

**CITY OF SALEM
COLUMBIANA COUNTY**

**SINGLE AUDIT
COMPREHENSIVE ANNUAL FINANCIAL REPORT**

FOR THE YEAR ENDED DECEMBER 31, 2000



JIM PETRO
AUDITOR OF STATE

STATE OF OHIO

**CITY OF SALEM
COLUMBIANA COUNTY**

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CITY OF SALEM
COLUMBIANA COUNTY

SCHEDULE OF FEDERAL AWARDS EXPENDITURES
FOR THE YEAR ENDED DECEMBER 31, 2000

Federal Grantor/ Pass Through Grantor Program Title	Pass Through Entity Number	Federal CFDA Number	Disbursements
<u>U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT</u>			
<i>Passed Through Ohio Department of Development:</i>			
Community Development Block Grant	A-F 96-171-1	14.228	\$7,000
	A-F 97-171-1		\$892
	A-F 98-171-1		\$2,731
	A-F 99-171-1		\$49,310
HOME - CHIP Program	A-C 98-171-1	14.239	\$36,067
	A-C 98-171-2		\$309,894
	A-C 98-171-C-1		47,361
	A-C 00-171-C-1		4,945
	A-C 00-171-C-2		6,748
Total U.S. Department of Housing and Development			464,948
Total			\$464,948

The accompanying notes to this schedule are an integral part of this schedule.

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**CITY OF SALEM
COLUMBIANA COUNTY**

**NOTES TO THE SCHEDULE OF FEDERAL AWARDS EXPENDITURES
DECEMBER 31, 2000**

NOTE A--SIGNIFICANT ACCOUNTING POLICIES

The accompanying Schedule of Federal Awards Expenditures (the Schedule) summarizes activity of the City's federal award programs. The schedule has been prepared on the cash basis of accounting.

NOTE B--COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) REVOLVING LOAN PROGRAMS

The Government has established a revolving loan program to provide low-interest loans to businesses to create jobs for persons from low-moderate income households and to eligible persons and to rehabilitate homes. The Federal Department of Housing and Urban Development (HUD) grants money for these loans to the Government passed through the Ohio Department of Development. The initial loan of this money is recorded as a disbursement on the accompanying Schedule of Federal Awards Expenditures (the Schedule). Loans repaid, including interest, are used to make additional loans. Such subsequent loans are subject to certain compliance requirements imposed by HUD, but are not included as disbursements on the Schedule.

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REPORT OF INDEPENDENT ACCOUNTANTS ON COMPLIANCE AND ON INTERNAL CONTROL REQUIRED BY *GOVERNMENT AUDITING STANDARDS*

City of Salem
Columbiana County
231 S. Broadway Avenue
Salem, Ohio 44460

To the City Council:

We have audited the financial statements of the City of Salem, Columbiana County, (the City) as of and for the year ended December 31, 2000, and have issued our report thereon dated June 8, 2001. We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether the City's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*. However, we noted certain immaterial instances of noncompliance that we have reported to management of the City in a separate letter dated June 8, 2001.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the City's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses. However, we noted a matter involving the internal control over financial reporting that did not require inclusion in this report, that we have reported to management of the City in a separate letter dated June 8, 2001.

This report is intended for the information and use of management, the City Council, and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

Jim Petro
Auditor of State

June 8, 2001



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**REPORT OF INDEPENDENT ACCOUNTANTS ON COMPLIANCE WITH REQUIREMENTS
APPLICABLE TO EACH MAJOR FEDERAL PROGRAM AND INTERNAL CONTROL OVER
COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133**

City of Salem
Columbiana County
231 S. Broadway Avenue
Salem, Ohio 44460

To the City Council:

Compliance

We have audited the compliance of the City of Salem, Columbiana County, (the City) with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133, Compliance Supplement* that are applicable to its major federal program for the year ended December 31, 2000. The City's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings. Compliance with the requirements of laws, regulations, contracts and grants applicable to its major federal program is the responsibility of the City's management. Our responsibility is to express an opinion on the City's compliance based on our audit.

We conducted our audit of compliance in accordance with generally accepted auditing standards; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance occurred with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the City's compliance with those requirements.

In our opinion, the City complied, in all material respects, with the requirements referred to above that are applicable to its major federal program for the year ended December 31, 2000.

Internal Control Over Compliance

The management of the City is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the City's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

This report is intended for the information and use of management, the City Council, and federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

Jim Petro
Auditor of State

June 8, 2001

**CITY OF SALEM
COLUMBIANA COUNTY**

**SCHEDULE OF FINDINGS
OMB CIRCULAR A -133 § .505
DECEMBER 31, 2000**

1. SUMMARY OF AUDITOR'S RESULTS

(d)(1)(i)	Type of Financial Statement Opinion	Unqualified
(d)(1)(ii)	Were there any material control weakness conditions reported at the financial statement level (GAGAS)?	No
(d)(1)(ii)	Were there any other reportable control weakness conditions reported at the financial statement level (GAGAS)?	No
(d)(1)(iii)	Was there any reported material non-compliance at the financial statement level (GAGAS)?	No
(d)(1)(iv)	Were there any material internal control weakness conditions reported for major federal programs?	No
(d)(1)(iv)	Were there any other reportable internal control weakness conditions reported for major federal programs?	No
(d)(1)(v)	Type of Major Programs' Compliance Opinion	Unqualified
(d)(1)(vi)	Are there any reportable findings under § .510?	No
(d)(1)(vii)	Major Programs (list):	Home Improvement Partnership Program (HOME) CFDA# 14.239
(d)(1)(viii)	Dollar Threshold: Type A/B Programs	Type A: > \$ 300,000 Type B: all others
(d)(1)(ix)	Low Risk Auditee?	Yes

**2. FINDINGS RELATED TO THE FINANCIAL STATEMENTS
REQUIRED TO BE REPORTED IN ACCORDANCE WITH GAGAS**

None

3. FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARDS

None

THE CITY OF SALEM, OHIO

COLUMBIANA COUNTY



COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE YEAR ENDED
DECEMBER 31, 2000

THE CITY OF SALEM, OHIO

COLUMBIANA COUNTY

COMPREHENSIVE
ANNUAL FINANCIAL REPORT

FOR THE YEAR ENDED
DECEMBER 31, 2000

Prepared by:
James A. Armeni
City Auditor

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INTRODUCTORY SECTION



City of Salem, Ohio

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June 25, 2001

To The Members of City Council and
All Citizens of the City of Salem, Ohio

We are pleased to present the first Comprehensive Annual Financial Report of the City of Salem, Ohio for the fiscal year ended December 31, 2000. The report has been prepared in accordance with generally accepted accounting principles established by statements of the Governmental Accounting Standards Board (GASB), other authoritative pronouncements and guidelines recommended by the Government Finance Officers Association of the United States and Canada (GFOA).

INTRODUCTION

While there is no legal requirement for the preparation of this report, it represents a commitment by the City of Salem (the "City") to conform to nationally recognized standards of excellence in financial reporting. Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the City. To the best of our knowledge and belief, the enclosed data, as presented, is accurate in all material respects; is presented in a manner designed to fairly set forth the financial position and results of operations of the City; and presents all disclosures necessary to enable the reader to gain an understanding of the City's financial activity.

The Report:

This Comprehensive Annual Financial Report (CAFR) is designed to assist and guide the reader in understanding its contents. The report is comprised of the following three sections:

1. *The Introductory Section* includes this letter of transmittal which presents the City's organization, operational structure and accomplishments; an organizational chart; and a list of principal elected officials.
2. *The Financial Section* contains the City's general purpose financial statements and explanatory notes thereto; the combining and individual fund and account group financial statements and schedules; and the Independent Auditors' Report.
3. *The Statistical Section* presents social, economic and historical data in a multi-year format which can be used to identify financial trends and data relative to the fiscal capacity of the City.

The Reporting Entity:

The accompanying general purpose financial statements comply with the provisions of Governmental Accounting Standards Board (the "GASB") Statement No. 14, *"The Financial Reporting Entity,"* in that the financial statements include all the organizations, activities, functions and component units for which the City is financially accountable. Financial accountability is defined as the appointment of a voting majority of the component unit's board and either (1) the City's ability to impose its will over the component unit, or (2) the possibility that the component unit will provide financial benefit to or impose a financial burden on the City.

Based on the foregoing, the reporting entity of the City has no component units but includes the following services: police and fire protection, parks and recreation, planning, zoning, street maintenance and other governmental services. In addition, the City owns and operates the water treatment and distribution system and the wastewater treatment and collection system, each of which is reported as an enterprise fund.

Historical Information:

City of Peace

Around 1800, after the Northwest Territory Ordinance of 1787 was passed outlawing slavery in the territory north of the Ohio River, members of the Society of Friends (Quakers) began migrating to the area. They came from New Jersey, Pennsylvania, Maryland and Virginia, and found a wilderness inhabited by Native Americans and an abundance of game.

Zadok Street Sr., a retired clockmaker from Salem, N.J., and John Straughan, a pottery maker from Buck County, Pennsylvania plotted a settlement in 1806. The settlement was named "Salem" after Salem, New Jersey. The name is derived from the word "Jerusalem", which means "city of peace." Inducements were offered to those coming into the area, and the settlement slowly grew. Newcomers arrived with a wide variety of special skills and trades (from blacksmiths to tinsmiths), which enriched the community.

Salem had a post office in 1807 and was on a stage coach route by 1824. A foundry was built in the City in the 1830's, a factory in 1841 and a bank in 1846. Train service arrived in 1851.

The settlement was incorporated in 1830 and became the Incorporated Village of Salem in 1852. Salem became a City in 1887 when the population reached 5,704.

Salem was the western headquarters of the Anti-Slavery Society, participated in the Underground Railroad, hosted Ohio's first Woman's Suffrage Convention in 1850, and was the early seat of the label industry where the first gummed labels in the U.S. were produced.

The town has long been a major industrial center for the area, providing jobs for thousands of workers from miles around. Product names like Mullins, Deming, Silver, Eljer, American Standard, Bliss and Hunt are internationally know, and have for many decades been an important part of Salem's economy.

The city's strong manufacturing base of the early 1900's remains intact. A 145 acre industrial park now provides for future industrial expansion.

During the past 100 years, Salem has progressed in all areas of endeavor; economic, educational and social. Residents, with the help of sound, well managed local government, have attained a higher standard of living, are better educated, healthier and are provided with more public services.

They are able to choose from a wide variety of church denominations, and can involve themselves in many social and civic organizations. All this is provided in a safe and peaceful atmosphere characteristic of small town America.

Old Town Hall

The tile mural that graces the present Salem City Hall (pictured on the cover) was created by Steve Mountz and David Johnson. It depicts the Old Town Hall (1847-1952) that once stood on East State Street.

This structure is remembered historically as the site of spirited debates and reform speeches by famous 19th century orators. Speakers on the abolition of slavery and women's suffrage included William Lloyd Garrison, Frederick Douglas, Sojourner Truth, James Garfield and Susan B. Anthony.

Built as a market house and public hall, the building was referred to as the "Faneuil Hall of the West." Originally, there was a grocery store and post office on the ground floor, and a large meeting room on the second floor, where audiences were entertained with plays such as "Uncle Tom's Cabin."

Around 1910, the fire and police departments utilized the ground floor, with municipal offices occupying the second floor. There was no central heating, so each office had to have it's own coal stove.

The large bell that once rang from the clock tower was removed in 1933 and is now preserved at the entrance to Centennial Park. Razing of the historic structure took place in 1952. A new City Hall facility was occupied on August 1, 1951.

Form of Government:

Statutory

Salem is a statutory Mayor-Council form of government as prescribed by Title Seven of the Ohio Revised Code. Elected officials serving four year terms are the Mayor, Auditor, Treasurer, and Law Director. Each of these officials has appointing authority for their office, and there is no limit on the number of terms that may be served. Seven City Council members, including the Council president, are elected to staggered four year terms.

Municipal Services:

The City of Salem provides a variety of services including police and fire protection, street construction, maintenance and repair, parks and recreation, and the Shade Tree Commission tree planting service and maintenance. The City does not operate hospitals or schools, nor is it responsible for public assistance programs.

The City also operates two enterprise activities: water treatment and distribution and wastewater collection and treatment. Funds from these enterprises are set up in accounts for the operation of these facilities. The facilities are operated in a manner similar to a private business. It is the mission of the City that the costs of providing water services to business, industry and the general public on a permanent basis be financed or recovered primarily through user fees.

