers is collected for employees earning less than an actuarially determined minimum compensation amount, pro-rated according to service credit earned. Statutes provide that no employer shall pay a health care surcharge greater than 2% of that employer's SERS-covered payroll; nor may SERS collect in aggregate more than 1.5% of the total statewide SERS-covered payroll for the health care surcharge. For fiscal year 2007, (the latest information available), the minimum compensation level was established at \$35,800.

The SERS Retirement Board establishes the rules for the premiums paid by the retirees for health care coverage for themselves and their dependents or for their surviving beneficiaries. Premiums vary depending on the plan selected, qualified years of service, Medicare eligibility, and retirement status.

The financial reports of SERS' Health Care and Medicare B plans are included in its *Comprehensive Annual Financial Report*. The report can be obtained by contacting SERS, 300 East Broad Street, Suite 100, Columbus, Ohio 43215-3746 or by calling toll free (800) 878-5853. It is also posted on SERS' website at www.ohsers.org under *Forms and Publications*.

#### STATE TEACHERS RETIREMENT SYSTEM OF OHIO

#### Plan Description

STRS Ohio administers a pension plan that is comprised of: a defined benefit plan; a self-directed defined contribution plan and a combined plan which is a hybrid of the defined benefit and defined contribution plan.

Ohio law authorized STRS Ohio to offer a cost-sharing, multi-employer health care plan. STRS Ohio provides access to health care coverage to eligible retirees who participated in the defined benefit or combined plans. Coverage under the current programs includes hospitalization, physicians' fees, prescription drugs and reimbursement of monthly Medicare Part B premiums.

Pursuant to 3307 of the Revised Code, the Retirement Board has discretionary authority over how much, if any, of the associated health care costs will be absorbed by STRS Ohio. All benefit recipients, for the most recent year, pay a portion of the health care cost in the form of monthly premiums.

STRS Ohio issues a stand-alone financial report. Interested parties can view the most recent Comprehensive Annual Financial Report by visiting <a href="www.strsoh.org">www.strsoh.org</a> or by requesting a copy by calling toll-free 1-888-227-7877.

#### **Funding Policy**

Under Ohio law, funding for post-employment health care may be deducted from employer contributions. Of the 14% employer contributions rate, 1% of covered payroll was allocated to post-employment health care for the year ended June 30, 2008, 2007 and 2006. The 14% employer contribution rate is the maximum rate established under Ohio law. The District contributions for the years ended June 30, 2008, 2007, and 2006 were \$414,397, \$415,000, and \$401,874, respectively.

#### 12. CONTINGENT LIABILITIES

#### **GRANTS**

The District receives significant financial assistance from numerous federal, state and local agencies in the form of grants. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and is subject to audit by the grantor agencies. Any disallowed claims resulting from such audits could become a liability of the General Fund or other applicable funds.

However, in the opinion of management, any such disallowed claims will not have a material effect on any of the financial statements of the individual fund types included herein or on the overall financial position of the District as of fiscal year end.

#### **LITIGATION**

The District's attorney estimates that all other potential claims against the District not covered by insurance resulting from all other litigation would not materially affect the financial statements of the District.

#### 13. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts, theft of, damage to, and destruction of assets, errors and omissions, injuries to employees and natural disasters. During fiscal year 2008, the District contracted with Cincinnati Insurance Company for property and general liability insurance and boiler and machinery insurance.

Professional liability is protected by Ohio School Plan with \$2,000,000 each occurrence, \$2,000,000 aggregate limit.

Vehicles are covered by Ohio School Plan with no deductible for comprehensive and \$1,000 deductible for collision.

Public official's bond insurance is provided by Cincinnati Insurance Company. The Treasurer, Superintendent, Business Director, Board President and District Plumber are covered by bonds in the amount of \$20,000.

The District pays the State Workers' Compensation System a premium based on a rate per \$100 of salaries. This rate is calculated based on accident history and administrative costs.

The District provides life insurance and accidental death and dismemberment insurance to most employees through CIGNA Life.

The District has elected to provide employee medical/surgical benefits through Medical Mutual of Ohio, a primary care access system. The employees share the cost of the monthly premium with the Board. The premium varies with each employee depending on the terms of the union contract.

The District provides dental insurance to most employees through CoreSource, Inc.

There were no significant reductions in insurance coverage from the prior year. Also, there were no settlements that exceeded insurance coverage for the past three years.

#### 14. FUND BALANCE RESERVES FOR SET-ASIDES

The District is required by State statute to annually set aside in the general fund an amount based on a statutory formula for the purchase of textbooks and other instructional materials and an equal amount for the acquisition and construction of capital improvements. Amounts not spent by year-end or offset by similarly restricted resources received during the year must be held in cash at year-end and carried forward to be used for the same purposes in future years.

The following cash basis information describes the change in the year-end set-aside amounts for textbooks and capital acquisition. Disclosure of this information is required by State statute.

	Textbooks	Capital Acquisition
Set Aside Reserve Balance as of June 30, 2007	(\$2,203,173)	\$0
Current Year Set Aside Requirements	1,586,410	1,586,410
Qualified Disbursements	(2,121,939)	(3,062,277)
Total	(\$2,738,702)	(\$1,475,867)
Set Aside Carried Forward to FY 2009	(\$2,738,702)	

Qualified disbursements and offset credits for capital activity during the year exceeded the amount required for the set-aside. Qualifying disbursements and carryover from prior years for textbooks totaled \$4,325,112, resulting in \$2,738,702 for carryover to offset textbook requirements in future years.

#### 15. INTERFUND BALANCES/TRANSFERS

Interfund transactions at June 30, 2008, consisted of the following interfund receivables, interfund payables, transfers in and transfers out:

	Inter	rfund	Transfers		
	Receivable	Payable	In	Out	
General Fund	\$1,565,820	\$0	\$0	\$2,628	
Other Governmental Funds	0	1,565,820	2,628	0	
Total All Funds	\$1,565,820	\$1,565,820	\$2,628	\$2,628	

Interfund balances/transfers are used to move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them and unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations; to segregate and to return money to the fund from which it was originally provided once a project is completed.

#### 16. ACCOUNTABILITY

The following funds had a deficit in fund balance:

Special	Revenue	Funds:
---------	---------	--------

Ohio Reads	\$6,072
Entry Year Teacher Grant	23,333
IDEA B Special Education	1,541,692
Title III LEP	75,660
Title I	22,912
Title II-A	135.002

The deficit in fund balance was due to accruals in GAAP. The general fund is liable for any deficit in these funds and will provide operating transfers when cash is required not when accruals occur.

#### 17. CHANGE IN ACCOUNTING PRINCIPLE

For the year ended June 30, 2008, the District has implemented GASB Statement No. 45, "Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions."

Statement No. 45 addresses how state and local governments should account for and report their costs and obligations related to postemployment healthcare and other non-pension benefits. This also establishes disclosure requirements for information about the plans in which an employer participates, the funding policy followed, the actuarial valuation process and assumptions, and for certain employers, the extent to which the plan has been funded over time. Collectively, these benefits are commonly referred to as "other postemployment benefits (OPEB)."

GASB Statement No. 50 requires employers contributing to defined benefit pension plans to include the legal or contractual maximum contribution rates in the notes to the financial statements.

There was no effect on fund balance/net assets as a result of the implementation of these new standards.

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Gen	eral
-	1

	Fund Fund			
	Owininal	Eimal		Variance from
	Original Budget	Final	Actual	Final Budget
Revenues:	Duaget	Budget	Actual	Filiai Budget
Taxes	\$39,401,642	\$41,064,610	\$41,173,436	\$108,826
Revenue in lieu of taxes	2,300,467	2,397,559	2,403,913	6,354
Tuition and Fees	1,064,109	1,109,020	1,111,959	2,939
Investment Earnings	884,890	922,237	924,681	2,444
Intergovernmental	33,850,009	35,278,668	35,372,160	93,492
Charges for Services	769,697	802,182	804,308	2,126
Other Revenues	436,180	454,589	455,794	1,205
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		, , , , , , , , , , , , , , , , , , , ,
Total Revenues	78,706,994	82,028,865	82,246,251	217,386
Expenditures:				
Current:				
Instruction:	20 505 444	20 505 646	20.040.151	504.405
Regular	39,585,646	39,585,646	38,849,151	736,495
Special	7,600,212	7,600,212	7,458,809	141,403
Vocational	1,820,046	1,820,046	1,786,184	33,862
Student Intervention	1,238,068	1,238,068	1,215,034	23,034
Support Services:	4 472 006	4 472 006	4 200 002	92 204
Pupil Instructional Staff	4,472,096	4,472,096	4,388,892	83,204
	5,137,751	5,137,751 190,040	5,042,163	95,588
General Administration School Administration	190,040	, , , , , , , , , , , , , , , , , , ,	186,504	3,536
Fiscal	5,310,348	5,310,348	5,211,548	98,800
Business	1,556,120 676,329	1,556,120 676,329	1,527,168 663,746	28,952 12,583
Operations and Maintenance	8,100,636	8,100,636	7,949,923	150,713
Pupil Transportation	4,412,009	4,412,009	4,329,923	82,086
Central	1,589,883	1,589,883	1,560,303	29,580
Community Services	234,981	234,981	230,609	4,372
Operation of Non-Instructional Services	733,249	733,249	719,607	13,642
Extracurricular Activities	1,269,902	1,277,777	1,246,275	31,502
Debt Service:	1,207,702	1,277,777	1,240,273	31,302
Principal Retirement	138,396	138,396	138,396	0
Interest and Fiscal Charges	10,716	10,716	7,942	2,774
interest and risear charges	10,710	10,710	,,,,.2	2,771
Total Expenditures	84,076,428	84,084,303	82,512,177	1,572,126
Excess of Revenues Over (Under) Expenditures	(5,369,434)	(2,055,438)	(265,926)	1,789,512
Other financing sources (uses):				
Proceeds from Sale of Capital Assets	3,748	3,907	3,917	10
Advances (Out)	(521,431)	(521,431)	(511,730)	9,701
Transfers (Out)	(2,678)	(2,678)	(2,628)	50
Tunstels (Sut)	(2,070)	(2,070)	(2,020)	
Total Other Financing Sources (Uses)	(520,361)	(520,202)	(510,441)	9,761
Net Change in Fund Balance	(5,889,795)	(2,575,640)	(776,367)	1,799,273
Fund Ralanca Raginning of Voor (included				
Fund Balance Beginning of Year (includes prior year encumbrances appropriated)	13 174 307	13 174 307	13 174 307	0
prior year encumorances appropriated)	13,174,397	13,174,397	13,174,397	
Fund Balance End of Year	\$7,284,602	\$10,598,757	\$12,398,030	\$1,799,273

See accompanying notes to the required supplementary information.

### NORTHWEST LOCAL SCHOOL DISTRICT NOTES TO REQUIRED SUPPLEMENTARY INFORMATION

For the Fiscal Year Ended June 30, 2008

#### 1. BUDGETARY PROCESS

All funds, except agency funds, are legally required to be budgeted and appropriated. The major documents prepared are the tax budget, the appropriations resolution and the certificate of estimated resources which are prepared on the budgetary basis of accounting. The tax budget demonstrates a need for existing or increased tax rates. The certificate of estimated resources establishes a limit on the amount that the Board of Education may appropriate. The appropriation resolution is the Board's authorization to spend resources and sets annual limits on expenditures plus encumbrances at the level of control selected by the Board. The legal level of control has been established by the Board at the fund and function level. Any budgetary modifications at this level may only be made by resolution of the Board.

The certificate of estimated resources may be amended during the year if projected increases or decreases in revenue are identified by the District Treasurer. The amounts reported as the original budgeted amounts on the budgetary statements reflect the amounts on the certificate of estimated resources when the original appropriations were adopted. The amounts reported as the final budgeted amounts on the budgetary statements reflect the amounts on the final amended certificate of estimated resources issued during the fiscal year 2008.

The appropriation resolution is subject to amendment by the Board throughout the year with the restriction that appropriations cannot exceed estimated resources. The amounts reported as the original budgeted amounts reflect the first appropriation resolution for that fund that covered the entire year, including amounts automatically carried forward from prior years. The amounts reported as the final budgeted amounts represent the final appropriation amounts passed by the Board during the year.

While the District is reporting financial position, results of operations and changes in fund balance on the basis of generally accepted accounting principles (GAAP), the budgetary basis as provided by law is based upon accounting for certain transactions on a basis of cash receipts, disbursements and encumbrances. The Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget (Non-GAAP Basis) and Actual presented on the budgetary basis to provide a meaningful comparison of actual results with the budget. The major differences between the budget basis and GAAP basis are as follows:

- 1. Revenues are recorded when received in cash (budget basis) as opposed to when susceptible to accrual (GAAP basis).
- 2. Expenditures are recorded when paid in cash (budget basis) as opposed to when the liability is incurred (GAAP basis).
- 3. Encumbrances are treated as expenditures for all funds (budget basis) rather than as a reservation of fund balance for governmental fund types and expendable trust funds (GAAP basis).
- 4. Advances in and advances out are operating transactions (budget basis) as opposed to balance sheet transactions.