The enterprise activities are not subject to rate review or determination by the Public Utilities Commission of Ohio or any similar regulatory body. The City Council has the necessary authority to establish and amend appropriate user rates as required. The rates are reviewed on an on-going basis to insure their adequacy. The City Council exercises sole authority regarding the frequency and amount of rate change for these services.

The Reporting Standards:

The City's accounts are organized as funds and account groups. Each fund and account group is a separate accounting entity with its own self-balancing set of accounts, assets, liabilities and fund equity. Indicated below are the titles of these funds and account groups with a brief description.

Governmental Funds:

The General Fund is the general operating fund of the City. It is used to account for all financial resources traditionally associated with government which are not required to be accounted for in another fund.

The Special Revenue Funds are used to account for revenues derived from specific taxes, grants or other restricted revenue sources. The uses and limitations of each special revenue fund are specified by local legislation or state or federal statutes.

The Debt Service Funds are used to account for the accumulation of resources used for the payment of general long-term principal, interest and related costs.

The Capital Projects Funds are used to account for financial resources used for the acquisition or construction of major capital facilities other than those financed by proprietary funds.

Proprietary Funds:

The Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where it is the intent of the governing body that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

Fiduciary Funds:

Fiduciary funds include Trust and Agency Funds. Trust Funds are used to account for assets held by the City in a trustee capacity. Agency Funds are used to account for assets held by the government as an agent for individuals, private organizations, other governments and/or other funds.

General Fixed Assets Account Group:

Fixed assets of the City other than those accounted for in the proprietary funds are accounted for in the General Fixed Assets Account Group. General fixed assets of \$6,093,165, included in this report, exclude the City's infrastructure. Infrastructure fixed assets are further explained in Note 1 of the general purpose financial statements.

General Long-Term Obligations Account Group:

All long-term obligations of the City except those accounted for in the proprietary funds are accounted for in this account group. These obligations include general obligation bonds payable of \$600,000, special assessment bonds payable with governmental commitment of \$167,000, and accrued vacation and sick leave benefits of \$283,412. These obligations are further explained in Notes 1, 10, and 12.

Bases of Accounting:

Except for that used for budgetary purposes, the bases of accounting used by the City are in conformity with generally accepted accounting principles (GAAP) as applicable to governmental units and are consistent with GASB Codified Section 1600, "Basis of Accounting." All governmental and expendable trust funds are accounted for using a current financial resource (current assets and current liabilities) measurement focus. The modified accrual basis of accounting is utilized for the governmental and expendable trust and agency funds.

Revenues are recognized when they are susceptible to accrual; both measurable and available. Expenditures are recognized when the related liability is incurred, except for interest on long-term debt which is recorded when due.

The measurement focus for the City's proprietary funds is on the flow of economic resources (all assets and all liabilities). The accrual basis of accounting is utilized which recognizes revenues when earned and expenses when incurred.

The City's basis of accounting for budgetary purposes differs from generally accepted accounting principles in that revenues are recognized when received, rather than when susceptible to accrual (measurable and available) and encumbrances are recorded as expenditures rather than as reservations of fund balances. A reconciliation of the results of these two methods and additional accounting policies are further explained in Note 1.

ECONOMIC OUTLOOK

Local Economy:

The City's local economy has maintained a modest growth over the last ten years. The economy of Columbiana County and the State of Ohio as a whole are more volatile than Salem's local economy. The local economy does not depend upon any one single industry, although several local industries are tied to housing, building, and automotive companies. Local products are sold in a global market. Major industries include tool and die manufacturing, a local hospital, a stamping plant, sanitary ware fabrication, plastic extrusion, printing companies, machine building companies, a meat processing plant, and several machine shops. The industrial base accounts for 75 to 80% of the income of the City of Salem. Approximately 50% of the employees live within a 10 mile radius of the City limits.

The City is continually striving to expand its industrial base. Private developers are actively building residential and commercial units. The local economy is expected to expand at an estimated 3 to 4% a year with the addition of new commercial and retail stores and upscale housing units. Local companies are becoming more diversified, expanding into global markets. Local officials actively pursue the expansion of the City's local industrial base.

MAJOR INITIATIVES

Current

During 2000, continuing efforts were made to upgrade services and improve the quality of life for the citizens of Salem through the following projects:

Reconstruction of Southeast Boulevard from South Lincoln to Franklin was successfully bid and begun in 2000. The City will totally rebuild the storm water system, realign and widen the roadway, and add a curb and gutter system at a cost of \$520,000.

The Summer Streets Repair Program is continuing. The program is a process of grinding and resurfacing eleven asphalt streets for a total of 13,565 linear feet, and cutting and replacing concrete sections of one street of 2,990 linear feet. The total cost of this project is \$335,314.

Millville Hill will be lowered by 14 feet and East State Street will be widened to four lanes. The intersection at Cunningham Road will also be widened. The total cost of this project is expected to be between 1.2 and 1.5 million dollars, with the State of Ohio contributing \$765,000.

Future

The City expects to purchase more land to add to the existing industrial park northeast of the City. Two east – west streets are to be extended to make traffic flow more easily and to relieve congestion. North Ellsworth Street will be rebuilt with a new curb, gutter and sidewalk system.

DEPARTMENT HIGHLIGHT - Public Service

Actions were taken during 2000 to improve the efficiency and effectiveness of the Public Service Department. The Department was split into two divisions; the Streets Division and the Electrical Division.

The Streets Division is responsible for roadways, storm sewers, snow removal, leaf removal, vehicle maintenance and building maintenance.

The Electrical Division is responsible for traffic signals, downtown street lights, street signs, street and crosswalk painting and electrical maintenance of buildings, including the water and sewer plants.

The Public Service Department upgraded the City's fleet of dump trucks and pick up trucks. All City trucks now have snow plows to help with quick and efficient snow removal from City streets. The fleet consists of four 2.5 ton dump trucks, three 1ton dump trucks, and three 3/4 ton pick up trucks.

FINANCIAL INFORMATION

Internal Control, Budgetary Control and the Accounting System:

Development of the City's accounting system included substantial consideration of the adequacy of the internal accounting controls. Internal accounting controls are designed to provide reasonable but not absolute assurance that:

1. The City's assets are protected against loss and unauthorized use or disposition; and
2. Reliable financial reports for preparing financial statements and providing accountability for assets are maintained.

The concept of reasonable assurance states that internal controls should be evaluated applying the following criteria:

1. The expense associated with providing the internal controls should not exceed the benefits likely to be derived from their implementation; and
2. The evaluation of the offsetting costs and benefits involves estimates and judgment by the City administration and members of the finance office.

All internal control evaluations occur within this framework. It is the belief of the administrative and financial management personnel that the City's financial controls adequately safeguard existing assets and provide reasonable assurance of the proper recording of financial transactions. The City Auditor's Office is responsible for the auditing and analysis of all purchase orders and vouchers of the City. The Auditor's Office personnel review the purchase orders and vouchers very carefully to ensure the availability of monies in the proper funds and accounts prior to certification and payment of approved invoices. The City utilizes a fully automated accounting system, as well as an automated system of controls for fixed asset accounting and payroll. These systems coupled with the review and examination performed by the City Auditor's Office ensure that the financial information generated is both accurate and reliable.

Budgetary control is maintained at the object level for each function within each fund by legislation approved by City Council. The various objects are:

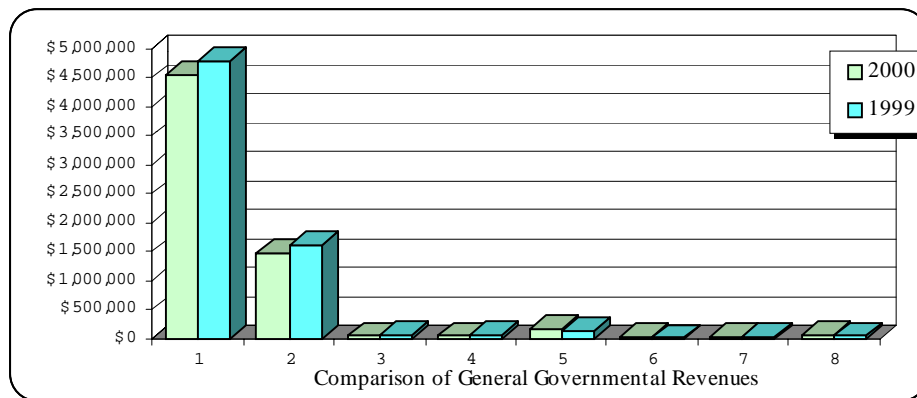
- | | |
|-------------------------|------------------------------|
| * Personal services | * Materials and Supplies |
| * Contractual services | * Capital Outlay |
| * Other (Miscellaneous) | * Debt Service:
Principal |
| * Transfers | Interest |

Lower levels within each object are accounted for and reported internally. Such lower levels are referred to as line items of expenditure. Estimated amounts must be encumbered prior to final approval of purchase orders or other contracts to vendors. Encumbrances in excess of the available object level appropriations are not approved unless additional appropriations are authorized. Unencumbered appropriations at year end return (lapse) to the unappropriated balances in the individual funds at the end of each fiscal year which coincides with the calendar year.

General Governmental Functions:

The following schedule presents a summary of general governmental functions revenues (including general, special revenue, and debt service funds) for the year ended December 31, 2000, the percentage of each revenue source to total revenues, and the amount of increase and/or decrease in relation to the prior year's revenue.

Revenue Source	Total 2000	Percent of Total	Total 1999	Increase (Decrease) over/under 1999	Percent of Change
1. Taxes	\$4,549,651	69.96%	\$4,797,447	(\$247,796)	(5.17%)
2. Intergovernmental Revenue	1,484,008	22.82%	1,610,766	(126,758)	(7.87%)
3. Charges for Services	59,252	0.91%	63,577	(4,325)	(6.80%)
4. Licenses, Permits and Fees	70,483	1.08%	68,152	2,331	3.42%
5. Investment Earnings	179,262	2.76%	145,980	33,282	22.80%
6. Special Assessments	30,957	0.48%	22,620	8,337	36.86%
7. Fines and Forfeitures	44,076	0.68%	47,810	(3,734)	(7.81%)
8. All Other Revenues	85,326	1.31%	56,882	28,444	50.01%
Total	\$6,503,015	100.00%	\$6,813,234	(\$310,219)	

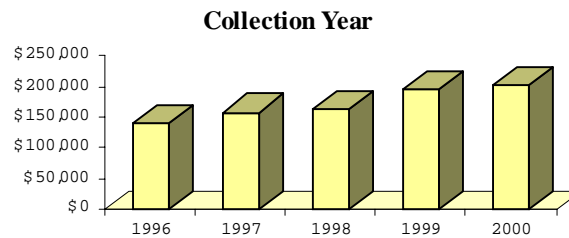


Revenue Narrative:

Revenues for General Governmental purposes (including general, special revenue and debt service funds) totaled \$6,503,015 a decrease of \$310,219 when compared to 1999. The majority of this decrease can be attributed to a decrease in income tax revenues. A slowing economy resulted in less overtime worked and more layoffs. The City's income tax continues to be its primary source of revenue. The tax applies to all wages, salaries, commissions and other compensation paid by employers and/or the net proceeds from the operation of a business, profession or other enterprise activity.

Property taxes are levied and collected by the Columbiana County Treasurer. After collection, the County Auditor distributes portions of the taxes collected to the various political subdivisions within their geographic boundaries. Property tax rates for the City are 4.9 mills, which represents \$4.90 per \$1,000 of taxable valuation. The tax rate is applied to the assessed value of the property located within the City. Assessed value is approximately 35% of appraised value. Increases in the property tax rate can only occur with the approval of the City's voters. Revenues from property taxes are used for general fund operations and for partial funding of police and fire pension costs. Total assessed values in the City over the past five years are shown below:

Levy Year	Collection Year	Assessed Value (in thousands)
1995	1996	\$138,803
1996	1997	157,219
1997	1998	162,981
1998	1999	195,362
1999	2000	200,874



Investment earnings increased \$33,282 from 1999 due to larger invested balances. The City's investment policies are discussed in more detail later in this letter under the topic of "cash management."

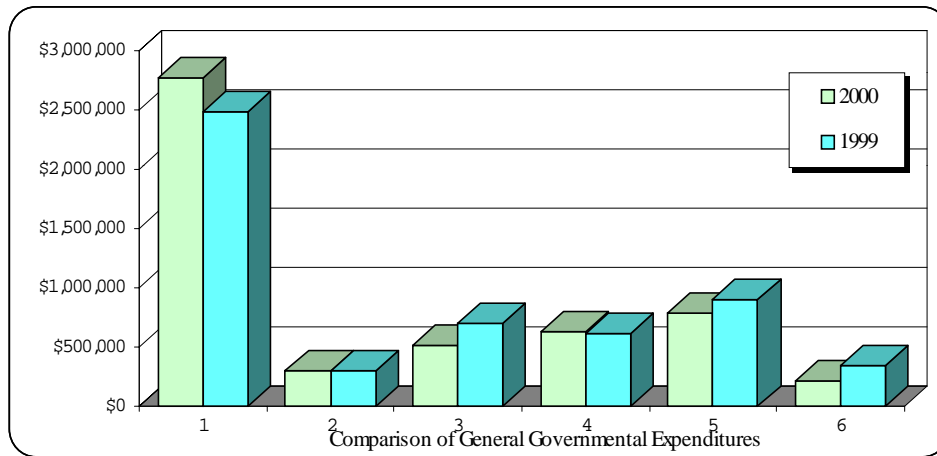
Intergovernmental Revenues consist primarily of local government assistance provided by the State of Ohio through reimbursement for real and personal property tax reductions, gasoline tax, state-levied motor vehicle license tax, inheritance tax and permissive motor vehicle license tax. These revenues are collected by the state or county and partially redistributed to the City and other political subdivisions. The City received large amounts of grant money for community improvements in 1999. The decrease of \$126,758 in intergovernmental revenues in 2000 is a result of a decrease in these grant monies.

Special assessments increased by \$8,337 in 2000 due to the fact that two property owners paid off their assessments during the year.

The increase in all other revenues of \$28,444 was a result of an increase in donations received by the parks fund.

Expenditures for General Governmental purposes (including general, special revenue and debt service) totaled \$5,207,867, a decrease of \$139,718 compared to 1999. Expenditures for the major functions of the City, the percentage of the total and increases and decreases in relation to prior year expenditures are shown in the following table:

Expenditures	Total 2000	Percent of Total	Total 1999	Increase (Decrease) over/under 1999	Percent of Change
1. Security of Persons and Property	\$2,767,324	53.14%	\$2,563,752	\$203,572	7.94%
2. Leisure Time Activities	306,338	5.88%	297,182	9,156	3.08%
3. Community Environment	510,250	9.80%	705,871	(195,621)	(27.71%)
4. Transportation	629,656	12.09%	620,635	9,021	1.45%
5. General Government	782,365	15.02%	821,378	(39,013)	(4.75%)
6. Debt Service	211,934	4.07%	338,767	(126,833)	(37.44%)
Total	\$5,207,867	100.00%	\$5,347,585	(\$139,718)	



Expenditure Narrative:

The City experienced a decrease in total governmental expenditures for 2000, which is attributable to a number of different factors. First, the expenditures for security of persons and property increased \$203,572 as a result of the City's demonstrated commitment to providing improved safety programs for its citizens. The increase in expenditures within security of persons and property is attributable to routine increases for materials, supplies and services and increases in salaries due to new contract negotiations.

A large increase in community environment had occurred in 1999 due to an increase in community improvements. This was not repeated in 2000, causing the decrease of \$195,621 in community environment expenditures.

Debt service costs include the payment of principal, interest and related fiscal administration charges for the retirement of the City's outstanding general long-term debt. The expenditures vary with the nature and timing of debt service requirements. Various general obligation bonds were retired in 1999. As a result, debt service expenditures decreased in 2000 by \$126,833.

Proprietary Operations:

Enterprise Funds:

The City's enterprise operations include a water treatment plant and distribution system and a wastewater treatment facility and a collection system. The enterprise funds are supported by revenues derived from user charges.

Certain pertinent data relating to the enterprise operations of the City is presented below.

	Total Assets	Net Income	Return on Assets
Water	\$16,005,971	\$171,645	1.07%
Sewer	14,391,552	1,084,266	7.53%

Fiduciary Funds:

Trust Fund

The City has one expendable trust fund, the Unclaimed Monies Fund. Expendable trust funds are accounted for and reported similarly to governmental funds. Total assets of the Unclaimed Monies Fund amounted to \$929.

Agency Funds

Agency funds of the City of Salem include the Miscellaneous Agency Fund, Street Opening Fund, Developers Fund, and the Demolition Fund. These funds are custodial in nature and do not involve the measurement of results of operations. Total assets of the agency funds amounted to \$13,067.

Debt Administration:

The debt service funds accumulate resources for the payment of principal, interest and associated administrative costs on the City's general and special assessment (with governmental commitment) long-term debt. Resources are derived from special assessments and operating transfers.

The City's general obligation bonds have an excellent rating. Moody's Investors Service maintains the City's bond credit rating at A2. The total bonded debt of the City at December 31, 2000 was \$3,657,000, consisting of the following:

Special Assessment Bonds with Governmental Commitment	\$167,000
General Obligation Bonds which are Self-Supported	2,890,000
General Obligation Bonds which are Non-Self-Supported	600,000

In addition, the City has a loan obtained from the Ohio Public Works Commission (OPWC), which was used to finance the construction of the Stewart Road Elevated Water Tank. The loan is being repaid from the revenues of the water fund in equal annual installments of \$20,500 through the year 2019. The principal amount of the loan at December 31, 2000 was \$399,750.

The ratio of property tax supported general bonded debt to assessed value and the amount of bonded debt per capita are considered to be good indicators to municipal managers, citizens and investors in general governmental debt of the City's debt position. The City's debt position as of December 31, 2000 was as follows:

Overall Legal Debt Margin	\$19,399,374
Unvoted Legal Debt Margin	9,518,725
General Obligation Notes	750,000

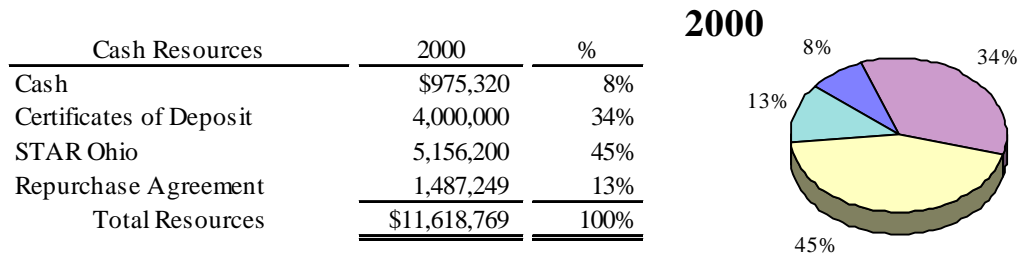
A more thorough presentation of the calculation of these figures is located in the statistical section of this report.

Cash Management:

Cash management is a vital component of the City of Salem’s overall financial strategy. The primary objective of the City's investment activity is the preservation of capital and the protection of invested principal. The City pools its cash except for that held by fiscal and escrow agents, certain debt service and trust and agency funds for maximum investing efficiency.

Public funds are invested to achieve maximum return on the portfolio without assuming unreasonable risk. The City purchases investments only through member banks of the Federal Reserve System or broker-dealers registered with the U.S. Securities and Exchange Commission. Investments are diversified to avoid incurring unreasonable risks related to a specific type of security or a particular individual financial institution. Portfolio investments remain sufficiently liquid to ensure that all operating requirements are satisfied in a timely manner.

The City's cash resources were invested at December 31, 2000 as follows:



The City earned interest on investments of \$690,852 for fiscal year 2000, allocated as follows:

Governmental Funds	\$180,146
Proprietary Funds	510,706
	<u>\$690,852</u>

At December 31, 2000, the bank balance of the City's deposits was \$5,093,261 of which \$294,813 was insured by Federal Depository Insurance and the remaining balance was collateralized by pooled collateral. The Ohio Revised Code requires that deposits be placed in eligible banks or savings and loan associations located in Ohio. Any public depository in which the City places deposits must pledge as collateral eligible securities of aggregate market value equal to the excess of deposits not insured by the Federal Deposit Insurance Corporation (FDIC). The securities pledged as collateral are pledged to a pool for each individual financial institution in amounts equal to at least 105% of the carrying value of all public deposits held by each institution. Obligations that may be pledged as collateral are limited to obligations of the United States and its agencies and obligations of any state, county, municipal corporation or other legally constituted authority of any other state, or any instrumentality of such county, municipal corporation or other authority. Based upon criteria described in GASB Statement No. 3, "Deposits With Financial Institutions, Investments (including Repurchase Agreements) and Reverse Repurchase Agreements," collateral held in single financial institution collateral pools with securities being held by the pledging financial institution's agent in the pool's name are classified as Category 3.

Risk Management:

The proactive approach that the administration employs in addressing its ongoing operations is reflected in the composition of the City's insurance protection package and its very favorable loss experience.

The City reduces exposure to risk through several initiatives. They include insurance coverages for public officials liability with Cincinnati Insurance Co. and Ohio Farmers Insurance.

In addition, the City is a participant in the Ohio Municipal League Self – Insurance Pool. The City obtained insurance coverage for losses relating to general liability, automobile liability, law enforcement liability, firefighters liability, public officials liability, and property, automobile, computer and contractors' equipment coverage.

OTHER INFORMATION**Independent Audit:**

The general purpose financial statements of the City of Salem were audited by Auditor of State, Jim Petro. The independent auditor's unqualified opinion has been included in this report.

Awards:

The Government Finance Officers Association of the United States and Canada (GFOA) awards a Certificate of Achievement for Excellence in Financial Reporting to those governments who qualify. To be awarded a Certificate of Achievement, a governmental unit must prepare an easily readable and efficiently organized comprehensive annual financial report, whose contents conform to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. I believe this, our first Comprehensive Annual Financial Report, meets the high standards set by the GFOA for a Certificate of Achievement for Excellence in Financial Reporting and we are submitting it to GFOA.

Public Disclosure

The publication of this Comprehensive Annual Financial Report is indicative of the City's commitment to provide significantly enhanced financial information and accountability to its citizens. In addition to the citizens of Salem, the recipients of this report include city, state and federal officials, schools, libraries, newspapers, investment banking firms, banks and rating agencies. The report is made available to any person or organization requesting it. The extensive effort to prepare and distribute this report is indicative of the continued efforts of the City to improve its overall financial accounting, management and reporting capabilities.


Acknowledgments:

Sincere appreciation is extended to the individuals who have contributed their time and effort in gathering data for this report, particularly the staff of the Columbiana County Auditor's Office, Salem Community Hospital, and the Treasurer's Office of Salem City Schools.

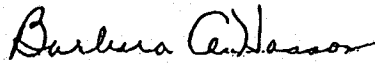
Special acknowledgment is extended to the staff of Donald J. Schonhardt and Associates, Inc., for their continued guidance in the preparation of this report, and Dale Shaffer, local historian, on the brief history of old town hall and the City of Salem.

Special thanks to the members of City Council and the City administration whose support is necessary for the City of Salem to conform to reporting requirements established for municipal governments to maintain the sound financial position the City has enjoyed for many years. Also, to Lyle Printing for their expertise in the printing of this publication.