The following table summarizes the adjustments necessary to reconcile the GAAP basis statements to the budgetary basis statements for the general fund.

#### Net Change in Fund Balance

	General
GAAP Basis	\$281,406
Net Adjustment for Revenue Accruals	(3,326,676)
Net Adjustment for Expenditure Accruals	3,853,314
Issuance of Capital Leases	(854,608)
Advances (Out)	(511,730)
Encumbrances	(218,073)
Budget Basis	(\$776,367)

# Combining Statements And Individual Fund Schedules

## FUND DESCRIPTIONS NONMAJOR GOVERNMENTAL FUNDS

**SPECIAL REVENUE FUNDS:** Special Revenue funds are used to account for the proceeds of specific revenue sources (other than amounts relating to expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes.

<u>FOOD SERVICE</u>: To account for all revenues and expenses related to the provision of food services, including breakfast and lunch, for the District students and staff.

<u>UNDERGROUND STORAGE TANK</u>: To account for local funds which are provided in the event of an underground storage tank leak.

<u>ATHLETIC</u>: To account for those student activity programs which have student participation in the activity but do not have student management in the programs. This fund includes athletic programs as well as the band, cheerleaders, drama clubs and other similar types of activities.

<u>AUXILIARY SERVICES</u>: To account for state funds which provide services and materials to students attending non-public schools within the boundaries of the District as provided by state law.

<u>EDUCATION MANAGEMENT INFORMATION SYSTEM</u>: To account for state funds which are provided to assist the District in implementing a staff, student and financial system as mandated by the Omnibus Education Reform Act of 1989.

<u>PUBLIC PRESCHOOL</u>: To account for assistance from the State in paying the cost of a pre-school program for three and four year old students.

<u>OHIO SCHOOLNET PROFESSIONAL DEVELOPMENT</u>: To account for state funds received to provide assistance to the District for the development of technology in-service programs.

<u>OHIO READS</u>: To account for state funds received to improve literacy for kindergarten through fourth grades.

<u>ENTRY YEAR TEACHER GRANT</u>: To account for state funds used to provide an entry year program for beginning teachers that hold two-year provisional licenses and are teaching in their licensed field.

<u>POVERTY AID</u>: To account for state funds used to provide various programs targeted for identified students.

<u>IDEA B SPECIAL EDUCATION</u>: To account for federal funds for the provision of full educational opportunities to handicapped children at the preschool, elementary and secondary levels. Also, to assist in the training of teachers, supervisors and other specialist in providing educational services to the handicapped.

<u>VOCATIONAL EDUCATION PERKINS</u>: To account for federal funds for the development of education programs in the following categories: secondary, post-secondary, adult, disadvantaged and handicapped persons, cooperative education, advisory committees, and work-study projects.

<u>TITLE III LEP:</u> To account for federal funds to provide language instruction for limited English proficient and migrant students.

<u>TITLE I:</u> To account for federal funds for services provided to meet special education needs of educationally deprived children.

<u>TITLE V INNOVATIVE PROJECTS:</u> To account for federal funds to provide programs for at-risk students; instructional materials to improve the quality of instruction; programs of professional development; programs to enhance personal excellence of students and student achievement.

<u>DRUG FREE SCHOOLS</u>: To account for federal funds used for establishment, operation and improvement of programs of drug abuse prevention, early intervention, rehabilitation referral and education in schools.

<u>EARLY CHILDHOOD SPECIAL EDUCATION:</u> To account for federal funds received to provide programs to handicapped preschool children.

<u>TITLE II-A:</u> To account for federal funds to assist in the cost of personnel hired to reduce class size in kindergarten through third grade.

<u>TECHNOLOGY II-D</u>: To account for federal funds to enhance education through technology.

<u>**DEBT SERVICE FUND:**</u> The Debt Service Fund is used to account for the accumulation of resources for the payment of general obligation bond principal and interest and certain other long-term obligations from governmental resources when the District is obligated in some manner for the payment. It is also used to account for the accumulation of resources and payment of general obligation notes payable, as required by Ohio law.

<u>CAPITAL PROJECTS FUNDS</u>: The Capital Projects Funds is used to account for the financing and acquisition or construction of major capital facilities, such as new school buildings, additions to existing buildings, or for major renovation projects, including equipment purchases.

<u>PERMANENT IMPROVEMENT</u>: To account for all transactions related to acquisition, construction or improvement of the infrastructure of buildings and grounds through permanent improvements.

<u>OHIO SCHOOLNET</u>: To account for programs designed to help school districts obtain computers, related technology equipment and/or the necessary infrastructure for educational technology.

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Assets: Equity in Pooled Cash and Investments Receivables:	Nonmajor Special Revenue Funds	Nonmajor Debt Service Fund \$1,071,556	Nonmajor Capital Projects Funds \$1,650,429	Total Nonmajor Governmental Funds \$4,262,382
Taxes	0	1,673,305	1,641,462	3,314,767
Intergovernmental	1,292,714	0	0	1,292,714
Inventory	33,640	0	0	33,640
Total Assets	\$2,866,751	\$2,744,861	\$3,291,891	\$8,903,503
Liabilities and Fund Balances: Liabilities:				
Accounts Payable	\$192	\$0	\$484,002	\$484,194
Accrued Wages and Benefits	717,924	0	0	717,924
Compensated Absences	16,361	0	0	16,361
Interfund Payable	1,565,820	0	0	1,565,820
Deferred Revenue	1,274,276	1,158,305	1,641,462	4,074,043
Total Liabilities	3,574,573	1,158,305	2,125,464	6,858,342
Fund Balances:				
Reserved for Encumbrances	334,652	0	1,065,772	1,400,424
Reserved for Inventory	33,640	0	0	33,640
Reserved for Property Tax Advances	0	515,000	0	515,000
Unreserved, Undesignated, Reported in:				
Special Revenue Funds	(1,076,114)	0	0	(1,076,114)
Debt Service Fund	0	1,071,556	0	1,071,556
Capital Projects Funds	0	0	100,655	100,655
Total Fund Balances	(707,822)	1,586,556	1,166,427	2,045,161
Total Liabilities and Fund Balances	\$2,866,751	\$2,744,861	\$3,291,891	\$8,903,503

	Nonmajor Special Revenue Funds	Nonmajor Debt Service Fund	Nonmajor Capital Projects Funds	Total Nonmajor Governmental Funds
Revenues:				
Taxes	\$0	\$1,477,530	\$0	\$1,477,530
Investment Earnings	30,021	0	0	30,021
Intergovernmental	6,614,179	177,930	114,816	6,906,925
Extracurricular Activities	641,725	0	0	641,725
Charges for Services	1,988,401	0	0	1,988,401
Other Revenues	0	0	15,667	15,667
Total Revenues	9,274,326	1,655,460	130,483	11,060,269
Expenditures:				
Current:				
Instruction:				
Regular	428,347	0	105,549	533,896
Special	2,280,666	0	0	2,280,666
Vocational	3,980	0	0	3,980
Support Services:				
Pupil	230,600	0	0	230,600
Instructional Staff	521,531	0	0	521,531
School Administration	473,088	0	0	473,088
Fiscal	3,451	19,611	0	23,062
Operations and Maintenance	6,630	0	1,138,146	1,144,776
Pupil Transportation	61,294	0	154,360	215,654
Community Services	2,728,610	0	0	2,728,610
Operation of Non-instructional Services	3,451,449	0	0	3,451,449
Extracurricular Activities	547,004	0	0	547,004
Debt Service:				
Principal Retirement	0	790,000	0	790,000
Interest and Fiscal Charges	0	961,805	0	961,805
Total Expenditures	10,736,650	1,771,416	1,398,055	13,906,121
Excess of Revenues Over Expenditures	(1,462,324)	(115,956)	(1,267,572)	(2,845,852)
Other Financing Sources:				
Transfers In	2,595	0	33	2,628
Total Other Financing Sources	2,595	0	33	2,628
Net Change in Fund Balance	(1,459,729)	(115,956)	(1,267,539)	(2,843,224)
Fund Balance Beginning of Year	751,907	1,702,512	2,433,966	4,888,385
Fund Balance End of Year	(\$707,822)	\$1,586,556	\$1,166,427	\$2,045,161



	Food Service	Underground Storage Tank	Athletic	Auxiliary Services	Education Management Information System
Assets:	Service	1 ank	Auneuc	Services	System
Equity in Pooled Cash and Investments Receivables:	\$417,124	\$11,000	\$231,261	\$635,390	\$64,197
Intergovernmental	0	0	0	0	0
Inventory	33,640	0	0	0	0
Total Assets	\$450,764	\$11,000	\$231,261	\$635,390	\$64,197
Liabilities and Fund Balances:					
Liabilities:					
Accounts Payable	\$150	\$0	\$42	\$0	\$0
Accrued Wages and Benefits	338,030	0	0	10,791	0
Compensated Absences	7,396	0	0	8,965	0
Interfund Payable	0	0	0	30,880	0
Deferred Revenue	0	0	0	0_	0
Total Liabilities	345,576	0	42	50,636	0
Fund Balances:					
Reserved for Encumbrances	0	0	12,006	264,133	14,875
Reserved for Inventory	33,640	0	0	0	0
Unreserved, Undesignated, Reported in:					
Special Revenue Funds	71,548	11,000	219,213	320,621	49,322
Total Fund Balances	105,188	11,000	231,219	584,754	64,197
Total Liabilities and Fund Balances	\$450,764	\$11,000	\$231,261	\$635,390	\$64,197

Public Preschool	Ohio SchoolNet Professional Development	Ohio Reads	Entry Year Teacher Grant	Poverty Aid	IDEA B Special Education	Vocational Education Perkins
\$24,915	\$98	\$5,342	\$17,561	\$63,273	\$0	\$16,577
0	0	18,438	0	0	1,075,449	0
\$24,915	\$98	\$23,780	17,561	63,273	\$1,075,449	\$16,577
\$0	\$0	\$0	0	\$0	\$0	\$0
22,916	0	22,469	4,182	0	244,132	0
0	0	0	0	0	0	0
0	0	7,383	36,712	0	1,297,560	6,460
0	0	0	0	0	1,075,449	0
22,916	0	29,852	40,894	0	2,617,141	6,460
0	0	0	30	6,610	95	10,688
0	0	0	0	0	0	0
1,999	98	(6,072)	(23,363)	56,663	(1,541,787)	(571)
1,999	98	(6,072)	(23,333)	63,273	(1,541,692)	10,117
\$24,915	\$98	\$23,780	\$17,561	\$63,273	\$1,075,449	\$16,577
\$24,915	\$98	\$23,780	\$17,561	\$63,273	\$1,075,449	\$16,57 Continu

	Title III LEP	Title I	Title V Innovative Projects	Drug Free Schools	Early Childhood Special Education
Assets:			<u> </u>		
Equity in Pooled Cash and Investments	\$102	\$27,579	\$9,243	\$10,918	\$3,934
Receivables:					
Intergovernmental	0	55,620	1,324	0	0
Inventory	0	0	0	0	0
Total Assets	\$102	\$83,199	\$10,567	\$10,918	3,934
Liabilities and Fund Balances:					
Liabilities:					
Accounts Payable	\$0	\$0	\$0	\$0	\$0
Accrued Wages and Benefits	0	50,491	0	0	0
Compensated Absences	0	0	0	0	0
Interfund Payable	75,762	0	769	201	0
Deferred Revenue	0	55,620	1,324	0	0
Total Liabilities	75,762	106,111	2,093	201	0
Fund Balances:					
Reserved for Encumbrances	0	4,314	8,451	0	0
Reserved for Inventory	0	0	0	0	0
Unreserved, Undesignated, Reported in:					
Special Revenue Funds	(75,660)	(27,226)	23	10,717	3,934
Total Fund Balances	(75,660)	(22,912)	8,474	10,717	3,934
Total Liabilities and Fund Balances	\$102	\$83,199	\$10,567	\$10,918	\$3,934

		Total Nonmajor Special Revenue
Title II-A	Technology II-D	Funds
\$0	\$1,883	\$1,540,397
136,093	5,790	1,292,714
0	0	33,640
\$136,093	\$7,673	\$2,866,751
\$0	\$0	\$192
24,913	0	717,924
0	0	16,361
110,093	0	1,565,820
136,093	5,790	1,274,276
271,099	5,790	3,574,573
12,300 0	1,150 0	334,652 33,640
(147,306)	733	(1,076,114)
(135,006)	1,883	(707,822)
\$136,093	\$7,673	\$2,866,751 Concluded