Respectfully,



James Armeni
City Auditor



Barbara Hasson
Chief Deputy Auditor



Sue Laughlin
Administrative Assistant

THE CITY OF SALEM, OHIO

COLUMBIANA COUNTY

**PRINCIPAL OFFICIALS
AS OF DECEMBER 31, 2000**

<i>ELECTED OFFICIALS</i>	<i>OFFICE</i>	<i>TERM EXPIRES</i>
David Ventresco	President of Council	12/31/01
Mary Lou Popa	Council Member - Ward 1	12/31/03
Steven Andres	Council Member - Ward 2	12/31/03
Greg Oesch	Council Member - Ward 3	12/31/03
Walter Bezeredi	Council Member - Ward 4	12/31/03
Nancy L. Cope	Council Member at Large	12/31/01
A. Fredrick Vogel	Council Member at Large	12/31/01
Alma Apicella	Council Member at Large	12/31/01
Larry D. DeJane	Mayor	12/31/03
James A. Armeni	Auditor	12/31/03
Robert Tullis	Treasurer	12/31/01
C. Brooke Zellers	Law Director	12/31/03

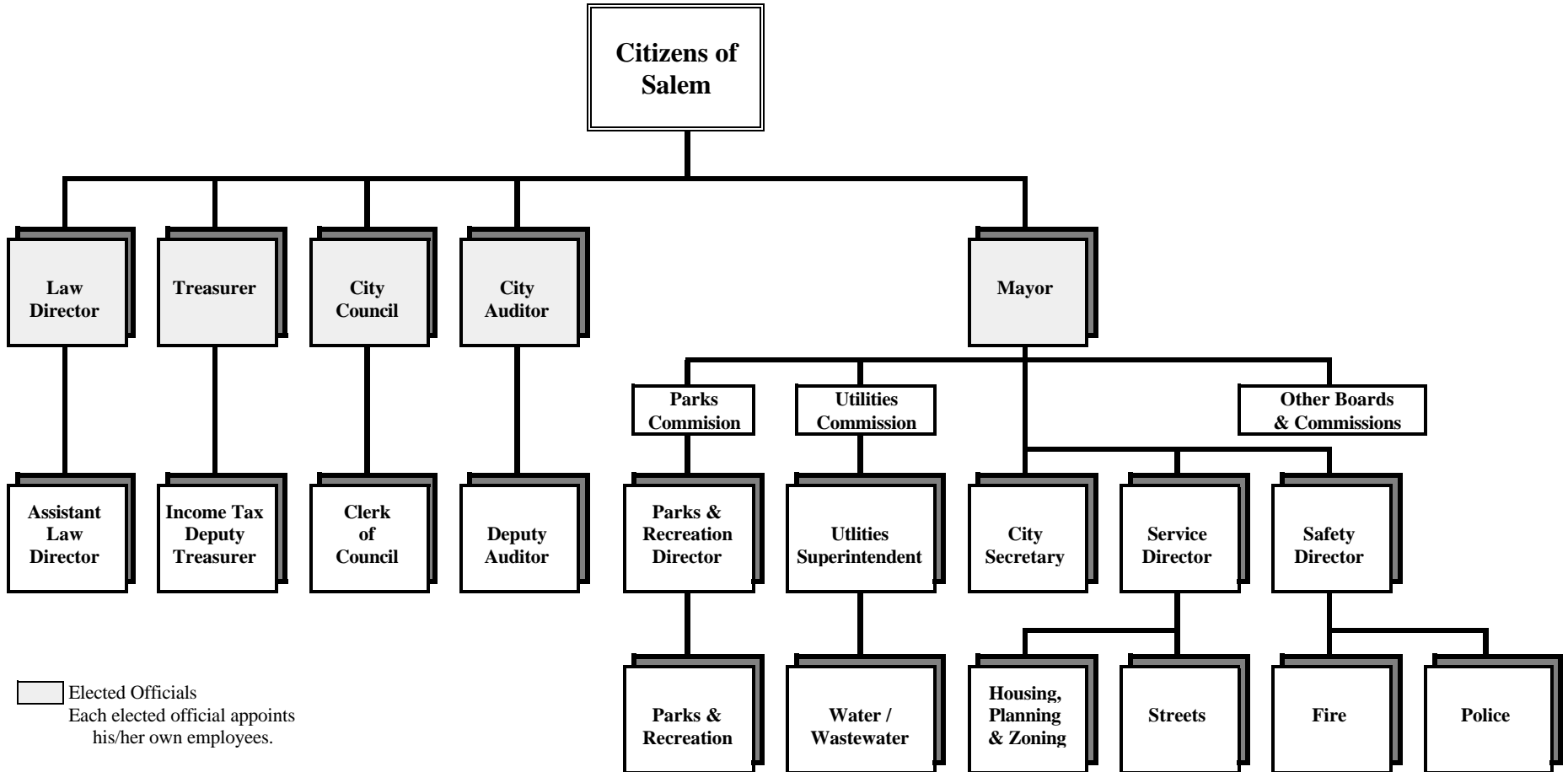
<i>ADMINISTRATIVE PERSONNEL</i>	<i>TITLE</i>	<i>TERM OF OFFICE</i>
C. Michael Weitz	Police Chief	Indefinite
Walt Greenamyre	Fire Chief	Indefinite
Barbara Hasson	Chief Deputy Auditor	Indefinite
Fred Pamer	Income Tax Commissioner	Indefinite
Patrick Morrissey	Housing-Planning-Zoning Inspector	Indefinite
Steven Faber	Parks & Recreation Director	Indefinite
Donald Weingart	Utilities Director	Indefinite
Henry L. Willard	Safety Director	Indefinite
Joseph S. Julian	Service Director	Indefinite

City Address:

Salem City Hall
231 South Broadway Avenue
Salem, Ohio 44460

The City of Salem, Ohio

Organizational Chart



Elected Officials
 Each elected official appoints his/her own employees.

FINANCIAL SECTION



**STATE OF OHIO
OFFICE OF THE AUDITOR**

JIM PETRO, AUDITOR OF STATE

Voinovich Government Center
242 Federal Plaza West
Suite 302
Youngstown, Ohio 44503
Telephone 330-797-9900
800-443-9271
Facsimile 330-797-9949

REPORT OF INDEPENDENT ACCOUNTANTS

City of Salem
Columbiana County
231 S. Broadway Avenue
Salem, Ohio 44460

To the City Council:

We have audited the accompanying general-purpose financial statements of the City of Salem, Columbiana County, (the City) as of and for the year ended December 31, 2000, as listed in the table of contents. These general-purpose financial statements are the responsibility of the City's management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the City of Salem, Columbiana County, as of December 31, 2000, and the results of its operations and the cash flows of its proprietary fund types for the year then ended in conformity with generally accepted accounting principles.

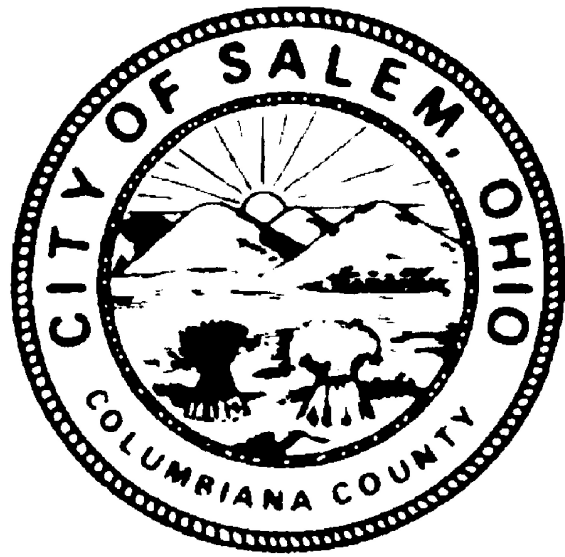
In accordance with *Government Auditing Standards*, we have also issued our report dated June 8, 2001, on our consideration of the City's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

Our audit was performed for the purpose of forming an opinion on the general-purpose financial statements of the City, taken as a whole. The combining and individual fund and account group financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the general-purpose financial statements taken as a whole.

We did not audit the data included in the introductory and statistical sections of this report and therefore express no opinion thereon.

Jim Petro
Auditor of State

June 8, 2001



GENERAL PURPOSE FINANCIAL STATEMENTS

THE FOLLOWING GENERAL PURPOSE FINANCIAL STATEMENTS, ALONG WITH THE NOTES TO THE GENERAL PURPOSE FINANCIAL STATEMENTS, PRESENT AN OVERVIEW OF THE CITY'S FINANCIAL POSITION AT DECEMBER 31, 2000 AND THE RESULTS OF OPERATIONS AND CASH FLOWS OF ITS PROPRIETARY FUNDS FOR THE YEAR THEN ENDED.

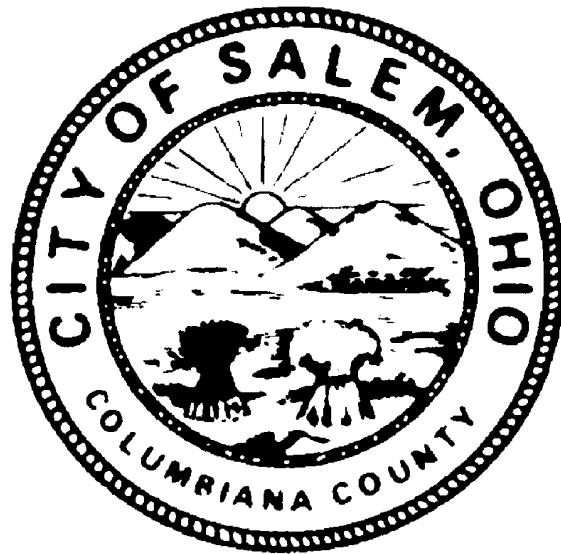
**THE CITY OF SALEM, OHIO
COMBINED BALANCE SHEET
ALL FUND TYPES AND ACCOUNT GROUPS
DECEMBER 31, 2000**

	<i>Governmental Fund Types</i>			<i>Proprietary Fund Type</i>		<i>Fiduciary Fund Types</i>	<i>Account Groups</i>		Totals (Memorandum Only)
	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Enterprise Funds	Trust and Agency Funds	General Fixed Assets	General Long-Term Obligations	
Assets and Other Debits:									
Assets:									
Cash and Cash Equivalents	\$657,325	\$545,318	\$136,204	\$1,225,738	\$4,058,436	\$13,996	\$0	\$0	\$6,637,017
Investments	260,000	240,000	0	0	3,500,000	0	0	0	4,000,000
Receivables (net of allowance for doubtful accounts):									
Taxes	589,449	1,021,137	0	0	0	0	0	0	1,610,586
Accounts	14,772	1,000	0	0	530,429	0	0	0	546,201
Special Assessments	0	0	221,364	0	0	0	0	0	221,364
Interest	13,018	2,786	0	0	91,664	0	0	0	107,468
Loans	0	27,621	0	0	0	0	0	0	27,621
Intergovernmental Receivables	187,474	32,832	0	90,000	0	0	0	0	310,306
Deferred Bond Issuance Costs	0	0	0	0	80,183	0	0	0	80,183
Inventory of Supplies at Cost	81,205	58,370	0	0	111,107	0	0	0	250,682
Prepaid Items	18,590	2,475	0	0	14,948	0	0	0	36,013
Restricted Assets:									
Revenue Bond Reserve Account:									
Cash and Cash Equivalents	0	0	0	0	981,752	0	0	0	981,752
Fixed Assets (net of accumulated depreciation)	0	0	0	0	19,923,084	0	5,949,640	0	25,872,724
Construction in Progress	0	0	0	0	1,105,920	0	143,525	0	1,249,445
Other Debits:									
Amount Available in Debt Service Funds	0	0	0	0	0	0	0	136,204	136,204
Amount to be Provided for									
General Long-Term Obligations	0	0	0	0	0	0	0	914,208	914,208
Total Assets and Other Debits	\$1,821,833	\$1,931,539	\$357,568	\$1,315,738	\$30,397,523	\$13,996	\$6,093,165	\$1,050,412	\$42,981,774

(Continued)

	<i>Governmental Fund Types</i>			<i>Proprietary Fund Type</i>		<i>Fiduciary Fund Types</i>	<i>Account Groups</i>		Totals (Memorandum Only)
	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Enterprise Funds	Trust and Agency Funds	General Fixed Assets	General Long-Term Obligations	
Liabilities, Equity and Other Credits:									
Liabilities:									
Accounts Payable	\$26,261	\$62,875	\$0	\$134,261	\$255,169	\$0	\$0	\$0	\$478,566
Accrued Wages and Benefits	142,355	121,801	0	0	64,498	0	0	0	328,654
Due to Others	0	0	0	0	0	13,996	0	0	13,996
Accrued Interest Payable	0	0	0	23,650	11,276	0	0	0	34,926
Deferred Revenue	631,693	472,536	221,364	0	0	0	0	0	1,325,593
Compensated Absences Payable	0	0	0	0	27,321	0	0	283,412	310,733
General Obligation Notes Payable	0	0	0	750,000	0	0	0	0	750,000
General Obligation Bonds Payable	0	0	0	0	2,090,000	0	0	600,000	2,690,000
Special Assessment Bond Payable with governmental commitment	0	0	0	0	0	0	0	167,000	167,000
Mortgage Revenue Bond Payable	0	0	0	0	800,000	0	0	0	800,000
Ohio Public Works Commission Loan Payable	0	0	0	0	399,750	0	0	0	399,750
Total Liabilities	800,309	657,212	221,364	907,911	3,648,014	13,996	0	1,050,412	7,299,218
Equity and Other Credits:									
Investment in General Fixed Assets	0	0	0	0	0	0	6,093,165	0	6,093,165
Contributed Capital	0	0	0	0	5,995,574	0	0	0	5,995,574
Retained Earnings:									
Reserved for Restricted Assets	0	0	0	0	981,752	0	0	0	981,752
Unreserved	0	0	0	0	19,772,183	0	0	0	19,772,183
Total Retained Earnings	0	0	0	0	20,753,935	0	0	0	20,753,935
Fund Balances:									
Reserved for Encumbrances	26,114	161,077	0	577,726	0	0	0	0	764,917
Reserved for Supplies Inventory	81,205	58,370	0	0	0	0	0	0	139,575
Reserved for Prepaid Items	18,590	2,475	0	0	0	0	0	0	21,065
Reserved for Debt Service	0	0	136,204	0	0	0	0	0	136,204
Unreserved:									
Undesignated	895,615	1,052,405	0	(169,899)	0	0	0	0	1,778,121
Total Equity and Other Credits	1,021,524	1,274,327	136,204	407,827	26,749,509	0	6,093,165	0	35,682,556
Total Liabilities, Equity and Other Credits	\$1,821,833	\$1,931,539	\$357,568	\$1,315,738	\$30,397,523	\$13,996	\$6,093,165	\$1,050,412	\$42,981,774

The notes to the general purpose financial statements are an integral part of this statement.



THE CITY OF SALEM, OHIO
COMBINED STATEMENT OF REVENUES,
EXPENDITURES AND CHANGES IN FUND BALANCES
ALL GOVERNMENTAL FUND TYPES
FOR THE YEAR ENDED DECEMBER 31, 2000

	Governmental Fund Types				Totals (Memorandum Only)
	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	
Revenues:					
Taxes	\$526,025	\$4,023,626	\$0	\$0	\$4,549,651
Intergovernmental Revenues	564,942	919,066	0	90,000	1,574,008
Charges for Services	43,189	16,063	0	0	59,252
Licenses and Permits	63,619	6,864	0	0	70,483
Investment Earnings	162,493	16,769	0	884	180,146
Special Assessments	0	0	30,957	0	30,957
Fines and Forfeitures	43,199	877	0	0	44,076
All Other Revenues	10,902	74,424	0	0	85,326
Total Revenues	<u>1,414,369</u>	<u>5,057,689</u>	<u>30,957</u>	<u>90,884</u>	<u>6,593,899</u>
Expenditures:					
Current:					
Security of Persons and Property	2,467,108	300,216	0	0	2,767,324
Leisure Time Activities	0	306,338	0	0	306,338
Community Environment	124,276	385,974	0	0	510,250
Transportation	35,605	594,051	0	0	629,656
General Government	671,227	111,138	0	0	782,365
Capital Outlay	0	0	0	1,021,276	1,021,276
Debt Service:					
Principal Retirement	0	0	160,000	0	160,000
Interest and Fiscal Charges	0	0	51,934	36,973	88,907
Total Expenditures	<u>3,298,216</u>	<u>1,697,717</u>	<u>211,934</u>	<u>1,058,249</u>	<u>6,266,116</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(1,883,847)	3,359,972	(180,977)	(967,365)	327,783
Other Financing Sources (Uses):					
Proceeds from Sale of Fixed Assets	29,516	0	0	28,732	58,248
Operating Transfers In	2,098,957	360,305	373,900	1,299,504	4,132,666
Operating Transfers Out	(438,435)	(3,511,472)	(182,759)	0	(4,132,666)
Total Other Financing Sources (Uses)	<u>1,690,038</u>	<u>(3,151,167)</u>	<u>191,141</u>	<u>1,328,236</u>	<u>58,248</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(193,809)	208,805	10,164	360,871	386,031
Fund Balance Beginning of Year	1,206,809	1,030,242	126,040	46,956	2,410,047
Increase in Inventory Reserve	8,524	35,280	0	0	43,804
Fund Balance End of Year	<u>\$1,021,524</u>	<u>\$1,274,327</u>	<u>\$136,204</u>	<u>\$407,827</u>	<u>\$2,839,882</u>

The notes to the general purpose financial statements are an integral part of this statement.

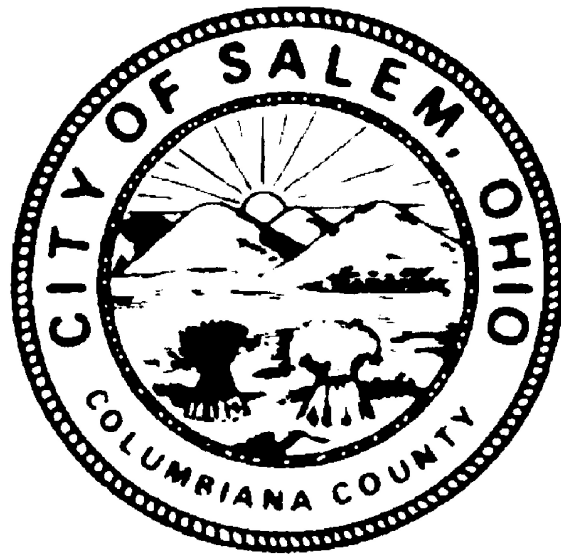
THE CITY OF SALEM, OHIO
COMBINED STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
ALL GOVERNMENTAL FUND TYPES
FOR THE YEAR ENDED DECEMBER 31, 2000

	<i>General Fund</i>			<i>Special Revenue Funds</i>		
	Revised Budget	Actual	Variance: Favorable (Unfavorable)	Revised Budget	Actual	Variance: Favorable (Unfavorable)
Revenues:						
Taxes	\$530,604	\$524,815	(\$5,789)	\$4,143,399	\$3,950,045	(\$193,354)
Intergovernmental Revenues	481,731	493,312	11,581	918,744	919,051	307
Charges for Services	42,175	43,189	1,014	26,027	16,063	(9,964)
Licenses and Permits	62,028	63,519	1,491	7,500	6,864	(636)
Investment Earnings	148,913	152,493	3,580	8,379	16,769	8,390
Special Assessments	0	0	0	0	0	0
Fines and Forfeitures	43,284	44,325	1,041	1,314	827	(487)
All Other Revenues	10,619	10,874	255	85,136	73,424	(11,712)
Total Revenues	1,319,354	1,332,527	13,173	5,190,499	4,983,043	(207,456)
Expenditures:						
Current:						
Security of Persons and Property	2,520,794	2,425,237	95,557	302,175	294,197	7,978
Leisure Time Activities	0	0	0	395,802	320,726	75,076
Community Environment	153,143	134,422	18,721	759,713	565,691	194,022
Transportation	46,750	35,605	11,145	666,464	595,948	70,516
General Government	885,358	731,908	153,450	129,463	117,687	11,776
Capital Outlay	0	0	0	0	0	0
Debt Service:						
Principal Retirement	0	0	0	0	0	0
Interest and Fiscal Charges	0	0	0	0	0	0
Total Expenditures	3,606,045	3,327,172	278,873	2,253,617	1,894,249	359,368
Excess (Deficiency) of Revenues Over (Under) Expenditures	(2,286,691)	(1,994,645)	292,046	2,936,882	3,088,794	151,912
Other Financing Sources (Uses):						
Proceeds from Sale of Fixed Assets	0	29,516	29,516	0	0	0
Proceeds from General Obligation Notes	0	0	0	0	0	0
Operating Transfers In	2,049,681	2,098,957	49,276	383,116	360,305	(22,811)
Operating Transfers Out	(482,488)	(438,435)	44,053	(3,900,649)	(3,511,472)	389,177
Advances In	0	5,788	5,788	0	0	0
Advances Out	(154,000)	0	154,000	0	(5,788)	(5,788)
Total Other Financing Sources (Uses)	1,413,193	1,695,826	282,633	(3,517,533)	(3,156,955)	360,578
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(873,498)	(298,819)	574,679	(580,651)	(68,161)	512,490
Fund Balance at Beginning of Year	1,123,752	1,123,752	0	432,105	432,105	0
Prior Year Encumbrances	65,202	65,202	0	249,842	249,842	0
Fund Balance at End of Year	\$315,456	\$890,135	\$574,679	\$101,296	\$613,786	\$512,490

The notes to the general purpose financial statements are an integral part of this statement.

THE CITY OF SALEM, OHIO
COMBINED STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
ALL GOVERNMENTAL FUND TYPES
FOR THE YEAR ENDED DECEMBER 31, 2000

<i>Debt Service Funds</i>			<i>Capital Projects Funds</i>			<i>Totals (Memorandum Only)</i>		
Revised Budget	Actual	Variance: Favorable (Unfavorable)	Revised Budget	Actual	Variance: Favorable (Unfavorable)	Revised Budget	Actual	Variance: Favorable (Unfavorable)
\$0	\$0	\$0	\$0	\$0	\$0	\$4,674,003	\$4,474,860	(\$199,143)
0	0	0	0	0	0	1,400,475	1,412,363	11,888
0	0	0	0	0	0	68,202	59,252	(8,950)
0	0	0	0	0	0	69,528	70,383	855
0	0	0	0	884	884	157,292	170,146	12,854
31,500	30,957	(543)	0	0	0	31,500	30,957	(543)
0	0	0	0	0	0	44,598	45,152	554
0	0	0	0	0	0	95,755	84,298	(11,457)
31,500	30,957	(543)	0	884	884	6,541,353	6,347,411	(193,942)
0	0	0	0	0	0	2,822,969	2,719,434	103,535
0	0	0	0	0	0	395,802	320,726	75,076
0	0	0	0	0	0	912,856	700,113	212,743
0	0	0	0	0	0	713,214	631,553	81,661
0	0	0	0	0	0	1,014,821	849,595	165,226
0	0	0	1,903,843	1,619,742	284,101	1,903,843	1,619,742	284,101
1,210,000	1,060,000	150,000	0	0	0	1,210,000	1,060,000	150,000
104,149	84,693	19,456	0	0	0	104,149	84,693	19,456
1,314,149	1,144,693	169,456	1,903,843	1,619,742	284,101	9,077,654	7,985,856	1,091,798
(1,282,649)	(1,113,736)	168,913	(1,903,843)	(1,618,858)	284,985	(2,536,301)	(1,638,445)	897,856
0	0	0	9,000	28,732	19,732	9,000	58,248	49,248
854,169	750,000	(104,169)	0	0	0	854,169	750,000	(104,169)
425,831	373,900	(51,931)	1,037,500	1,116,745	79,245	3,896,128	3,949,907	53,779
0	0	0	0	0	0	(4,383,137)	(3,949,907)	433,230
0	0	0	0	0	0	0	5,788	5,788
0	0	0	0	0	0	(154,000)	(5,788)	148,212
1,280,000	1,123,900	(156,100)	1,046,500	1,145,477	98,977	222,160	808,248	586,088
(2,649)	10,164	12,813	(857,343)	(473,381)	383,962	(2,314,141)	(830,197)	1,483,944
126,040	126,040	0	876,769	876,769	0	2,558,666	2,558,666	0
0	0	0	111,087	111,087	0	426,131	426,131	0
\$123,391	\$136,204	\$12,813	\$130,513	\$514,475	\$383,962	\$670,656	\$2,154,600	\$1,483,944



THE CITY OF SALEM, OHIO
COMBINED STATEMENT OF REVENUES, EXPENSES
AND CHANGES IN RETAINED EARNINGS
PROPRIETARY FUND TYPE
FOR THE YEAR ENDED DECEMBER 31, 2000

	<u><i>Enterprise Funds</i></u>
<u>Operating Revenues:</u>	
Charges for Services	\$3,497,014
Other Operating Revenues	615,818
Total Operating Revenues	<u>4,112,832</u>
<u>Operating Expenses:</u>	
Personal Services	1,042,621
Materials and Supplies	333,212
Contractual Services	520,529
Utilities	251,504
Depreciation and Amortization	1,154,807
Total Operating Expenses	<u>3,302,673</u>
Operating Income	810,159
<u>Nonoperating Revenues (Expenses):</u>	
Investment Earnings	510,706
Interest and Fiscal Charges	(169,502)
Nonoperating Revenues	106,796
Nonoperating Expenses	(2,248)
Total Nonoperating Revenues (Expenses)	<u>445,752</u>
Net Income	1,255,911
Restated Retained Earnings at Beginning of Year	<u>19,498,024</u>
Retained Earnings at End of Year	<u><u>\$20,753,935</u></u>

The notes to the general purpose financial statements are an integral part of this statement.