Northwest Local School District Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Special Revenue Funds For the Fiscal Year Ended June 30, 2008

	Food Service	Underground Storage Tank	Athletic	Auxiliary Services	Education Management Information System
Revenues:				_	
Investment Earnings	\$9,642	\$0	\$0	\$15,609	\$0
Intergovernmental	1,458,032	0	0	2,456,776	34,580
Extracurricular Activities	0	0	641,725	0	0
Charges for Services	1,988,401	0	0	0	0
Total Revenues	3,456,075	0	641,725	2,472,385	34,580
Expenditures:					
Current:					
Instruction:					
Regular	0	0	0	0	0
Special	0	0	0	0	0
Vocational	0	0	0	0	0
Support Services:					
Pupil	0	0	0	0	0
Instructional Staff	0	0	0	0	0
School Administration	0	0	0	0	0
Fiscal	0	0	0	0	3,451
Operations and Maintenance	0	0	0	0	0
Pupil Transportation	0	0	0	0	0
Community Services	0	0	0	2,273,983	0
Operation of Non-instructional Services	3,450,604	0	0	845	0
Extracurricular Activities	0	0	547,004	0	0
Total Expenditures	3,450,604	0	547,004	2,274,828	3,451
Excess of Revenues Over Expenditures	5,471	0	94,721	197,557	31,129
Other Financing Sources: Transfers In	0	0	0	0	0
Total Other Financing Sources	0	0	0	0	0
Net Change in Fund Balance	5,471	0	94,721	197,557	31,129
Fund Balance Beginning of Year	99,717	11,000	136,498	387,197	33,068
Fund Balance End of Year	\$105,188	\$11,000	\$231,219	\$584,754	\$64,197

Publi Presch		Ohio SchoolNet Professional Development	Ohio Reads	Entry Year Teacher Grant	Poverty Aid	IDEA B Special Education	Vocational Education Perkins
	\$0	\$4,770	\$0	\$0	\$0	\$0	\$0
14	9,610	0	92,617	29,600	153,816	907,976	125,500
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
14	9,610	4,770	92,617	29,600	153,816	907,976	125,500
13	1,771	0	3,821	19,245	0	0	52,101
	0	0	3,113	0	90,357	1,358,578	0
	0	0	0	0	0	0	3,980
	0	0	0	0	0	150,402	54,921
1	8,731	4,672	99,009	52,933	0	3,579	8,156
•	0	0	0	0	0	411,329	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
	0	0	0	0	0	379,931	0
	0	0	0	0	0	0	0
	0	0	0	0	0	0	0
15	0,502	4,672	105,943	72,178	90,357	2,303,819	119,158
	(892)	98	(13,326)	(42,578)	63,459	(1,395,843)	6,342
	1,127	0	1,468	0	0	0	0
	1,127	0	1,468	0	0	0	0
	235	98	(11,858)	(42,578)	63,459	(1,395,843)	6,342
	1,764	0	5,786	19,245	(186)	(145,849)	3,775
\$	1,999	\$98	(\$6,072)	(\$23,333)	\$63,273	(\$1,541,692)	\$10,117 Continued

Northwest Local School District Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Special Revenue Funds For the Fiscal Year Ended June 30, 2008

	Title III LEP	Title I	Title V Innovative Projects	Drug Free Schools	Early Childhood Special Education
Revenues:	THE III EEI	11001	Trojects	Schools	Special Education
Investment Earnings	\$0	\$0	\$0	\$0	\$0
Intergovernmental	35,844	989,178	23,004	19,101	28,220
Extracurricular Activities	0	0	0	0	0
Charges for Services	0	0	0	0	0
Total Revenues	35,844	989,178	23,004	19,101	28,220
Expenditures:					
Current:					
Instruction:					
Regular	0	0	0	13,474	64
Special	111,736	702,425	14,457	0	0
Vocational	0	0	0	0	0
Support Services:					
Pupil	0	0	0	858	24,419
Instructional Staff	993	281,805	0	0	0
School Administration	0	61,759	0	0	0
Fiscal	0	0	0	0	0
Operations and Maintenance	0	0	0	6,630	0
Pupil Transportation	0	61,294	0	0	0
Community Services	0	61,555	6,262	3,915	0
Operation of Non-instructional Services	0	0	0	0	0
Extracurricular Activities	0	0	0	0	0
Total Expenditures	112,729	1,168,838	20,719	24,877	24,483
Excess of Revenues Over Expenditures	(76,885)	(179,660)	2,285	(5,776)	3,737
Other Financing Sources:					
Transfers In	0	0	0	0	0
Total Other Financing Sources	0	0	0	0	0
Net Change in Fund Balance	(76,885)	(179,660)	2,285	(5,776)	3,737
Fund Balance Beginning of Year	1,225	156,748	6,189	16,493	197
Fund Balance End of Year	(\$75,660)	(\$22,912)	\$8,474	\$10,717	\$3,934

		Total
		Nonmajor
		Special Revenue
Title II-A	Technology II-D	Funds
\$0	\$0	\$30,021
103,500	6,825	6,614,179
0	0	641,725
0	0	1,988,401
103,500	6,825	9,274,326
207,871	0	428,347
0	0	2,280,666
0	0	3,980
0	0	230,600
42,625	9,028	521,531
0	0	473,088
0	0	3,451
0	0	6,630
0	0	61,294
0	2,964	2,728,610
0	0	3,451,449
0	0	547,004
250,496	11,992	10,736,650
(146,996)	(5,167)	(1,462,324)
0	0	2,595
0	0	2,595
(146,996)	(5,167)	(1,459,729)
11,990	7,050	751,907
(\$135,006)	\$1,883	(\$707,822)
		Concluded

	Permanent Improvement	Ohio SchoolNet	Total Nonmajor Capital Projects Funds
Assets:			
Equity in Pooled Cash and Investments	\$1,634,979	\$15,450	\$1,650,429
Receivables:			
Taxes	1,641,462	0	1,641,462
Total Assets	3,276,441	15,450	3,291,891
Liabilities and Fund Balances:			
Liabilities:			
Accounts Payable	484,002	0	484,002
Deferred Revenue	1,641,462	0	1,641,462
Total Liabilities	2,125,464	0	2,125,464
Fund Balances:			
Reserved for Encumbrances	1,065,772	0	1,065,772
Unreserved, Undesignated, Reported in:	, ,		,,-
Capital Projects Funds	85,205	15,450	100,655
Total Fund Balances	1,150,977	15,450	1,166,427
Total Liabilities and Fund Balances	\$3,276,441	\$15,450	\$3,291,891

Northwest Local School District Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Capital Projects Funds For the Fiscal Year Ended June 30, 2008

	Permanent Improvement	Ohio SchoolNet	Total Nonmajor Capital Projects Funds
Revenues:			
Intergovernmental	\$0	\$114,816	\$114,816
Other Revenues	15,667	0	15,667
Total Revenues	15,667	114,816	130,483
Expenditures:			
Current:			
Instruction:			
Regular	0	105,549	105,549
Support Services:			
Operations and Maintenance	1,138,146	0	1,138,146
Pupil Transportation	154,360	0	154,360
Total Expenditures	1,292,506	105,549	1,398,055
Excess of Revenues Over Expenditures	(1,276,839)	9,267	(1,267,572)
Other Financia Comme			
Other Financing Sources: Transfers In	0	33	33
Total Other Financing Sources	0	33	33
Net Change in Fund Balance	(1,276,839)	9,300	(1,267,539)
Fund Balance Beginning of Year	2,427,816	6,150	2,433,966
Fund Balance End of Year	\$1,150,977	\$15,450	\$1,166,427

Fund Balance Beginning of Year (includes

prior year encumbrances appropriated)

Fund Balance End of Year

	Service Fund			
	Final Budget	Actual	Variance from Final Budget	
Revenues:				
Investment Earnings	\$9,628	\$9,642	\$14	
Intergovernmental	1,287,853	1,289,684	1,831	
Charges for Services	1,992,976	1,995,809	2,833	
Total Revenues	3,290,457	3,295,135	4,678	
Expenditures: Current:				
Operation of Non-Instructional Services	3,318,471	3,243,124	75,347	
Total Expenditures	3,318,471	3,243,124	75,347	
Net Change in Fund Balance	(28,014)	52,011	80,025	

365,113

\$337,099

Food

365,113

\$417,124

0

\$80,025

		Underground Storage Tank Fund	
	Final Budget	Actual	Variance from Final Budget
Revenues:		_	
Other Revenues	\$0	\$0	\$0
Total Revenues	0	0	0
Expenditures:			
Current:			
Operation of Non-Instructional Services	0	0	0
Total Expenditures	0	0	0
Net Change in Fund Balance	0	0	0
Fund Balance Beginning of Year (includes			
prior year encumbrances appropriated)	11,000	11,000	0
- · · · · · · · · · · · · · · · · · · ·			
Fund Balance End of Year	\$11,000	\$11,000	\$0

	Athletic Fund				
	Final Budget	Actual	Variance from Final Budget		
Revenues:					
Extracurricular Activities	\$626,470	\$641,725	\$15,255		
Total Revenues	626,470	641,725	15,255		
Expenditures:					
Current:					
Extracurricular Activities	564,395	560,033	4,362		
Total Expenditures	564,395	560,033	4,362		
Net Change in Fund Balance	62,075	81,692	19,617		
Fund Balance Beginning of Year (includes					
prior year encumbrances appropriated)	137,563	137,563	0		
Fund Balance End of Year	\$199,638	\$219,255	\$19,617		
I and Daminet Did of I car	Ψ177,030	Ψ-17,-33	Ψ12,017		

Fund Balance Beginning of Year (includes

prior year encumbrances appropriated)

Fund Balance End of Year

		Auxiliary Services Fund	
	Final Budget	Actual	Variance from Final Budget
Revenues:			
Investment Earnings	\$15,512	\$15,609	\$97
Intergovernmental	2,441,457	2,456,776	15,319
Total Revenues	2,456,969	2,472,385	15,416
Expenditures:			
Current:			
Community Services	2,734,335	2,533,296	201,039
Total Expenditures	2,734,335	2,533,296	201,039
Excess of Revenues Over (Under) Expenditures	(277,366)	(60,911)	216,455
Other financing sources (uses):			
Advances In	30,687	30,880	193
Total Other Financing Sources (Uses)	30,687	30,880	193
Net Change in Fund Balance	(246,679)	(30,031)	216,648

401,289

\$154,610

401,289

\$371,258

0

\$216,648

	Education Management Information System Fund		
	Final Budget	Actual	Variance from Final Budget
Revenues:			
Intergovernmental	\$34,579	\$34,580	\$1
Total Revenues	34,579	34,580	1_
Expenditures: Current:			
Support Services:			
Pupil	10,197	4,366	5,831
Instructional Staff	14,816	6,344	8,472
Fiscal	8,753	3,748	5,005
Central	9,034	3,868	5,166
Total Expenditures	42,800	18,326	24,474
Net Change in Fund Balance	(8,221)	16,254	24,475
Fund Balance Beginning of Year (includes prior year encumbrances appropriated)	33,068	33,068	0
Fund Balance End of Year	\$24,847	\$49,322	\$24,475

	Public Preschool Fund		
	Final Budget	Actual	Variance from Final Budget
Revenues:			
Intergovernmental	\$148,491	\$149,610	\$1,119
Total Revenues	148,491	149,610	1,119
Expenditures: Current: Instruction:			
Regular	132,633	131,737	896
Support Services:	,	,	
Instructional Staff	17,217	17,101	116
Total Expenditures	149,850	148,838	1,012
Excess of Revenues Over (Under) Expenditures	(1,359)	772	2,131
Other financing sources (uses): Transfers In	1,119	1,127	8
Total Other Financing Sources (Uses)	1,119	1,127	8
Net Change in Fund Balance	(240)	1,899	2,139
Fund Balance Beginning of Year (includes prior year encumbrances appropriated)	23,016	23,016	0
Fund Balance End of Year	\$22,776	\$24,915	\$2,139

		Ohio		
		SchoolNet Professional Development		
		Fund		
	_		_	
	Final		Variance from	
	Budget	Actual	Final Budget	
Revenues:				
Intergovernmental	\$4,770	\$4,770	\$0	
Total Revenues	4,770	4,770	0	
Expenditures:				
Current:				
Support Services:				
Instructional Staff	4,770	4,672	98	
Total Expenditures	4,770	4,672	98	
Net Change in Fund Balance	0	98	98	
Fund Balance Beginning of Year (includes				
prior year encumbrances appropriated)	0	0	0	
Fund Balance End of Year	\$0	\$98	\$98	