THE CITY OF SALEM, OHIO
COMBINED STATEMENT OF CASH FLOWS
PROPRIETARY FUND TYPE
FOR THE YEAR ENDED DECEMBER 31, 2000

	<u><i>Enterprise Funds</i></u>
<u>Cash Flows from Operating Activities:</u>	
Cash Received from Customers	\$4,306,309
Cash Payments for Goods and Services	(1,045,412)
Cash Payments to Employees	(1,102,581)
Net Cash Provided by Operating Activities	<u>2,158,316</u>
<u>Cash Flows from Capital and Related Financing Activities:</u>	
Acquisition and Construction of Assets	(1,021,889)
Payment on Capital Lease	(3,616)
Principal Paid on General Obligation Bonds	(90,000)
Principal Paid on Mortgage Revenue Bond	(325,000)
Proceeds from Ohio Public Works Commission Loan	410,000
Principal Paid on Ohio Public Works Commission Loan	(10,250)
Interest Paid on All Debt	(185,604)
Net Cash Used for Capital and Related Financing Activities	<u>(1,226,359)</u>
<u>Cash Flows from Investing Activities:</u>	
Purchase of Investments	(3,000,000)
Receipt of Interest	441,414
Net Cash Used for Investing Activities	<u>(2,558,586)</u>
Net Decrease in Cash and Cash Equivalents	(1,626,629)
Cash and Cash Equivalents at Beginning of Year	<u>6,666,817</u>
Cash and Cash Equivalents at End of Year	<u><u>\$5,040,188</u></u>
<u>Reconciliation of Cash and</u>	
<u>Cash Equivalents per the Balance Sheet:</u>	
Cash and Cash Equivalents	\$4,058,436
Restricted Cash and Cash Equivalents	981,752
Cash and Cash Equivalents at End of Year	<u><u>\$5,040,188</u></u>

(Continued)

THE CITY OF SALEM, OHIO
COMBINED STATEMENT OF CASH FLOWS
PROPRIETARY FUND TYPE
FOR THE YEAR ENDED DECEMBER 31, 2000

	<u><i>Enterprise Funds</i></u>
<u>Reconciliation of Operating Income to Net Cash</u>	
<u>Provided by Operating Activities:</u>	
Operating Income	\$810,159
Adjustments to Reconcile Operating Income to	
Net Cash Provided by Operating Activities:	
Depreciation and Amortization Expense	1,154,807
Miscellaneous Nonoperating Expense	(2,248)
Miscellaneous Nonoperating Revenue	106,796
Changes in Assets and Liabilities:	
Decrease in Accounts Receivable	86,681
Decrease in Inventory	19,833
Increase in Prepaid Items	(1,598)
Increase in Accounts Payable	43,846
Decrease in Accrued Wages and Benefits	(5,081)
Decrease in Compensated Absences	(54,879)
Total Adjustments	<u>1,348,157</u>
Net Cash Provided by Operating Activities	<u><u>\$2,158,316</u></u>

Schedule of Noncash Investing, Capital and Financing Activities:

At December 31, 2000, the Water and Wastewater Funds had outstanding liabilities of \$3,617 and \$94,826, respectively, for the purchase of certain capital assets.

The notes to the general purpose financial statements are an integral part of this statement.

THE CITY OF SALEM, OHIO
NOTES TO THE GENERAL PURPOSE FINANCIAL STATEMENTS
DECEMBER 31, 2000

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The City of Salem, Ohio (the "City") was incorporated in 1887 and is a statutory municipal corporation under the laws of the State of Ohio. The City operates under a Council-Mayor form of government.

The accompanying general purpose financial statements of the City present the financial position of the various fund types and account groups, the results of operations of the various fund types and the cash flows of the proprietary funds. The financial statements are presented as of December 31, 2000 and for the year then ended and have been prepared in conformity with generally accepted accounting principles (GAAP) applicable to local governments. The Governmental Accounting Standards Board (the "GASB") is the standard-setting body for establishing governmental accounting and financial reporting principles, which are primarily set forth in the GASB's Codification of Governmental Accounting and Financial Reporting Standards (GASB Codification).

A. Reporting Entity

The accompanying general purpose financial statements comply with provisions of the GASB Statement No. 14, *"The Financial Reporting Entity,"* in that the financial statements include all organizations, activities, functions and component units for which the City (the primary government) is financially accountable. Financial accountability is defined as the appointment of a voting majority of a legally separate organization's governing body and either (1) the City's ability to impose its will over the organization, or (2) the potential that the organization will provide a financial benefit to or impose a financial burden on the City.

Based on the foregoing, the City's financial reporting entity has no component units but includes all funds, account groups, agencies, boards and commissions that are part of the primary government, which include the following services: police and fire protection, parks and recreation, planning, zoning, street maintenance and other governmental services. In addition, the City owns and operates a water treatment and distribution system and a wastewater treatment and collection system which are reported as enterprise funds.

B. Basis of Presentation - Fund Accounting

The accounting system is organized and operated on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures/expenses. The various funds are summarized by type in the general purpose financial statements. The following fund types and account groups are used by the City:

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Basis of Presentation - Fund Accounting (Continued)***Governmental Funds***

Governmental funds are those funds through which most governmental functions are typically financed. The acquisition, use and balances of the City's expendable financial resources and the related current liabilities (except those accounted for in the proprietary funds) are accounted for through governmental funds. The measurement focus is upon "financial flow" (sources, uses and balances of financial resources). The following are the City's governmental fund types:

General Fund - This fund is used to account for all financial resources except those accounted for in another fund. The general fund balance is available to the City for any purpose provided it is expended or transferred according to the general laws of Ohio.

Special Revenue Funds - These funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specified purposes.

Debt Service Funds - These funds are used for the accumulation of resources for, and the payment of, general and special assessment long-term debt principal and interest.

Capital Projects Funds - These funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

Proprietary Funds

The proprietary funds are accounted for on an "economic resources" measurement focus. This measurement focus provides that all assets and liabilities associated with the operation of the proprietary funds are included on the balance sheet. Fund equity (i.e., net assets) are segregated into contributed capital and retained earnings components. The proprietary fund operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net total assets.

Enterprise Funds - These funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, in which the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

Fiduciary Funds

Trust and Agency Funds - These funds are used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units and/or other funds. The City maintains an expendable trust fund and agency funds. The expendable trust fund is accounted for and reported similarly to governmental funds. The City's expendable trust fund had no activity during the year, therefore it is not included on the "Combined Statement of Revenues, Expenditures Changes in Fund Balances." Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Basis of Presentation - Fund Accounting (Continued)

Account Groups - To make a clear distinction between fixed assets related to specific funds and those of general government and between long-term liabilities related to specific funds and those of a general nature, the following account groups are used:

General Fixed Assets Account Group - This account group is established to account for fixed assets of the City other than those accounted for in the proprietary funds.

General Long-Term Obligations Account Group - This account group is established to account for all long-term debt and other long-term obligations of the City except those accounted for in the proprietary funds.

C. Basis of Accounting

Basis of accounting represents the methodology utilized in the recognition of revenues and expenditures or expenses in the accounts and reported in the financial statements, and relates to the timing of the measurements made. The accounting and reporting treatment applied to a fund is determined by its measurement focus.

The modified accrual basis of accounting is followed by the governmental funds and agency funds. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual, i.e., both measurable and available. The term "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period, which for the City is 60 days after year end. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt which is recognized when due.

Revenue considered susceptible to accrual at year end includes income taxes withheld by employers, interest on investments and state levied locally shared taxes (including motor vehicle license fees, gasoline tax, and local government assistance). Other revenue, including licenses, permits, certain charges for services, income taxes other than those withheld by employers and miscellaneous revenues are recorded as revenue when received in cash because generally this revenue is not measurable until received.

Special assessment installments including related accrued interest, which are measurable but not available at December 31, are recorded as deferred revenue. Property taxes measurable as of December 31, 2000 but which are not intended to finance 2000 operations and delinquent property taxes, whose availability is indeterminate, are recorded as deferred revenue as further described in Note 5.

The accrual basis of accounting is utilized for reporting purposes by the proprietary funds. Revenues are recognized when they are earned and expenses recognized when incurred.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Basis of Accounting (Continued)

Pursuant to GASB Statement No. 20, "Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that Use Proprietary Fund Accounting," the City follows GASB guidance as applicable to proprietary funds and FASB Statements and Interpretations, Accounting Principles Board Opinions and Accounting Research Bulletins issued on or before November 30, 1989 that do not conflict with or contradict GASB pronouncements

D. Budgetary Process

The budgetary process is prescribed by provisions of the Ohio Revised Code and entails the preparation of budgetary documents within an established timetable. The major documents prepared are the tax budget, the certificate of estimated resources and the appropriation ordinance, all of which are prepared on the budgetary basis of accounting. The certificate of estimated resources and the appropriation ordinance are subject to amendment throughout the year.

All funds other than agency funds are legally required to be budgeted and appropriated; however, only governmental funds are required to be reported. Budgetary control is maintained by not permitting expenditures to exceed appropriations at the major object level for each department within each fund without the approval of City Council. Administrative control is maintained through the establishment of more detailed line item budgets. The primary level of budgetary control is at the object level within each department. Budgetary modifications above the major object level by department, by fund, may only be made by ordinance of the City Council.

1. Tax Budget

The Mayor submits an annual tax budget for the following fiscal year to City Council by July 15 for consideration and passage. The adopted budget is submitted to the County Auditor, as Secretary of the County Budget Commission, by July 20 of each year for the period January 1 to December 31 of the following year.

2. Estimated Resources

The County Budget Commission reviews estimated revenue and determines if the budget substantiates a need to levy all or part of previously authorized taxes. The Budget Commission then certifies its actions to the City by September 1 of each year. As part of the certification process, the City receives an official certificate of estimated resources stating the projected receipts by fund. Prior to December 31, the City must revise its budget so that the total contemplated expenditures from any fund during the ensuing fiscal year do not exceed the amount available as stated in the certificate of estimated resources. The revised budget then serves as the basis for the annual appropriations measure. On or about January 1, the certificate of estimated resources is amended to include any unencumbered fund balances from the preceding year. The certificate may be further amended during the year if a new source of revenue is identified or actual receipts exceed current estimates. The amounts reported on the budgetary statement reflect the amounts in the final amended official certificate of estimated resources issued during 2000.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Budgetary Process (Continued)

3. Appropriations

A temporary appropriation ordinance to control expenditures may be passed on or about January 1 of each year for the period January 1 through March 31. An annual appropriation ordinance must be passed by April 1 of each year for the period January 1 through December 31. The appropriation ordinance establishes spending controls at the fund, department and object level. The appropriation ordinance may be amended during the year as additional information becomes available, provided that total fund appropriations do not exceed the current estimated resources as certified. During 2000, several supplemental appropriations were necessary to budget for unanticipated expenditures. The allocation of appropriations among departments and objects within a fund may be modified during the year by an ordinance of City Council.

The budgetary figures which appear in the "Combined Statement of Revenues, Expenditures, and Changes in Fund Balances--Budget and Actual--All Governmental Fund Types" are provided on the budgetary basis to provide a comparison of actual results to the final budget, including all amendments and modifications.

4. Encumbrances

As part of formal budgetary control, purchase orders, contracts and other commitments for expenditures are encumbered and recorded as the equivalent of expenditures (budget basis) in order to reserve that portion of the applicable appropriation and to determine and maintain legal compliance. However, on the GAAP basis of accounting, encumbrances do not constitute expenditures or liabilities and are reported as reservations of fund balances for governmental funds in the accompanying general purpose financial statements.

5. Lapsing of Appropriations

At the close of each fiscal year, the unencumbered balance of each appropriation reverts to the respective fund from which it was appropriated and becomes subject to future appropriations. The encumbered appropriation balance is carried forward to the subsequent fiscal year and need not be reappropriated.