		Ohio Reads Fund	
	Final Budget	Actual	Variance from Final Budget
Revenues:			
Intergovernmental	\$72,867	\$74,179	\$1,312
Total Revenues	72,867	74,179	1,312
Expenditures:			
Current:			
Instruction:			
Regular	3,930	3,821	109
Special	3,201	3,113	88
Support Services:			
Instructional Staff	78,715	76,539	2,176
Total Expenditures	85,846	83,473	2,373
Excess of Revenues Over (Under) Expenditures	(12,979)	(9,294)	3,685
Other financing sources (uses):			
Advances In	7,252	7,383	131
Transfers In	1,443	1,469	26
Total Other Financing Sources (Uses)	8,695	8,852	157
Net Change in Fund Balance	(4,284)	(442)	3,842
Fund Balance Beginning of Year (includes			
prior year encumbrances appropriated)	5,786	5,786	0
Fund Balance End of Year	\$1,502	\$5,344	\$3,842

Fund	
Final Variance Budget Actual Final Bud	
Revenues:	
Intergovernmental \$29,600 \$29,600	\$0
Total Revenues 29,600 29,600	0
Expenditures:	
Current:	
Instruction:	4 620
Regular 23,865 19,245 4 Support Services:	4,620
	1,711
Total Expenditures <u>84,357</u> 68,026 16	5,331
Excess of Revenues Over (Under) Expenditures (54,757) (38,426)	5,331
Other financing sources (uses):	
Advances In 36,713 36,712	(1)
Total Other Financing Sources (Uses) 36,713 36,712	(1)
Net Change in Fund Balance (18,044) (1,714) 16	5,330
Fund Balance Beginning of Year (includes	6
prior year encumbrances appropriated) 19,245 19,245	0
Fund Balance End of Year \$1,201 \$17,531 \$16	5,330

	Poverty Aid Fund		
	Final Budget	Actual	Variance from Final Budget
Revenues: Intergovernmental	\$153,816	\$153,816	\$0
Total Revenues	153,816	153,816	0
Expenditures: Current: Instruction: Special	97,149	97,153	(4)
Total Expenditures	97,149	97,153	(4)
Net Change in Fund Balance	56,667	56,663	(4)
Fund Balance Beginning of Year (includes prior year encumbrances appropriated)	0	0	0
Fund Balance End of Year	\$56,667	\$56,663	(\$4)

Revenues:         Final Budget         Actual         Variance from Final Budget           Revenues:         Intergovernmental         \$1,731,221         \$1,005,567         (\$725,654)           Total Revenues         1,731,221         1,005,567         (725,654)           Expenditures:         Current:         Statistruction:         Statistruction:         Statistruction:         Statistruction:         Special         1,375,112         1,373,177         1,935         1,935         Support Services:         Support Services:         Special         1,66,843         166,608         235         1,552         1,552         1,552         1,552         1,553         1,552         1,553         1,552         1,553         <		IDEA B Special Education Fund		
Total Revenues			Actual	
Total Revenues 1,731,221 1,005,567 (725,654)  Expenditures: Current: Instruction: Special 1,375,112 1,373,177 1,935 Support Services: Pupil 166,843 166,608 235 Instructional Staff 3,584 3,579 5 School Administration 403,513 402,945 568 Community Services 377,671 377,140 531  Total Expenditures 2,326,723 2,323,449 3,274  Excess of Revenues Over (Under) Expenditures (595,502) (1,317,882) (722,380)  Other financing sources (uses): Advances In 585,167 339,890 (245,277)  Total Other Financing Sources (Uses) 585,167 339,890 (245,277)  Net Change in Fund Balance (10,335) (977,992) (967,657)  Fund Balance Beginning of Year (includes prior year encumbrances appropriated) 20,227 20,227 0	Revenues:			
Expenditures:  Current: Instruction: Special 1,375,112 1,373,177 1,935  Support Services: Pupil 166,843 166,608 235  Instructional Staff 3,584 3,579 5  School Administration 403,513 402,945 568  Community Services 377,671 377,140 531  Total Expenditures 2,326,723 2,323,449 3,274  Excess of Revenues Over (Under) Expenditures (595,502) (1,317,882) (722,380)  Other financing sources (uses): Advances In 585,167 339,890 (245,277)  Total Other Financing Sources (Uses) 585,167 339,890 (245,277)  Net Change in Fund Balance (10,335) (977,992) (967,657)  Fund Balance Beginning of Year (includes prior year encumbrances appropriated) 20,227 20,227 0	Intergovernmental	\$1,731,221	\$1,005,567	(\$725,654)
Current:         Instruction:       3pecial       1,375,112       1,373,177       1,935         Support Services:       166,843       166,608       235         Pupil       166,843       166,608       235         Instructional Staff       3,584       3,579       5         School Administration       403,513       402,945       568         Community Services       377,671       377,140       531         Total Expenditures       2,326,723       2,323,449       3,274         Excess of Revenues Over (Under) Expenditures       (595,502)       (1,317,882)       (722,380)         Other financing sources (uses):       339,890       (245,277)         Total Other Financing Sources (Uses)       585,167       339,890       (245,277)         Net Change in Fund Balance       (10,335)       (977,992)       (967,657)         Fund Balance Beginning of Year (includes prior year encumbrances appropriated)       20,227       20,227       0	Total Revenues	1,731,221	1,005,567	(725,654)
Instruction:         Special         1,375,112         1,373,177         1,935           Support Services:         Pupil         166,843         166,608         235           Instructional Staff         3,584         3,579         5           School Administration         403,513         402,945         568           Community Services         377,671         377,140         531           Total Expenditures         2,326,723         2,323,449         3,274           Excess of Revenues Over (Under) Expenditures         (595,502)         (1,317,882)         (722,380)           Other financing sources (uses):         340,000         339,890         (245,277)           Total Other Financing Sources (Uses)         585,167         339,890         (245,277)           Net Change in Fund Balance         (10,335)         (977,992)         (967,657)           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         20,227         20,227         0	•			
Special         1,375,112         1,373,177         1,935           Support Services:         Pupil         166,843         166,608         235           Instructional Staff         3,584         3,579         5           School Administration         403,513         402,945         568           Community Services         377,671         377,140         531           Total Expenditures         2,326,723         2,323,449         3,274           Excess of Revenues Over (Under) Expenditures         (595,502)         (1,317,882)         (722,380)           Other financing sources (uses):         339,890         (245,277)           Total Other Financing Sources (Uses)         585,167         339,890         (245,277)           Net Change in Fund Balance         (10,335)         (977,992)         (967,657)           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         20,227         20,227         0				
Support Services:         Pupil         166,843         166,608         235           Instructional Staff         3,584         3,579         5           School Administration         403,513         402,945         568           Community Services         377,671         377,140         531           Total Expenditures         2,326,723         2,323,449         3,274           Excess of Revenues Over (Under) Expenditures         (595,502)         (1,317,882)         (722,380)           Other financing sources (uses):         339,890         (245,277)           Total Other Financing Sources (Uses)         585,167         339,890         (245,277)           Net Change in Fund Balance         (10,335)         (977,992)         (967,657)           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         20,227         20,227         0				
Pupil         166,843         166,608         235           Instructional Staff         3,584         3,579         5           School Administration         403,513         402,945         568           Community Services         377,671         377,140         531           Total Expenditures         2,326,723         2,323,449         3,274           Excess of Revenues Over (Under) Expenditures         (595,502)         (1,317,882)         (722,380)           Other financing sources (uses):         339,890         (245,277)           Total Other Financing Sources (Uses)         585,167         339,890         (245,277)           Net Change in Fund Balance         (10,335)         (977,992)         (967,657)           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         20,227         20,227         0	•	1,375,112	1,373,177	1,935
Instructional Staff         3,584         3,579         5           School Administration         403,513         402,945         568           Community Services         377,671         377,140         531           Total Expenditures         2,326,723         2,323,449         3,274           Excess of Revenues Over (Under) Expenditures         (595,502)         (1,317,882)         (722,380)           Other financing sources (uses):         339,890         (245,277)           Total Other Financing Sources (Uses)         585,167         339,890         (245,277)           Net Change in Fund Balance         (10,335)         (977,992)         (967,657)           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         20,227         20,227         0				
School Administration         403,513         402,945         568           Community Services         377,671         377,140         531           Total Expenditures         2,326,723         2,323,449         3,274           Excess of Revenues Over (Under) Expenditures         (595,502)         (1,317,882)         (722,380)           Other financing sources (uses):         585,167         339,890         (245,277)           Total Other Financing Sources (Uses)         585,167         339,890         (245,277)           Net Change in Fund Balance         (10,335)         (977,992)         (967,657)           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         20,227         20,227         0				
Community Services         377,671         377,140         531           Total Expenditures         2,326,723         2,323,449         3,274           Excess of Revenues Over (Under) Expenditures         (595,502)         (1,317,882)         (722,380)           Other financing sources (uses):         585,167         339,890         (245,277)           Total Other Financing Sources (Uses)         585,167         339,890         (245,277)           Net Change in Fund Balance         (10,335)         (977,992)         (967,657)           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         20,227         20,227         0				
Total Expenditures         2,326,723         2,323,449         3,274           Excess of Revenues Over (Under) Expenditures         (595,502)         (1,317,882)         (722,380)           Other financing sources (uses):         585,167         339,890         (245,277)           Total Other Financing Sources (Uses)         585,167         339,890         (245,277)           Net Change in Fund Balance         (10,335)         (977,992)         (967,657)           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         20,227         20,227         0				
Excess of Revenues Over (Under) Expenditures (595,502) (1,317,882) (722,380)  Other financing sources (uses): Advances In 585,167 339,890 (245,277)  Total Other Financing Sources (Uses) 585,167 339,890 (245,277)  Net Change in Fund Balance (10,335) (977,992) (967,657)  Fund Balance Beginning of Year (includes prior year encumbrances appropriated) 20,227 20,227 0	Community Services	377,671	377,140	531
Other financing sources (uses):         585,167         339,890         (245,277)           Total Other Financing Sources (Uses)         585,167         339,890         (245,277)           Net Change in Fund Balance         (10,335)         (977,992)         (967,657)           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         20,227         20,227         0	Total Expenditures	2,326,723	2,323,449	3,274
Advances In         585,167         339,890         (245,277)           Total Other Financing Sources (Uses)         585,167         339,890         (245,277)           Net Change in Fund Balance         (10,335)         (977,992)         (967,657)           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         20,227         20,227         0	Excess of Revenues Over (Under) Expenditures	(595,502)	(1,317,882)	(722,380)
Advances In         585,167         339,890         (245,277)           Total Other Financing Sources (Uses)         585,167         339,890         (245,277)           Net Change in Fund Balance         (10,335)         (977,992)         (967,657)           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         20,227         20,227         0	Other financing sources (uses):			
Net Change in Fund Balance (10,335) (977,992) (967,657)  Fund Balance Beginning of Year (includes prior year encumbrances appropriated) 20,227 20,227 0		585,167	339,890	(245,277)
Fund Balance Beginning of Year (includes prior year encumbrances appropriated) 20,227 20,227 0	Total Other Financing Sources (Uses)	585,167	339,890	(245,277)
prior year encumbrances appropriated) 20,227 20,227 0	Net Change in Fund Balance	(10,335)	(977,992)	(967,657)
Fund Balance End of Year \$9,892 (\$957,765) (\$967,657)		20,227	20,227	0
	Fund Balance End of Year	\$9,892	(\$957,765)	(\$967,657)

Revenues:         Final Budget         Actual         Variance from Final Budget           Revenues:         Intergovernmental         \$125,500         \$125,500         \$0           Total Revenues         125,500         125,500         \$0           Expenditures:         Current:         Statistruction:         180			Vocational Education Perkins Fund	
Intergovernmental         \$125,500         \$125,500         \$0           Total Revenues         125,500         125,500         0           Expenditures:         Current:           Instruction:         Regular         60,559         57,939         2,620           Vocational         4,160         3,980         180           Support Services:         Pupil         58,109         55,595         2,514           Instructional Staff         8,525         8,156         369           School Administration         4,782         4,575         207           Total Expenditures         136,135         130,245         5,890           Excess of Revenues Over (Under) Expenditures         (10,635)         (4,745)         5,890           Other financing sources (uses):         Advances In         6,460         6,460         0           Total Other Financing Sources (Uses)         6,460         6,460         0           Net Change in Fund Balance         (4,175)         1,715         5,890           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         4,175         4,175         0			Actual	
Total Revenues 125,500 125,500 0  Expenditures: Current: Instruction: Regular 60,559 57,939 2,620 Vocational 4,160 3,980 180 Support Services: Pupil 58,109 55,595 2,514 Instructional Staff 8,525 8,156 369 School Administration 4,782 4,575 207  Total Expenditures 136,135 130,245 5,890  Excess of Revenues Over (Under) Expenditures (10,635) (4,745) 5,890  Other financing sources (uses): Advances In 6,460 6,460 0  Total Other Financing Sources (Uses) 6,460 6,460 0  Net Change in Fund Balance (4,175) 1,715 5,890  Fund Balance Beginning of Year (includes prior year encumbrances appropriated) 4,175 4,175 0	Revenues:			
Expenditures:  Current: Instruction:  Regular 60,559 57,939 2,620  Vocational 4,160 3,980 180  Support Services:  Pupil 58,109 55,595 2,514  Instructional Staff 8,525 8,156 369  School Administration 4,782 4,575 207  Total Expenditures 136,135 130,245 5,890  Excess of Revenues Over (Under) Expenditures (10,635) (4,745) 5,890  Other financing sources (uses):  Advances In 6,460 6,460 0  Total Other Financing Sources (Uses) 6,460 6,460 0  Net Change in Fund Balance (4,175) 1,715 5,890  Fund Balance Beginning of Year (includes prior year encumbrances appropriated) 4,175 4,175 0	Intergovernmental	\$125,500	\$125,500	\$0
Current:           Instruction:         Regular         60,559         57,939         2,620           Vocational         4,160         3,980         180           Support Services:         Pupil         58,109         55,595         2,514           Instructional Staff         8,525         8,156         369           School Administration         4,782         4,575         207           Total Expenditures         136,135         130,245         5,890           Excess of Revenues Over (Under) Expenditures         (10,635)         (4,745)         5,890           Other financing sources (uses):         4,460         6,460         0           Total Other Financing Sources (Uses)         6,460         6,460         0           Net Change in Fund Balance         (4,175)         1,715         5,890           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         4,175         4,175         0	Total Revenues	125,500	125,500	0
Vocational         4,160         3,980         180           Support Services:         Pupil         58,109         55,595         2,514           Instructional Staff         8,525         8,156         369           School Administration         4,782         4,575         207           Total Expenditures         136,135         130,245         5,890           Excess of Revenues Over (Under) Expenditures         (10,635)         (4,745)         5,890           Other financing sources (uses):         4,400         6,460         0           Total Other Financing Sources (Uses)         6,460         6,460         0           Net Change in Fund Balance         (4,175)         1,715         5,890           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         4,175         4,175         0	Current:			
Vocational         4,160         3,980         180           Support Services:         Pupil         58,109         55,595         2,514           Instructional Staff         8,525         8,156         369           School Administration         4,782         4,575         207           Total Expenditures         136,135         130,245         5,890           Excess of Revenues Over (Under) Expenditures         (10,635)         (4,745)         5,890           Other financing sources (uses):         4,400         6,460         0           Total Other Financing Sources (Uses)         6,460         6,460         0           Net Change in Fund Balance         (4,175)         1,715         5,890           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         4,175         4,175         0		60,559	57,939	2,620
Pupil         58,109         55,595         2,514           Instructional Staff         8,525         8,156         369           School Administration         4,782         4,575         207           Total Expenditures         136,135         130,245         5,890           Excess of Revenues Over (Under) Expenditures         (10,635)         (4,745)         5,890           Other financing sources (uses):         6,460         6,460         0           Total Other Financing Sources (Uses)         6,460         6,460         0           Net Change in Fund Balance         (4,175)         1,715         5,890           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         4,175         4,175         0		4,160		180
Instructional Staff         8,525         8,156         369           School Administration         4,782         4,575         207           Total Expenditures         136,135         130,245         5,890           Excess of Revenues Over (Under) Expenditures         (10,635)         (4,745)         5,890           Other financing sources (uses):         6,460         6,460         0           Total Other Financing Sources (Uses)         6,460         6,460         0           Net Change in Fund Balance         (4,175)         1,715         5,890           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         4,175         4,175         0	Support Services:			
School Administration         4,782         4,575         207           Total Expenditures         136,135         130,245         5,890           Excess of Revenues Over (Under) Expenditures         (10,635)         (4,745)         5,890           Other financing sources (uses):         6,460         6,460         0           Total Other Financing Sources (Uses)         6,460         6,460         0           Net Change in Fund Balance         (4,175)         1,715         5,890           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         4,175         4,175         0	Pupil	58,109	55,595	2,514
Total Expenditures         136,135         130,245         5,890           Excess of Revenues Over (Under) Expenditures         (10,635)         (4,745)         5,890           Other financing sources (uses):         6,460         6,460         0           Total Other Financing Sources (Uses)         6,460         6,460         0           Net Change in Fund Balance         (4,175)         1,715         5,890           Fund Balance Beginning of Year (includes prior year encumbrances appropriated)         4,175         4,175         0	Instructional Staff	8,525	8,156	369
Excess of Revenues Over (Under) Expenditures (10,635) (4,745) 5,890  Other financing sources (uses): Advances In 6,460 6,460 0  Total Other Financing Sources (Uses) 6,460 6,460 0  Net Change in Fund Balance (4,175) 1,715 5,890  Fund Balance Beginning of Year (includes prior year encumbrances appropriated) 4,175 4,175 0	School Administration	4,782	4,575	207
Other financing sources (uses): Advances In 6,460 6,460 0  Total Other Financing Sources (Uses) 6,460 6,460 0  Net Change in Fund Balance (4,175) 1,715 5,890  Fund Balance Beginning of Year (includes prior year encumbrances appropriated) 4,175 4,175 0	Total Expenditures	136,135	130,245	5,890
Advances In 6,460 6,460 0  Total Other Financing Sources (Uses) 6,460 6,460 0  Net Change in Fund Balance (4,175) 1,715 5,890  Fund Balance Beginning of Year (includes prior year encumbrances appropriated) 4,175 4,175 0	Excess of Revenues Over (Under) Expenditures	(10,635)	(4,745)	5,890
Net Change in Fund Balance (4,175) 1,715 5,890  Fund Balance Beginning of Year (includes prior year encumbrances appropriated) 4,175 4,175 0		6,460	6,460	0
Fund Balance Beginning of Year (includes prior year encumbrances appropriated) 4,175 4,175 0	Total Other Financing Sources (Uses)	6,460	6,460	0
prior year encumbrances appropriated) 4,175 4,175 0	Net Change in Fund Balance	(4,175)	1,715	5,890
Fund Balance End of Year         \$0         \$5,890         \$5,890		4,175	4,175	0
	Fund Balance End of Year	\$0	\$5,890	\$5,890

	Title III LEP Fund		
	Final Budget	Actual	Variance from Final Budget
Revenues:			
Intergovernmental	\$35,844	\$35,844	\$0
Total Revenues	35,844	35,844	0
Expenditures: Current: Instruction:			
Special	111,736	111,736	0
Support Services:			
Instructional Staff	993	993	0
Total Expenditures	112,729	112,729	0
Excess of Revenues Over (Under) Expenditures	(76,885)	(76,885)	0
Other financing sources (uses):			
Advances In	75,762	75,762	0
Total Other Financing Sources (Uses)	75,762	75,762	0
Net Change in Fund Balance	(1,123)	(1,123)	0
Fund Balance Beginning of Year (includes prior year encumbrances appropriated)	1,225	1,225	0
Fund Balance End of Year	\$102	\$102	\$0

	Title I	
	Fund	
Final Budget	Actual	Variance from Final Budget
\$1,094,958	\$1,096,291	\$1,333
1,094,958	1,096,291	1,333
703,327	716,459	(13,132)
290,088	295,505	(5,417)
41,172	41,941	(769)
60,171	61,294	(1,123)
61,537	62,686	(1,149)
1,156,295	1,177,885	(21,590)
(61,337)	(81,594)	(20,257)
127,059	127,214	155
(124,882)	(127,214)	(2,332)
2,177	0	(2,177)
(59,160)	(81,594)	(22,434)
104,861	104,861	0
\$45,701	\$23,267	(\$22,434)
	Budget \$1,094,958  1,094,958  703,327  290,088 41,172 60,171 61,537  1,156,295 (61,337)  127,059 (124,882)  2,177 (59,160)  104,861	Final Budget Actual  \$1,094,958 \$1,096,291  1,094,958 1,096,291  703,327 716,459  290,088 295,505 41,172 41,941 60,171 61,294 61,537 62,686  1,156,295 1,177,885  (61,337) (81,594)  127,059 127,214 (124,882) (127,214)  2,177 0  (59,160) (81,594)

		Title V Innovative Projects Fund	
	Final Budget	Actual	Variance from Final Budget
Revenues: Intergovernmental	\$23,004	\$23,004	\$0
Total Revenues	23,004	23,004	0
Expenditures: Current: Instruction:			
Special Support Services:	22,652	22,638	14
Community Services	6,536	6,532	4
Total Expenditures	29,188	29,170	18
Excess of Revenues Over (Under) Expenditures	(6,184)	(6,166)	18
Other financing sources (uses): Advances In	769	769	0
Total Other Financing Sources (Uses)	769	769	0
Net Change in Fund Balance	(5,415)	(5,397)	18
Fund Balance Beginning of Year (includes prior year encumbrances appropriated)	6,189	6,189	0
Fund Balance End of Year	\$774	\$792	\$18

Other financing sources (uses):

Net Change in Fund Balance

Fund Balance End of Year

Total Other Financing Sources (Uses)

Fund Balance Beginning of Year (includes prior year encumbrances appropriated)

Advances In

		Schools Fund	
	Final Budget	Actual	Variance from Final Budget
Revenues:			
Intergovernmental	\$19,101	\$19,101	\$0
Total Revenues	19,101	19,101	0
Expenditures:			
Current:			
Instruction:			
Regular	16,179	13,474	2,705
Support Services:			
Pupil	1,030	858	172
Operations and Maintenance	7,961	6,630	1,331
Community Services	4,701	3,915	786
Total Expenditures	29,871	24,877	4,994
Excess of Revenues Over (Under) Expenditures	(10,770)	(5,776)	4,994

201

201

(10,569)

16,493

\$5,924

201

201

(5,575)

16,493

\$10,918

0

0

4,994

\$4,994

Drug Free

#### Early Childhood Special Education Fund

	Final Budget	Actual	Variance from Final Budget
Revenues:			
Intergovernmental	\$28,720	\$28,720	\$0
Total Revenues	28,720	28,720	0
Expenditures:			
Current:			
Instruction:			
Regular	73	64	9
Support Services:			
Pupil	28,907	25,382	3,525
Total Expenditures	28,980	25,446	3,534
Net Change in Fund Balance	(260)	3,274	3,534
Fund Balance Beginning of Year (includes			
prior year encumbrances appropriated)	660	660	0
Fund Balance End of Year	\$400	\$3,934	\$3,534

		Title II-A Fund	
	Final Budget	Actual	Variance from Final Budget
Revenues:			
Intergovernmental	\$209,349	\$103,500	(\$105,849)
Total Revenues	209,349	103,500	(105,849)
Expenditures:			
Current:			
Instruction:			
Regular	218,365	215,414	2,951
Support Services:			
Instructional Staff	56,082	55,324	758
Total Expenditures	274,447	270,738	3,709
Excess of Revenues Over (Under) Expenditures	(65,098)	(167,238)	(102,140)
Other financing sources (uses):			
Advances In	27,656	13,673	(13,983)
Total Other Financing Sources (Uses)	27,656	13,673	(13,983)
Net Change in Fund Balance	(37,442)	(153,565)	(116,123)
Fund Balance Beginning of Year (includes	44.946	44.046	0
prior year encumbrances appropriated)	44,846	44,846	0
Fund Balance End of Year	\$7,404	(\$108,719)	(\$116,123)

		Fund	
	Final Budget	Actual	Variance from Final Budget
Revenues:			
Intergovernmental	\$9,760	\$6,825	(\$2,935)
Total Revenues	9,760	6,825	(2,935)
Expenditures: Current: Support Services:			
Instructional Staff	11,276	9,028	2,248
Community Services	5,138	4,114	1,024
Total Expenditures	16,414	13,142	3,272
Net Change in Fund Balance	(6,654)	(6,317)	337
Fund Balance Beginning of Year (includes			
prior year encumbrances appropriated)	7,050	7,050	0
Fund Balance End of Year	\$396	\$733	\$337