6. Budgetary Basis of Accounting

The City's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). The major differences between the budgetary basis and the GAAP basis lie in the manner in which revenues and expenditures are recorded. Under the budgetary basis, revenues and expenditures are recognized on a cash basis. Utilizing the cash basis, revenues are recorded when received in cash and expenditures when paid. Under the GAAP basis, revenues and expenditures are recorded on the modified accrual basis of accounting.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Budgetary Process (Continued)6. Budgetary Basis of Accounting (Continued)

The following table summarizes the adjustments necessary to reconcile the GAAP basis statements to the budgetary basis statements for the governmental funds:

	Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses			
	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds
GAAP Basis (as reported)	(\$193,809)	\$208,805	\$10,164	\$360,871
Increase (Decrease):				
Accrued Revenues at December 31, 2000 received during 2001	(173,020)	(612,840)	0	(90,000)
Accrued Revenues at December 31, 1999 received during 2000	96,966	538,194	0	0
Accrued Expenditures at December 31, 2000 paid during 2001	168,616	184,676	0	157,911
Accrued Expenditures at December 31, 1999 paid during 2000	(169,324)	(214,814)	0	(40,900)
1999 Prepays for 2000	17,532	1,825	0	0
2000 Prepays for 2001	(18,590)	(2,475)	0	0
Debt Service Related:				
Note Proceeds	0	0	0	750,000
Note Retirements	0	0	0	(900,000)
Outstanding Encumbrances	(27,190)	(171,532)	0	(711,263)
Budget Basis	<u>(\$298,819)</u>	<u>(\$68,161)</u>	<u>\$10,164</u>	<u>(\$473,381)</u>

E. Cash and Cash Equivalents

Cash and cash equivalents include amounts in demand deposits, repurchase agreements and the State Treasury Asset Reserve (Star Ohio). Star Ohio and repurchase agreements are considered investments for purposes of GASB Statement No. 3, but are reported as cash equivalents in the general purpose financial statements because they are highly liquid instruments which are readily convertible to cash.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**E. Cash and Cash Equivalents** (Continued)

The City pools its cash for investment and resource management purposes. Each fund's equity in pooled cash, including the investment instruments described above, represents the balance on hand as if each fund maintains its own cash and investments account. For purposes of the statement of cash flows, the proprietary funds share of equity in pooled repurchase agreements and Star Ohio is considered to be a cash equivalent. See Note 4, "Cash, Cash Equivalents, and Investments."

F. Investments

Investment procedures and interest allocations are restricted by provisions of the Ohio Constitution and the Ohio Revised Code. The City allocates interest among certain funds based upon the fund's cash balance at the date of investment. In accordance with GASB Statement No. 31, "Accounting and Financial Reporting for Certain Investments and for External Investment Pools", the City records all its investments at fair value except for nonparticipating investment contracts (certificates of deposit and repurchase agreements) which are reported at cost. All investment income, including changes in the fair value of investments, are recognized as revenue in the operating statements. Fair value is determined by quoted market prices.

The City had invested funds in STAR Ohio during 2000. STAR Ohio is an investment pool managed by the State Treasurer's Office which allows governments within the State to pool their funds for investment purposes. STAR Ohio is not registered with the SEC as an investment company, but does operate in a manner consistent with Rule 2a7 of the Investment Company Act of 1940. Investments in STAR Ohio are valued at STAR Ohio's share price which is the price the investment could be sold for on December 31, 2000. See Note 4, "Cash, Cash Equivalents and Investments."

G. Inventory

Inventory is stated at cost (first in, first out) in the governmental funds and at the lower of cost or market in the proprietary funds. The costs of inventory items are recorded as expenditures in the governmental funds when purchased and as expenses in the proprietary funds when used.

H. Fixed Assets and Depreciation

The accounting and reporting treatment applied to fixed assets is determined by their ultimate use:

1. Property, Plant and Equipment - General Governmental Purposes

Fixed assets acquired or constructed for general governmental purposes are recorded as expenditures in the governmental funds and are capitalized at cost (or estimated historical cost for assets not purchased in recent years) in the General Fixed Assets Account Group. Contributed fixed assets are recorded at fair market value at the date received.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

H. Fixed Assets and Depreciation (Continued)

1. Property, Plant and Equipment - General Governmental Purposes (Continued)

Fixed assets consisting of certain improvements other than buildings, including roads, bridges, curbs and gutters, streets and sidewalks, drainage systems and lighting systems, have not been capitalized. Such assets normally are immovable and of value only to the City; therefore, the purpose of stewardship for capital expenditures can be satisfied without recording these assets.

General fixed asset values were initially determined at December 31, 1987 by identifying historical costs when such information was available. In cases where information supporting original cost was not obtainable, estimated historical costs were developed. For certain fixed assets, the estimates were arrived at by indexing estimated current costs back to the estimated year of acquisition.

The City has elected not to record depreciation in the General Fixed Assets Account Group.

2. Property, Plant and Equipment - Proprietary Funds

Property, plant and equipment acquired by the proprietary funds are stated at cost (or estimated historical cost), including interest capitalized during construction, and architectural and engineering fees where applicable. Contributed fixed assets are recorded at fair market value at the date received.

Depreciation has been provided using the straight-line method over the following estimated useful lives:

<u>Description</u>	<u>Estimated Lives (Years)</u>
Buildings	20 - 50
Improvements Other Than Buildings	50 - 67
Machinery, Equipment, Furniture and Fixtures	3 - 20

Depreciation on proprietary fixed assets is charged to retained earnings.

I. Long-Term Obligations

Long-term liabilities are being repaid from the following funds:

<u>Obligation</u>	<u>Fund</u>
General Obligation Bonds	General Obligation Debt Retirement Fund Water Fund
Special Assessment Bond	Special Assessment Debt Retirement Fund
Mortgage Revenue Bond	Wastewater Fund

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

I. Long-Term Obligations (Continued)

<u>Obligation</u>	<u>Fund</u>
Compensated Absences	General Fund
	Street Construction, Maintenance and Repair Fund
	Municipal Income Tax Fund
	Parks Fund
	Water Fund
	Wastewater Fund
OPWC Loan	Water Fund

J. Compensated Absences

In accordance with GASB Statement No. 16, "Accounting for Compensated Absences," vacation and compensatory time are accrued as liabilities when an employee's right to receive compensation is attributable to services already rendered and it is probable that the employee will be compensated through paid time off or some other means, such as cash payments at termination or retirement. Leave time that has been earned but is unavailable for use as paid time off or as some other form of compensation because an employee has not met the minimum service time requirement, is accrued to the extent that it is considered to be probable that the conditions for compensation will be met in the future.

Sick leave is accrued using the vesting method, whereby the liability is recorded on the basis of leave accumulated by employees who are eligible to receive termination payments as of the balance sheet date, and on leave balances accumulated by other employees who are expected to become eligible in the future to receive such payments.

Employees of the City earn vacation and sick leave at various rates within limits specified under collective bargaining agreements or under statute. At termination or retirement, employees are paid at their full rate for 100% of their unused vacation leave and 25% or 50% of unused sick leave up to specified limits depending upon the bargaining agreement.

K. Pensions

The provision for pension costs is recorded when the related payroll is accrued and the obligation is incurred.

L. Bond Issuance Costs

In governmental fund types, bond discounts and issuance costs are recognized in the current period. Bond discounts and issuance costs for proprietary fund types are deferred and amortized over the term of the bonds. Issuance costs are recorded as deferred charges.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

M. Interfund Transactions

During the course of normal operations, the City has numerous transactions between funds. Interfund transactions are generally classified as follows:

Operating transfers are reported as "Other Financing Sources and Uses" in the governmental funds, as "Operating Transfers In" by the recipient fund, and "Operating Transfers Out" by the disbursing fund.

Residual Equity Transfers are nonroutine or nonrecurring transfers between funds and are reported as additions to or deductions from the fund equity balance. The City did not perform any residual equity transfers in 2000.

Transactions that would be treated as revenues and expenditures/expenses if the transactions involved organizations external to the City are similarly treated when involving other funds of the City. The City also advances cash from one fund to another as necessary to meet current obligations.

N. Reservations of Fund Balance

Reserves indicate that a portion of fund balance is not available for expenditure or is legally segregated for a specific future use. Fund balances are reserved for materials and supplies inventories, prepaid items, debt service and encumbered amounts that have not been accrued at year end.

O. Total Columns on Combined Financial Statements - Overview

Total columns on the "Combined Financial Statements-Overview" are captioned "Memorandum Only" to indicate that they are presented only to facilitate financial analysis. Data in these columns does not present financial position, results of operations or changes in cash flow or conformity with generally accepted accounting principles, nor is such data comparable to a consolidation. Interfund eliminations have not been made in the aggregation of this data.

NOTE 2 - COMPLIANCE AND ACCOUNTABILITY

Fund Deficits - The fund deficits at December 31, 2000 of \$41,053 in the Police Pension Fund, \$39,076 in the Fire Pension Fund, and \$10,893 in the Community Housing Improvement Fund (special revenue funds) arise from the recognition of expenditures on the modified accrual basis which are greater than expenditures recognized on the budgetary basis. The fund deficit at December 31, 2000 of \$763,688 in the Industrial Park West Project Fund (capital projects fund) arises from the recognition of notes payable on the modified accrual basis which are not recorded on the budgetary basis, and from the recognition of expenditures on the modified accrual basis which are greater than expenditures recognized on the budgetary basis. The General Fund provides operating transfers when cash is required, not when accruals occur.

NOTE 2 - COMPLIANCE AND ACCOUNTABILITY (Continued)

Excess Expenditures over Appropriations - For the year ended December 31, 2000, expenditures exceeded appropriations at the object level (i.e., the legal level of budgetary control) as follows:

<u>Fund</u>	<u>Excess</u>
Special Revenue Funds:	
CDBG Fund	
Other Expenditures	\$892
Rehabilitation Loan Fund	
Operating Transfers Out	8,920
Design Review Board Fund	
Advances Out	5,788
Community Housing Improvement Fund	
Contractual Services	32,501
Expendable Trust Fund:	
Unclaimed Monies	
Other Expenditures	100

The excess expenditures were funded from available fund balance.

NOTE 3 - RESTATEMENT OF FUND BALANCES/RETAINED EARNINGS

Certain adjustments were made to the beginning balance of the General Long-Term Obligations account group due to an accounting error in the reporting of the Police and Fire Pension Accrued Liability. The entire amount of the liability had been paid off as of December 31, 1999. This adjustment decreased the balance of the General Long-Term Obligations account group \$93,345, from the previously reported amount of \$1,375,951 to the restated amount of \$1,282,606.

During fiscal year 2000, the City had a physical inventory taken on its fixed assets which resulted in a restatement. As a result of the physical inventory the General Fixed Assets Account Group was reduced by \$39,274. The General Fixed Assets Account Group balance at January 1, 2000 has been restated. The balance decreased from \$6,036,466 to \$5,997,192.

The physical inventory taken during fiscal year 2000 also resulted in an increase in the amount of fixed assets reported in the enterprise funds which required a restatement to the beginning retained earnings in the enterprise funds as of January 1, 2000 as follows:

<u>Fund Type</u>	<u>Retained Earnings as Reported 12/31/1999</u>	<u>Adjustment Increase/ (Decrease)</u>	<u>Retained Earnings as Restated 01/01/2000</u>
Enterprise	\$30,053,756	(\$10,555,732)	\$19,498,024

NOTE 4 - CASH, CASH EQUIVALENTS AND INVESTMENTS

Cash resources of several individual funds are combined to form a pool of cash and investments. In addition, investments are separately held by the capital projects, debt service and enterprise funds. Statutes require the classification of funds held by the City into three categories.

Category 1 consists of "active" funds - those funds required to be kept in "cash" or "near cash" status for immediate use by the City. Such funds must be maintained either as cash in the City Treasury or in depository accounts payable or withdrawable on demand, including negotiable order of withdrawal (NOW) accounts.

Category 2 consists of "inactive" funds - those funds not required for use within the current two year period of designation of depositories. Inactive funds may be deposited or invested only as certificates of deposit maturing no later than the end of the current period of designation of depositories.

Category 3 consists of "interim" funds - those funds not needed for immediate use but needed before the end of the current period of designation of depositories. Interim funds may be invested or deposited in the following securities:

- United States treasury notes, bills, bonds, or any other obligation or security issued by the United States Treasury or any other obligation guaranteed as to principal or interest by the United States;
- Bonds, notes, debentures, or any other obligations or securities issued by any federal government agency or instrumentality, including but not limited to, the federal national mortgage association, federal home loan bank, federal farm credit bank, federal home loan mortgage corporation, government national mortgage association, and student loan marketing association. All federal agency securities shall be direct issuances of federal government agencies or instrumentalities;
- Written repurchase agreements in the securities listed above provided that the market value of the securities subject to the repurchase agreement must exceed the principal value of the agreement by at least two percent and be marked to market daily, and that the term of the agreement must not exceed thirty days;
- Interim deposits in eligible institutions applying for interim funds;
- Bonds and other obligations of the State of Ohio;
- No-load money market mutual funds consisting exclusively of obligations described in the first two bullets of this section and repurchase agreements secured by such obligations, provided that investments in securities described in this division are made only through eligible institutions, and
- The State Treasury Asset Reserve of Ohio (STAR Ohio).