		Debt Service Fund	
	Final Budget	Actual	Variance from Final Budget
Revenues:			
Taxes	\$1,470,514	\$1,470,530	\$16
Intergovernmental	177,928	177,930	2
Total Revenues	1,648,442	1,648,460	18
Expenditures:			
Current:			
Support Services:			
Fiscal	19,651	19,611	40
Debt Service:			
Principal Retirement	791,598	790,000	1,598
Interest and Fiscal Charges	963,751	961,805	1,946
Total Expenditures	1,775,000	1,771,416	3,584
Net Change in Fund Balance	(126,558)	(122,956)	3,602
Fund Balance Beginning of Year (includes			
prior year encumbrances appropriated)	1,194,512	1,194,512	0
Fund Balance End of Year	\$1,067,954	\$1,071,556	\$3,602

		Permanent Improvement Fund	
	Final Budget	Actual	Variance from Final Budget
Revenues:			_
Other Revenues	\$15,667	\$15,667	\$0
Total Revenues	15,667	15,667	0
Expenditures: Support Services:			
Operations and Maintenance	1,835,286	1,719,915	115,371
Pupil Transportation	164,714	154,360	10,354
Total Expenditures	2,000,000	1,874,275	125,725
Net Change in Fund Balance	(1,984,333)	(1,858,608)	125,725
Fund Balance Beginning of Year (includes			
prior year encumbrances appropriated)	2,427,816	2,427,816	0
Fund Balance End of Year	\$443,483	\$569,208	\$125,725

		Ohio SchoolNet Fund	
	Final Budget	Actual	Variance from Final Budget
Revenues:			
Intergovernmental	\$114,816	\$114,816	\$0
Total Revenues	114,816	114,816	0
Expenditures: Current: Instruction:			
Regular	107,949	105,549	2,400
Total Expenditures	107,949	105,549	2,400
Excess of Revenues Over (Under) Expenditures	6,867	9,267	2,400
Other financing sources (uses): Transfers In	33	33	0
Total Other Financing Sources (Uses)	33	33	0
Net Change in Fund Balance	6,900	9,300	2,400
Fund Balance Beginning of Year (includes prior year encumbrances appropriated)	6,150	6,150	0
Fund Balance End of Year	\$13,050	\$15,450	\$2,400

## FUND DESCRIPTIONS NONMAJOR FIDUCIARY FUND

<u>FIDUCIARY FUND:</u> Fiduciary fund types are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, other governmental unites and/or other funds.

<u>AGENCY FUND – STUDENT ACTIVITY</u>: To account for assets and liabilities generated by student managed activities. The fund accounts for sales and other revenue generating activities by student activity programs, which have students involved in the management of the program.

		Student A	Activity	
	Beginning			Ending
_	Balance	Additions	Deductions	Balance
Assets:				
Equity in Pooled Cash and Investments	\$163,129	\$265,161	\$275,615	\$152,675
	·			
Total Assets	163,129	265,161	275,615	152,675
Liabilities:				
Accounts Payable	391	0	391	0
Other Liabilities	162,738	265,161	275,224	152,675
			_	
Total Liabilities	\$163,129	\$265,161	\$275,615	\$152,675

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### STATISTICAL SECTION

#### STATISTICAL SECTION

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

#### **CONTENTS**

<u>FINANCIAL TRENDS</u>: These schedules contain trend information to help the reader understand how the District's financial position has changed over time.

<u>REVENUE CAPACITY</u>: These schedules contain information to help the reader understand and assess the factors affecting the District's ability to generate its most significant local revenue source(s), the property tax (and the income tax).

<u>DEBT CAPACITY</u>: These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.

<u>ECONOMIC AND DEMOGRAPHIC INFORMATION</u>: These schedules offer economic and demographic indicators to help the reader understand the environment within which the District's financial activities take place and to provide information that facilitates comparisons of financial information over time and among governments.

<u>OPERATING INFORMATION</u>: These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.

<u>SOURCES</u>: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The District implemented GASB Statement 34 in fiscal year 2002; schedules presenting government-wide information include information beginning in that fiscal year.

Northwest Local School District Net Assets by Component Last Seven Fiscal Years (1) (accrual basis of accounting) Schedule 1

iovernmental activities Invested in capital assets, Net of related debt Restricted Unrestricted	\$4,468,058 \$1,148,603 13,257,397	\$4,540,207 3,208,243 17,774,623	\$4,263,966 4,996,925 13,113,564	Fiscal Year 2005 \$3,896,572 4,984,928 17,057,579	\$3,063,084 4,911,775 17,619,488	\$2,440,916 4,812,592 17,931,886	\$2,857,440 3,098,772 15,918,949
Otal Net Assets	\$20,874,058	\$25,523,073	\$22,374,455	\$25,939,079	\$25,594,347	\$25,185,394	\$21,875,161

Source: District Records

(1) - The district began to report accrual information when it implemented GASB Statement 34 in 2002.

Northwest Local School District Expenses, Program Revenues and Net (Expense)/Revenue Last Seven Fiscal Years (1) (accrual basis of accounting) Schedule 2

	2002	2003	2004	Fiscal Year 2005	2006	2007	2008
Expenses							
Governmental Activities:							
Instruction	\$43,961,196	\$45,411,314	\$48,139,681	\$50,233,149	\$48,903,070	\$49,828,614	\$56,945,019
Pupil	4,087,427	4,311,310	4,300,406	4,370,329	4,740,911	4,850,602	4,636,660
Instructional Staff	4,703,188	5,003,623	5,885,152	5,941,773	5,770,458	5,840,176	5,769,942
General Administration	87,785	120,895	91,142	161,901	241,656	281,111	183,505
School Administration	5,090,831	5,146,738	5,356,327	5,640,900	5,446,475	5,855,802	5,745,910
Fiscal	1,311,298	1,360,512	1,530,072	1,550,991	1,483,369	1,558,363	1,603,973
Business	532,909	577,629	574,334	594,917	699,841	507,244	671,137
Operation and Maintenance	8,058,321	8,245,783	7,559,219	7,817,898	8,272,465	8,033,869	8,570,818
Pupil Transportation	3,567,960	4,088,325	4,330,044	4,391,526	4,589,238	4,819,635	4,901,006
Central	1,342,996	1,371,668	1,421,910	1,493,134	1,211,509	1,272,167	1,665,530
Community Services	2,679,136	2,924,980	2,692,405	2,954,975	2,734,511	2,766,380	3,023,713
Operation of Non-instructional Services	0	0	3,222,318	3,902,227	3,800,692	3,919,969	4,110,169
Extracurricular Activities	1,405,292	1,664,320	1,662,910	1,766,543	1,821,170	1,915,193	1,568,962
Interest and Fiscal Charges	1,228,722	1,211,360	1,190,385	1,166,792	1,529,534	1,008,515	993,695
Total Government Expenses	78,057,061	81,438,457	87,956,305	91,987,055	91,244,899	92,457,640	100,390,039
Program Revenues							
Governmental Activities:							
Charges for Services							
Instruction	954,972	1,408,116	1,166,566	1,644,304	1,463,778	1,497,076	1,597,900
Pupil	0	0	0	0	0	11,279	11,664
Operation and Maintenance	66,836	61,440	89,511	66,853	55,309	50,200	45,217
Community Services	240,612	242,038	308,832	0	0	0	0
Operation of Non-instructional Services	0	0	2,070,365	2,087,637	2,052,682	2,014,390	1,988,401
Extracurricular Activities	646,046	631,653	638,082	710,061	631,218	671,898	901,362
Operating Grants and Contributions	5,094,519	5,655,375	7,540,130	8,299,035	10,407,779	10,858,280	10,087,921
Capital Grants and Contributions	360,516	574,646	2,050,671	186,207	269,047	173,314	193,001
Total Government Revenues	7,363,501	8,573,268	13,864,157	12,994,097	14,879,813	15,276,437	14,825,466
Net (Expense)/Revenue Total Government Net Expense	(\$70,693,560)	(\$72,865,189)	(\$74,092,148)	(\$78,992,958)	(\$76,365,086)	(\$77,181,203)	(\$85,564,573)

Source: District Records

(1) - The district began to report accrual information when it implemented GASB Statement 34 in 2002.

Northwest Local School District
General Revenues and Total Change in Net Assets
Last Seven Fiscal Years (1)
(accrual basis of accounting)
Schedule 3

1				Fiscal Year			
1	2002	2003	2004	2005	2006	2007	2008
Net (Expense)/Revenue Total Government Net Expense	(\$70,693,560)	(\$72,865,189)	(\$74,092,148)	(\$78,992,958)	(\$76,365,086)	(\$77,181,203)	(\$85,564,573)
General Revenues and Other Changes in Net Assets Governmental Activities: Taxes							
Property Taxes Levied for General Purposes	37,617,518	40,665,767	33,876,124	43,786,003	39,092,855	40,052,554	43,685,645
Property Taxes Levied for Debt Service Purposes	1,580,267	1,608,343	1,293,327	1,679,221	1,678,204	1,527,841	1,475,539
Grants and Entitlements not Restricted to Specific Programs	31,204,342	32,216,453	33,634,399	34,233,076	31,520,219	31,552,624	33,156,736
Payment in Lieu of Taxes	940,478	1,436,898	1,442,401	1,944,008	2,170,537	1,353,248	2,541,812
Unrestricted Contributions	0	0	0	0	211,257	201,670	206,874
Investment Earnings	627,818	383,001	246,045	492,314	957,958	1,281,757	923,168
Refunds and Reimbursements	0	0	0	0	0	461,544	10,900
Other Revenues	200,581	323,898	367,379	422,959	389,323	341,012	253,666
Total Government Activities	72,171,004	76,634,360	70,859,675	82,557,581	76,020,353	76,772,250	82,254,340
Change in Net Assets Total Government	\$1,477,444	\$3,769,171	(\$3,232,473)	\$3,564,623	(\$344,733)	(\$408,953)	(\$3,310,233)

Source: District Records

(1) - The district began to report accrual information when it implemented GASB Statement 34 in 2002.

Northwest Local School District Fund Balances, Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting) Schedule 4

					Fiscal Year	Year				
	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
General Fund										
Reserved	\$13,870,436	\$14,260,910	\$9,670,173	\$10,888,628	\$13,298,462	\$9,941,691	\$15,297,234	\$14,850,178	\$13,241,226	\$15,315,873
Unreserved	(163,426)	1,790,612	6,263,942	5,697,028	7,338,820	5,946,886	3,708,325	4,431,337	5,028,757	3,235,516
Total General Fund	13,707,010	16,051,522	15,934,115	16,585,656	20,637,282	15,888,577	19,005,559	19,281,515	18,269,983	18,551,389
All Other Governmental Funds										
Reserved	8,881,874	1,810,364	1,864,100	510,528	763,003	595,769	927,231	795,705	981,536	1,949,064
Unreserved, Reported in:										
Special Revenue Funds	1,844,210	758,848	913,208	706,479	199,211	819,862	748,393	550,025	278,371	(1,076,114)
Debt Service Funds	0	0	0	1,207,501	1,207,995	1,139,524	1,070,092	1,113,172	1,194,512	1,071,556
Capital Project Funds	1,088,043	443,745	647,112	658,294	863,550	2,408,668	2,407,961	2,427,816	2,433,966	100,655
Total all Other Governmental Funds \$11,814,127	\$11,814,127	\$3,012,957	\$3,424,420	\$3,082,802	\$3,033,759	\$4,963,823	\$5,153,677	\$4,886,718	\$4,888,385	\$2,045,161

Source: District Records

Northwest Local School District Governmental Funds Revenues Last Ten Fiscal Years (modified accual basis of accounting) Schedule 5

					Fiscal	Year				
	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Revenues:										
Taxes	\$39,719,610	\$36,559,109	\$36,101,477	\$39,197,785	\$42,274,109	\$35,169,451	\$45,465,224	\$40,771,058	\$39,571,250	\$44,923,966
Revenue in Lieu of Taxes	0	414,737	747,826	837,851	1,136,800	1,335,357	1,803,022	1,905,623	2,159,741	3,488,839
Tuition and Fees	464,028	821,371	652,988	1,004,932	828,575	1,307,283	1,375,608	1,827,893	1,207,360	1,107,809
Investment Earnings	1,954,545	1,178,279	1,318,478	627,818	355,779	273,267	492,314	957,958	1,281,757	923,168
Intergovernmental	27,351,361	30,497,919	34,093,579	36,222,194	37,943,077	40,999,928	42,692,681	42,042,886	42,681,291	42,285,156
Extracurricular Activities	0	0	0	535,428	511,575	463,235	555,091	455,337	500,925	641,725
Charges for Services	0	0	0	0	0	2,104,495	2,420,753	2,052,682	2,856,808	2,795,010
Other Revenues	1,117,385	1,214,893	1,686,162	796,640	1,703,732	2,986,745	611,587	599,580	689,921	467,523
Total Revenues	\$70,606,929	\$70,686,308	\$74,600,510	\$79,222,648	\$84,753,647	\$84,639,761	\$95,416,280	\$90,613,017	\$90,949,053	\$96,633,196

Source: District Records

Northwest Local School District Governmental Funds Expenditures and Debt Service Ratio Last Ten Fiscal Years (modified accrual basis of accounting) Schedule 6

Fiscal Year

	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Instruction	\$38,741,662	\$40,366,506	\$43,088,835	\$44,375,999	\$44,710,155	\$47,364,387	\$49,644,561	\$48,009,414	\$49,180,578	\$55,063,771
Pupil	2,381,066	2,428,715	2,670,062	4,123,963	4,331,777	4,330,800	4,370,923	4,753,090	4,796,893	4,658,356
Instructional Staff	3,064,840	3,318,935	3,391,576	4,656,513	5,017,149	5,832,190	5,993,431	5,775,348	5,832,460	5,701,322
General Administration	64,511	68,186	72,804	87,785	120,895	91,142	161,901	241,656	281,111	183,505
School Administration	4,063,674	4,364,701	4,736,223	5,153,713	5,077,151	5,334,870	5,397,018	5,411,896	5,906,050	5,806,393
Fiscal	1,022,803	1,066,891	1,177,830	1,292,652	1,340,797	1,492,837	1,482,270	1,518,660	1,695,551	1,581,267
Business	435,586	469,860	476,836	596,498	559,547	571,206	581,747	694,082	512,931	694,398
Operation and Maintenance	6,490,875	6,857,802	8,036,025	7,880,719	8,208,547	7,463,816	7,711,002	8,274,328	7,956,222	9,138,204
Pupil Transportation	4,153,544	3,103,146	3,354,332	3,916,466	4,170,750	4,159,436	4,337,422	4,444,862	4,584,733	4,741,030
Central	952,543	993,807	1,169,269	1,337,439	1,344,141	1,439,811	1,505,082	1,253,835	1,189,253	1,682,782
Community Services	1,847,154	2,463,385	2,627,534	2,667,631	2,918,707	2,662,037	3,028,766	2,852,204	2,763,937	2,959,219
Operation of Non-instructional Services	0	0	0	0	0	3,159,775	3,912,642	3,821,406	3,887,879	4,161,425
Extracurricular Activities	1,256,647	1,348,793	1,456,054	1,372,204	1,666,064	1,651,922	1,758,583	1,815,078	1,733,681	1,783,724
Capital Outlay	15,450,461	8,342,043	445,114	4,120	0	374,000	0	0	0	0
Debt Service										
Principal	362,890	405,389	375,000	410,000	450,000	495,000	540,000	290,000	675,000	928,396
Interest	1,302,903	1,257,169	1,246,213	1,230,133	1,212,152	1,192,059	1,169,645	1,149,162	994,495	969,747
Total Expenditures	\$81,591,159	\$76,855,328	\$74,323,707	\$79,105,835	\$81,127,832	\$87,615,288	\$91,594,993	\$90,605,021	\$91,990,774	\$100,053,539

Source: District Records

Debt Service as a Percentage of Noncapital Expenditures

1.92%

1.82%

1.93%

1.88%

1.94%

2.06%

2.10%

2.46%

2.70%

2.79%

Northwest Local School District
Other Financing Sources and Uses and Net Change in Fund Balances
Governmental Funds,
Last Ten Fiscal Years
(modified accrual basis of accounting)
Schedule 7

					Fiscal Year	Year				
. 1	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Other Financing Sources (Uses)										
Proceeds from Sale of Capital Assets	\$48,990	\$35,691	\$17,253	\$23,666	\$27,340	\$36,530	\$58,402	\$1,001	\$31,856	\$3,917
Issuance Of Capital Leases	0	0	0	0	0	0	0	0	0	854,608
Payments to Refunded Bonds Escrow Agent	0	0	0	0	0	0	0	(15,964,485)	0	0
Proceeds of Refunding Bonds	0	0	0	0	0	0	0	15,380,000	0	0
Refunding Bond Premium	0	0	0	0	0	0	0	584,485	0	0
Transfers in	285,111	0	0	0	0	0	0	0	0	2,628
Transfers out	(285,111)	0	0	0	0	0	0	0	0	(2,628)
Total Other Financing Sources (Uses)	48,990	35,691	17,253	23,666	27,340	36,530	58,402	1,001	31,856	858,525
Net Change in Fund Balances	(\$10,935,240)	(\$6,133,329)	\$294,056	\$140,479	\$3,653,155	(\$2,938,997)	\$3,879,689	\$8,997	(\$1,009,865)	(\$2,561,818)

Source: District Records

Northwest Local School District Assessed Value and Actual Value of Taxable Property Last Ten Calendar Years Schedule 8

	Real Property	Tangible Personal Property	Public Utilities Personal		Total	Total	Total
Calendar	Assessed	Assessed	Assessed	Less:	Taxable	Assessed	Direct
Year	Value (1)	Value (1)	Value (1)	Exemptions	Value	Value (1)	Rate
1998	\$998,197,040	\$95,055,550	\$57,518,280	\$84,045,760	\$1,066,725,110	\$1,150,770,870	50.18
1999	1,208,116,000	90,245,710	59,406,000	86,609,820	1,271,157,890	1,357,767,710	50.13
2000	1,208,252,230	97,329,980	54,842,530	110,713,390	1,249,711,350	1,360,424,740	49.80
2001	1,237,011,150	92,866,910	37,730,740	107,289,320	1,260,319,480	1,367,608,800	49.80
2002	1,349,652,730	80,470,050	39,296,490	122,907,540	1,346,511,730	1,469,419,270	49.64
2003	1,362,790,120	82,003,290	39,727,050	134,826,180	1,349,694,280	1,484,520,460	49.64
2004	1,373,527,170	78,381,540	40,023,250	142,588,040	1,349,343,920	1,491,931,960	49.64
2005	1,606,199,670	63,984,560	37,866,350	165,946,020	1,542,104,560	1,708,050,580	49.64
2006	1,611,429,080	45,456,080	36,164,160	180,126,190	1,512,923,130	1,693,049,320	49.50
2007	1,635,959,680	22,728,040	32,546,400	184,594,770	1,506,639,350	1,691,234,120	53.39

Source: Hamilton County Auditor

Note: The assessed value of real property (including public utility real property) is 35 percent of estimated true value. Personal property tax is assessed on all tangible personal property used in business in Ohio. The assessed value of public utility personal property ranges from 25 percent of true value for railroad property to 88 percent for electric transmission and distribution property. General business tangible personal property is assessed at 25 percent for everything except inventories, which are assessed at 23 percent. Property is assessed annually.

The tangible personal property values associated with each year are the values that, when multiplied by the applicable rates, generated the property tax revenue to be received in that year. For real property, the amounts generated by multiplying the assessed values by the applicable rates would be reduced by the 10 percent, 2 1/2 percent and homestead exemptions before being billed.

<sup>(1) -</sup> Assessed values shown in this schedule will not agree to amounts in the notes to the financial statements, since the schedules are shown on a calendar year basis, which is consitent with the method county auditors maintain this information

Northwest Local School District Direct and Overlapping Property Tax Rates Last Ten Calendar Years Schedule 9

	; ;	Springfield	Township	14 30	14.30	14.30	14.30	20.30	20.30	20.30	20.30	20.30	20.30	20.30
	+	Green	Township	0 0	0.01	8.81	8.81	8.31	8.31	8.31	8.31	9.81	9.81	9.81
		Colerain	Township	, c	12.34	10.84	15.18	15.18	16.18	16.18	16.18	16.18	16.18	16.18
Overlapping Rates	City of	North College	Hill	07 7	0.00	89.9	89.9	89.9	89.9	89.9	89.9	89.9	89.9	89.9
0	i	City of	Forest Park	933	0.33	6.33	6.33	11.08	11.08	11.08	11.08	11.08	11.08	11.08
	i	City of	Fairfield	2	4.54	4.54	5.94	5.94	5.94	5.94	5.94	5.94	5.94	5.94
	:	Hamilton	County	15.01	19.34	20.83	19.92	21.47	21.87	21.51	21.06	20.81	19.78	20.18
			Total	50.18	30.10	50.13	49.80	49.80	49.64	49.64	49.64	49.64	49.50	53.39
District Direct Rates			Debt	17	±5:1	1.59	1.26	1.26	1.10	1.10	1.10	1.10	0.96	0.96
Dist	,	General	Purpose	90,	40.04	48.54	48.54	48.54	48.54	48.54	48.54	48.54	48.54	52.43
!	,	Calendar	Year	8001	1990	1999	2000	2001	2002	2003	2004	2005	2006	2007

Source: Hamilton County Auditor

Note: Rates may only be raised by obtaining the approval of a majority of the voters at a public election.

Northwest Local School District Principal Property Tax Payers Current Year and Two Years Ago (1) Schedule 10

	2007 (2	2)
Taxpayer	Taxable Assessed Value	Percentage of Total Taxable Value
Northgate Partners LLC	\$35,335,660	2.09%
KIR Colerain 017 LLC	9,634,760	0.57%
Rumpke Sanitary Landfill Inc	6,909,270	0.41%
Cincinnati Mills LLC	6,075,130	0.36%
Procter & Gamble Co	5,873,360	0.35%
Wells Fargo Bank NA	5,558,370	0.33%
Wal-Mart Real Estate	5,409,260	0.32%
Stone Creek Development	4,148,400	0.25%
Northwest Woods LLC	4,020,180	0.24%
Lees Crossing LLC	3,986,400	0.24%
Total Principal Taxpayers	86,950,790	5.14%
All Other Taxpayers	1,604,283,330	94.86%
Total All Taxpayers	\$1,691,234,120	100.00%

	2005 (2	2)
Taxpayer	Taxable Assessed Value	Percentage of Total Taxable Value
Northgate Partners LLC	\$36,238,910	2.12%
Cincinnati Gas and Electric Company	28,805,050	1.69%
Procter & Gamble Co	16,811,850	0.98%
Rumpke Consolidated	13,619,400	0.80%
KIR Colerain LLC	9,634,760	0.56%
Cincinnati Bell	6,489,920	0.38%
Cincinnati Mills	6,076,140	0.36%
Prospect Square Associates LLC	4,725,010	0.28%
Cobblewood Plaza	4,469,890	0.26%
Timberlake Family Ltd.	4,020,180	0.24%
Total Principal Taxpayers	130,891,110	7.66%
All Other Taxpayers	1,577,159,470	92.34%
Total All Taxpayers	\$1,708,050,580	100.00%

Source: Hamilton County Auditor

(1) - Information only available for current year and two years ago

(2) - Denotes calendar year

Northwest Local School District Property Tax Levies and Collections Last Ten Calendar Years Schedule 11

Collected within the

	Taxes Levied	Calendar Year	of the Levy	Collections	Total Collection	ns to Date
Calendar Year	for the Calendar Year	Amount	Percentage of Levy	in Subsequent Years	Amount	Percentage of Levy
1998	\$41,344,648	\$39,490,148	95.51%	\$952,897	\$40,443,045	97.82%
1999	44,397,128	40,796,464	91.89%	1,058,792	41,855,256	94.27%
2000	44,701,487	41,940,289	93.82%	977,718	42,918,007	96.01%
2001	45,657,507	41,684,515	91.30%	1,499,105	43,183,620	94.58%
2002	45,340,673	41,698,136	91.97%	1,439,366	43,137,502	95.14%
2003	45,828,885	42,225,846	92.14%	1,224,709	43,450,555	94.81%
2004	46,580,056	42,637,282	91.54%	1,586,109	44,223,391	94.94%
2005	46,683,849	42,673,894	91.41%	1,496,380	44,170,274	94.62%
2006	47,821,130	43,657,969	91.29%	1,777,244	45,435,213	95.01%
2007	46,763,460	42,440,477	90.76%	1,326,968	43,767,445	93.59%

Source: Hamilton County Auditor

Northwest Local School District Outstanding Debt by Type Last Ten Fiscal Years Schedule 12

	Governmental	Activities	Ratio of General		
	General	Total	Bonded Debt	Percentage	
Fiscal	Obligation	Primary	to Estimated	of Personal	Per
Year	Bonds	Government	Actual Value (1)	Income (2)	Capita
1999	\$24,910,000	\$24,910,000	2.16%	0.09%	\$365
2000	24,575,000	24,575,000	1.81%	0.09%	282
2001	24,200,000	24,200,000	1.78%	0.09%	277
2002	23,790,000	23,790,000	1.74%	0.08%	272
2003	23,340,000	23,340,000	1.59%	0.08%	266
2004	22,845,000	22,845,000	1.54%	0.07%	260
2005	22,305,000	22,305,000	1.50%	0.07%	253
2006	21,715,000	21,715,000	1.27%	0.07%	245
2007	21,040,000	21,040,000	1.24%	0.06%	236
2008	20,250,000	20,250,000	1.20%	N/A	N/A

Source: District Records

N/A - Information not available

(1) - Assessed values are on a calendar year basis (i.e. fiscal year 2007 is calendar year 2006)

Northwest Local School District Direct and Overlapping Governmental Activities Debt As of June 30, 2008 Schedule 13

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable (1)	Estimated Share of Direct and Overlapping Debt
Overlapping Debt:			
Butler County	\$72,294,680	0.03%	\$21,688
Hamilton County	109,325,000	8.17%	8,931,853
City of Fairfield	24,825,000	0.02%	4,965
City of Forest Park	6,595,000	11.47%	756,447
City of North College Hill	505,267	1.23%	6,215
Colerain Township	8,575,000	93.48%	8,015,910
Fairfield Township	8,110,000	0.51%	41,361
Green Township	3,835,000	28.69%	1,100,262
Springfield Township	13,235,000	11.81%	1,563,054
Subtotal, Overlapping Debt	247,299,947		20,441,753
District direct debt	20,250,000	99.87%	20,223,675
Total direct and overlapping debt	\$267,549,947		\$40,665,428

Source: Ohio Municipal Advisory Council

<sup>(1) -</sup> Percentages were determined by dividing the assessed valuation of the overlapping government located within the boundaries of the School District by the total assessed valuation of the government.

Northwest Local School District Legal Debt Margin Information Last Ten Fiscal Years Schedule 14

Legal Debt Margin Calculation for Fiscal Year 2007

\$1,691,234,120	152,211,071	20,250,000	\$131,961,071
Assessed Value (1)	Debt Limit (9% of Assessed Value)	Debt Applicable to Limit	Legal Debt Margin

					Fisc	Fiscal Year				
	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Debt Limit	\$103,269,299	103,269,299 \$122,631,980	\$121,800,642	\$123,486,468	\$133,366,152	\$133,468,850	\$134,599,834	\$153,256,696	\$154,705,985	\$152,211,071
Total Net Debt Applicable to Limit	23,839,463	23,839,463 23,145,446	22,682,610	22,161,099	21,602,805	21,341,576	20,659,908	19,946,828	21,040,000	20,250,000
Legal Debt Margin	\$79,429,836	\$79,429,836 \$99,486,534	\$99,118,032	\$101,325,369	\$111,763,347	\$112,127,274	\$113,939,926	\$133,309,868	\$133,665,985	\$131,961,071
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	23.08%	18.87%	18.62%	17.95%	16.20%	15.99%	15.35%	13.02%	13.60%	13.30%

Source: District Records

(1) - Assessed values are on a calendar year basis (i.e. fiscal year 2007 is calendar year 2006)

Northwest Local School District Demographic and Economic Statistics Last Ten Calendar Years Schedule 15

		Personal Income	Per Capita	
Calendar		(Thousands of	Personal	Unemployment
Year	Population (1)	Dollars) (2)	Income (3)	Rate (4)
1998	67,373	\$27,144,490	\$31,712	3.6%
1999	85,875	27,420,292	32,262	3.6%
2000	85,875	28,329,667	33,566	3.7%
2001	85,875	29,136,541	34,499	4.0%
2002	85,875	30,010,701	35,712	5.5%
2003	85,875	30,556,012	36,526	5.6%
2004	85,875	31,972,899	38,417	5.7%
2005	85,875	33,087,346	39,937	5.7%
2006	85,875	35,146,091	41,477	5.0%
2007	85,875	N/A	N/A	5.0%

Sources:

- (1) Population estimates provided by U.S. Census Bureau
- (2) Bureau of Economic Analysis Data. Information for Hamilton County
- (3) State of Ohio Bureau of Employment Services Annual averages. Information for Hamilton County
- (4) Ohio Department of Job and Family Services Office of Workforce Development Bureau of Labor Market Information -- Annual Average

N/A - Information not available

Northwest Local School District Major Employers (1) Current Fiscal Year (2) Schedule 16

Major Employers (3)	Type (4)
American Financial Group Inc	Ins
Chiquita Brands International Inc	Trade
Convergys Corp	Serv
Duke Energy Corp	Utility
Fifth Third Bancorp	Fin
Ford Motor Co	Mfg
General Electric Co	Mfg
Health Alliance of Greater Cincinnati	Serv
Johnson & Johnson/Ethicon	Mfg
Kroger Co	Trade
Macy's Inc	Trade
Mercy Health Partners	Serv
Procter & Gamble Co	Mfg
TriHealth Inc	Serv
University of Cincinnati	Govt

Source: Ohio Department of Development

- (1) For all of Hamilton County
- (2) Only current fiscal year information available
- (3) In alphabetical order only
- (4) Number of employees and percentage of population employed not available

Northwest Local School District Full-Time Equivalent District Employees by Type Last Five Fiscal Years (1) Schedule 17

		I	Fiscal Year		
	2004	2005	2006	2007	2008
Supervisory					
Instructional administrators	9	9	11	11	10
Noninstructional administrators	4	5	6	7	5
Consultant/supervisors of instruction	13	15	9	7	4
Principals	14	14	14	14	13
Assistant principals	13	12	11	12	12
Total Supervisory	53	55	51	51	44
Instruction					
Elementary classroom teachers	235	275	242	250	237
Secondary classroom teachers	395	369	393	372	339
ESE teachers	27	29	31	31	9
Aides	53	54	50	53	52
Total Instruction	710	727	716	706	637
Student Services					
Guidance counselors	19	19	17	17	17
Psychologists	0	1	1	1	0
Librarians	5	6	4	4	4
Other professionals (noninstructional)	11	26	12	10	10
Technicians	36	68	68	68	65
Total Student Services	71	120	102	100	96
Support and Administration					
Clerical/secretarial	79	77	75	75	75
Service workers	220	221	220	204	203
Skilled crafts	18	18	18	18	18
Unskilled laborers	89	87	88	90	85
Total Support and Administration	406	403	401	387	381
Total	1,240	1,305	1,270	1,244	1,158

Source: District records

<sup>(1) -</sup> Only information for last five fiscal years available from District records

Northwest Local School District Operating Statistics Last Ten Fiscal Years Schedule 18

Percentage of Students Receiving Free or Reduced-Price Meals	19.74%	19.55%	21.61%	21.53%	23.30%	24.09%	27.86%	29.36%	30.95%	30.53%
Pupil- Teacher Ratio	16.66	16.30	15.69	15.49	16.01	15.82	15.31	15.54	15.88	16.79
Teaching Staff	627	642	029	829	999	673	069	999	653	585
Percentage Change	N/A	N/A	N/A	N/A	2.94%	7.99%	5.43%	1.39%	0.96%	14.63%
Cost Per Pupil (4)	N/A	N/A	N/A	\$7,431	7,650	8,261	8,710	8,831	8,916	10,220
Expenses (3)	N/A	N/A	N/A	\$78,057,061	81,438,457	87,956,305	91,987,055	91,244,899	92,457,640	100,390,039
Percentage Change	9.23%	8.60%	11.59%	7.26%	1.22%	7.65%	5.92%	1.06%	1.27%	14.73%
Cost Per Pupil (2)	\$5,673	6,161	6,875	7,374	7,464	8,036	8,511	8,601	8,710	9,992
Operating  Expenditure (1)	\$59,262,504	64,474,905	72,257,380	77,461,582	79,465,680	85,554,229	89,885,348	88,865,859	90,321,279	98,155,396
Enrollment	10,446	10,465	10,510	10,504	10,646	10,647	10,561	10,332	10,370	9,823
Fiscal	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008

Source: District records

(1) - Operating Expenditure is Total Expenditures minus Capital Outlay and Debt Service from Schedule 6

(2) - Operating Expenditure by Enrollment

(3) - Expenses is Total Expenses from Schedule 2

(4) - Expenses by Enrollment

N/A - Information not available

Northwest Local School District School Building Information Last Ten Fiscal Years Schedule 19

					Fiscal Year	Year				
School	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Elementary										
Colerain Elementary - 1923										
Square feet	84,934	84,934	84,934	84,934	84,934	84,934	84,934	84,934	84,934	84,934
Capacity (1)	850	850	850	850	850	850	850	850	850	850
Enrollment	757	725	200	702	669	689	695	199	899	645
Bevis Elementary - 1970										
Square feet	48,640	48,640	48,640	48,640	48,640	48,640	48,640	48,640	48,640	48,640
Capacity (1)	009	009	009	009	009	009	009	009	009	009
Enrollment	260	548	533	536	909	496	486	489	490	445
Houston Elementary - 1966										
Square feet	62,826	62,826	62,826	62,826	62,826	62,826	62,826	62,826	62,826	62,826
Capacity (1)	009	009	009	009	009	009	009	009	009	009
Enrollment	593	530	517	509	495	479	475	422	422	408
Monfort Heights Elementary - 2000										
Square feet	76,787	76,787	76,787	76,787	76,787	76,787	76,787	76,787	76,787	76,787
Capacity (1)	700	700	700	700	700	700	700	700	700	700
Enrollment	648	200	029	671	751	791	728	717	718	685
Pleasant Run Elementary - 1961										
Square feet	54,751	54,751	54,751	54,751	54,751	54,751	54,751	54,751	54,751	54,751
Capacity (1)	575	575	575	575	575	575	575	575	575	575
Enrollment	570	551	540	537	556	522	509	500	500	481
Struble Elementary - 1959										
Square feet	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Capacity (1)	376	376	376	376	376	376	376	376	376	376
Enrollment	427	435	400	394	350	377	376	404	405	400
Taylor Elementary - 1960										
Square feet	56,262	56,262	56,262	56,262	56,262	56,262	56,262	56,262	56,262	56,262
Capacity (1)	525	525	525	525	525	525	525	525	525	525
Enrollment	453	426	431	526	540	527	200	470	493	348
Weigel Elementary - 1965										
Square feet	55,057	55,057	55,057	55,057	55,057	55,057	55,057	55,057	55,057	55,057
Capacity (1)	500	200	200	500	200	200	500	500	200	200
Enrollment	504	494	478	492	468	480	505	498	502	467
Welch Elementary - 1977										
Square feet	46,800	46,800	46,800	46,800	46,800	46,800	46,800	46,800	46,800	46,800
Capacity (1)	425	425	425	425	425	425	425	425	425	425
Enrollment	392	371	356	345	367	357	349	372	372	325

Source: District records

(1) Capacity considers many variables just as class size, federally required programs, and district-level programs thus may change accordingly

Northwest Local School District School Building Information Last Ten Fiscal Years Schedule 19 (continued)

					Fiscal Year	ear				
School	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Junior High School										
Colerain Middle - 1932										
Square feet	77,591	77,591	77,591	77,591	77,591	77,591	77,591	77,591	77,591	77,591
Capacity (1)	675	675	675	675	675	675	675	675	675	675
Enrollment	672	681	721	716	725	718	730	719	720	889
Pleasant Run Middle - 1969										
Square feet	108,230	108,230	108,230	108,230	108,230	108,230	108,230	108,230	108,230	108,230
Capacity (1)	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100
Enrollment	1,028	1,027	1,008	1,002	1,009	993	923	880	879	857
White Oak Middle - 1961										
Square feet	81,950	81,950	81,950	81,950	81,950	81,950	81,950	81,950	81,950	81,950
Capacity (1)	735	735	735	735	735	735	735	735	735	735
Enrollment	701	778	819	817	846	807	782	992	773	754
High School										
Colerain High - 1964										
Square feet	193,768	193,768	193,768	193,768	193,768	193,768	193,768	193,768	193,768	193,768
Capacity (1)	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
Enrollment	1,911	1,927	2,021	1,965	2,058	2,176	2,277	2,215	2,215	2,166
Northwest High - 1972										
Square feet	163,345	163,345	163,345	163,345	163,345	163,345	163,345	163,345	163,345	163,345
Capacity (1)	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250
Enrollment	1,230	1,266	1,310	1,292	1,276	1,235	1,226	1,213	1,213	1,154

(1) Capacity considers many variables just as class size, federally required programs, and district-level programs thus may change accordingly

Source: District records

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# Mary Taylor, CPA Auditor of State

#### NORTHWEST LOCAL SCHOOL DSITRICT

#### **HAMILTON COUNTY**

#### **CLERK'S CERTIFICATION**

This is a true and correct copy of the report which is required to be filed in the Office of the Auditor of State pursuant to Section 117.26, Revised Code, and which is filed in Columbus, Ohio.

**CLERK OF THE BUREAU** 

Susan Babbitt

**CERTIFIED FEBRUARY 19, 2009**