NOTE 4 - CASH, CASH EQUIVALENTS AND INVESTMENTS (Continued)

Ohio law requires that deposits be placed in eligible banks or savings and loan associations located in Ohio. Any public depository in which the City places deposits must pledge as collateral eligible securities of aggregate market value equal to the excess of deposits not insured by the Federal Deposit Insurance Corporation (FDIC). The securities pledged as collateral are pledged to a pool for each individual financial institution in amounts equal to at least 105% of the carrying value of all public deposits held by each institution. Obligations that may be pledged as collateral are limited to obligations of the United States and its agencies and obligations of any state, county, municipal corporation or other legally constituted authority of any other state, or any instrumentality of such county, municipal corporation or other authority. Based upon criteria described in GASB Statement No. 3, "Deposits With Financial Institutions, Investments (including Repurchase Agreements) and Reverse Repurchase Agreements," collateral held in a single financial institution collateral pool with securities being held by the pledging institutions' agent in the pool's name are classified as Category 3.

The GASB has established risk categories for deposits and investments as follows:

Deposits:

- Category 1 Insured or collateralized with securities held by the City or by its agent in the City's name.
- Category 2 Collateralized with securities held by the pledging financial institution's trust department or agent in the City's name.
- Category 3 Uncollateralized. (This category includes any bank balance that is collateralized with securities held by the pledging financial institution or by its trust department or agent but not in the City's name.)

Investments:

- Category 1 Insured or registered, with securities held by the City or its agent in the City's name.
- Category 2 Uninsured and unregistered, with securities held by the counterparty's trust department or agent in the City's name.
- Category 3 Uninsured and unregistered, with securities held by the counterparty or by its trust department or agent but not in the City's name.

A. Deposits

At year end the carrying amount of the City's deposits (including restricted cash) was \$4,975,320 and the bank balance was \$5,093,261. Of the bank balance:

1. \$294,813 was covered by federal depository insurance.
2. \$4,798,448 was uninsured and uncollateralized as defined by the GASB because the collateral pledged by the financial institutions or their trust departments or agents was not in the City's name due to the fact that the pledging bank has an investments and securities pool used to collateralize all public deposits. This method of collateralization is authorized by state statute.

NOTE 4 - CASH, CASH EQUIVALENTS AND INVESTMENTS (Continued)

B. Investments

The City's investments at December 31, 2000 were classified as summarized below:

<u>Categorized Investments</u>	<u>Category 2</u>	<u>Fair Value</u>
Repurchase Agreements	\$1,487,249	\$1,487,249
<u>Non-Categorized Investments</u>		
STAR Ohio	N/A	5,156,200
Total Investments	<u>\$1,487,249</u>	<u>\$6,643,449</u>

C. Reconciliation of Cash, Cash Equivalents and Investments

The classification of cash, cash equivalents and investments on the combined financial statements is based on criteria set forth in GASB Statement No. 9. Investments with an original maturity of three months or less are treated as cash and cash equivalents. The classification of cash and cash equivalents (deposits) for purposes of this note is based on criteria set forth in GASB Statement No. 3.

A reconciliation between classifications of cash and investments on the combined financial statements and the classifications per items A and B of this note are as follows:

	<u>Cash and Cash Equivalents</u>	<u>Investments</u>
Per Combined Balance Sheet	\$7,618,769	\$4,000,000
Certificates of Deposit (with maturities of more than 3 months)	4,000,000	(4,000,000)
Investments:		
STAR Ohio	(5,156,200)	5,156,200
Repurchase Agreements	<u>(1,487,249)</u>	<u>1,487,249</u>
Per GASB Statement No. 3	<u>\$4,975,320</u>	<u>\$6,643,449</u>

NOTE 5 - TAXES

A. Property Taxes

Property taxes include amounts levied against all real estate and public utility property, and tangible personal property used in business and located in the City. Real property taxes (other than public utility) collected during 2000 were levied after October 1, 1999 on assessed values as of January 1, 1999, the lien date. Assessed values were established by the County Auditor at 35 percent of appraised market value. All property is required to be reappraised every six years and equalization adjustments made in the third year following reappraisal. The last revaluation was completed in 1998. Real property taxes are payable annually or semi-annually. The first payment is due January 20; the remainder payable by June 20.

NOTE 5 - TAXES (Continued)

A. Property Taxes (Continued)

Taxes collected from tangible personal property (other than public utility) in one calendar year are levied in the prior calendar year on assessed values during and at the close of the most recent fiscal year of the taxpayer that ended on or before March 31 of that calendar year, and at the tax rates determined in the preceding year. Tangible personal property used in business (except for public utilities) is currently assessed for ad valorem taxation purposes at 25 percent of its true value. Amounts paid by multi-county taxpayers are due September 20 of the year assessed. Single county taxpayers may pay annually or semi-annually: the first payment is due April 30; the remainder payable by September 20.

Public utility real and tangible personal property taxes collected in one calendar year are levied in the preceding calendar year on assessed values determined as of December 31 of the second year preceding the tax collection year, the lien date. Certain public utility tangible personal property is currently assessed at 88 percent of its true value. Public utility property taxes are payable on the same dates as real property described previously.

The County Treasurer collects property taxes on behalf of all taxing districts in the County including the City of Salem. The County Auditor periodically remits to the City its portion of the taxes collected.

The full tax rate for all City operations for the year ended December 31, 2000 was \$4.90 per \$1,000 of assessed value. The assessed value upon which the 2000 tax receipts were based was \$200,874,530. This amount constitutes \$134,226,200 in real property assessed value, \$7,250,430 in public utility assessed value and \$59,397,900 in tangible personal property assessed value.

Ohio law prohibits taxation of property from all taxing authorities in excess of 1% of assessed value without a vote of the people. Under current procedures, the City's share is .49% (4.9 mills) of assessed value.

B. Income Tax

The City levies a tax of 1% on all salaries, wages, commissions and other compensation and on net profits earned within the City as well as on incomes of residents earned outside the City. In the latter case, the City allows a credit of 100% of the tax paid to another municipality to a maximum of the total amount assessed.

Employers within the City are required to withhold income tax on employee compensation and remit the tax to the City either monthly or quarterly, as required. Corporations and other individual taxpayers are required to pay their estimated tax quarterly and file a declaration annually.

All income tax proceeds are received by the Municipal Income Tax Fund.

NOTE 6 - RECEIVABLES

Receivables at December 31, 2000 consisted of taxes, accounts and loans receivable, interest receivable, special assessments and intergovernmental receivables arising from shared revenues.

NOTE 7 - OPERATING TRANSFERS

Following is a summary of operating transfers in and out for all funds for 2000:

Fund	Transfers In	Transfers Out
General Fund	\$2,098,957	\$438,435
Special Revenue Funds:		
Police Pension Fund	82,231	0
Fire Pension Fund	86,185	0
Street Construction, Maintenance and Repair Fund	100,000	0
Municipal Lodging Tax Fund	20,000	0
Municipal Income Tax Fund	0	3,502,552
Parks Fund	40,000	0
Rehabilitation Loan Fund	0	8,920
Shade Tree Fund	20,000	0
Community Housing Improvement Fund	11,889	0
Total Special Revenue Funds	360,305	3,511,472
Debt Service Fund:		
General Obligation Debt Retirement Fund	373,900	182,759
Capital Projects Funds:		
Income Tax Capital Improvement Fund	1,029,695	0
Industrial Park West Project Fund	182,759	0
Fire Truck Fund	87,050	0
Total Capital Projects Funds	1,299,504	0
Totals	<u>\$4,132,666</u>	<u>\$4,132,666</u>

NOTE 8 - FIXED ASSETS

A. General Fixed Assets

Summary by Category of changes in general fixed assets:

Category	Restated			December 31, 2000
	December 31, 1999	Additions	Deletions	
Land	\$398,430	\$0	\$0	\$398,430
Buildings and Improvements	2,549,671	0	0	2,549,671
Land Improvements	230,190	0	0	230,190
Machinery and Equipment	2,714,990	141,228	(84,869)	2,771,349
Construction in Progress	103,911	143,525	(103,911)	143,525
Totals	<u>\$5,997,192</u>	<u>\$284,753</u>	<u>(\$188,780)</u>	<u>\$6,093,165</u>

Schedule of General Fixed Assets at December 31, 2000:

General Fixed Assets		Investment in General Fixed Assets	
Land	\$398,430	General Fund	\$944,709
Buildings and Improvements	2,549,671	Special Revenue Funds	1,930,740
Land Improvements	230,190	Capital Projects Funds	3,214,188
Machinery and Equipment	2,771,349	Donations	3,528
Construction in Progress	143,525		
Total	<u>\$6,093,165</u>	Total	<u>\$6,093,165</u>

B. Proprietary Fixed Assets

Summary by Category at December 31, 2000:

Category	Historic Cost	Accumulated Depreciation	Book Value
Land	\$231,052	\$0	\$231,052
Buildings and Improvements	16,337,998	(6,018,749)	10,319,249
Utility Structures in Services	8,353,784	(1,171,083)	7,182,701
Machinery and Equipment	7,939,619	(5,749,537)	2,190,082
Total Property, Plant and Equipment	32,862,453	(12,939,369)	19,923,084
Construction in Progress	1,105,920	0	1,105,920
Total	<u>\$33,968,373</u>	<u>(\$12,939,369)</u>	<u>\$21,029,004</u>

NOTE 9 – DEFINED BENEFIT PENSION PLANS

All of the City's full-time employees participate in one of two separate retirement systems which are cost-sharing multiple employer defined benefit pension plans.

A. Public Employees Retirement System (the "PERS of Ohio")

The following information was provided by the PERS of Ohio to assist the City in complying with GASB Statement No. 27, *"Accounting for Pensions by State and Local Government Employers."*

All employees of the City, except full-time uniformed police officers and full-time firefighters, participate in the PERS of Ohio, a cost-sharing multiple employer defined benefit pension plan. The PERS of Ohio provides retirement and disability benefits, annual cost-of-living adjustments and death benefits to plan members and beneficiaries. Chapter 145 of the Ohio Revised Code provides statutory authority to establish and amend benefits. The Public Employees Retirement System of Ohio issues a stand-alone financial report that includes financial statements and required supplementary information for the PERS of Ohio. Interested parties may obtain a copy by making a written request to 277 East Town Street, Columbus, Ohio 43215-4642 or by calling (614) 466-2085 or 1-800-222-7377.

The Ohio Revised Code provides statutory authority for employee and employer contributions. The employee contribution rate is 8.5%. The Retirement Board instituted a temporary employer contribution rate rollback for calendar year 2000. The rate rollback was 20% for state and local government divisions. The 2000 employer contribution rate for local government employer units was 10.84%, of covered payroll, 6.54% to fund the pension and 4.3% to fund health care. The 1999 and 1998 employer contribution rates were 13.55%. The contribution requirements of plan members and the City are established and may be amended by the Public Employees Retirement Board. The City's contributions to the PERS of Ohio for the years ending December 31, 2000, 1999 and 1998 were \$207,416, \$260,248 and \$237,701, respectively, which were equal to the required contributions for each year.

The PERS of Ohio provides postemployment health care benefits to age and service retirants with ten or more years of qualifying Ohio service credit and to primary survivor recipients of such retirants. Health care coverage for disability recipients is also available. The health care coverage provided by the PERS of Ohio is considered an Other Postemployment Benefit (OPEB) as described in GASB Statement No. 12. A portion of each employer's contribution to the PERS of Ohio is set aside for the funding of post retirement health care. The Ohio Revised Code provides statutory authority requiring public employers to fund postemployment health care through their contributions to the PERS of Ohio. The portion of the 2000 employer contribution rate (identified above) that was used to fund health care for the year 2000 was 4.3% of covered payroll which amounted to \$82,278.

NOTE 9 – DEFINED BENEFIT PENSION PLANS (Continued)

A. Public Employees Retirement System (the “PERS of Ohio”) (Continued)

The significant actuarial assumptions and calculations relating to postemployment health care benefits were based on the PERS of Ohio’s latest actuarial review performed as of December 31, 1999. An entry age normal actuarial cost method of valuation is used in determining the present value of OPEB. The difference between assumed and actual experience (actuarial gains and losses) becomes part of unfunded actuarial accrued liability. All investments are carried at market value. For actuarial valuation purposes, a smoothed market approach is used. Under this approach assets are adjusted annually to reflect 25% of unrealized market appreciation or depreciation on investment assets. The investment assumption rate for 1999 was 7.75%. An annual increase of 4.75% compounded annually, is the base portion of the individual pay increase assumption. This assumes no change in the number of active employees. Additionally, annual pay increases, over and above the 4.75% base increase, were assumed to range from 0.54% to 5.1%. Health care costs were assumed to increase 4.75% annually.

Benefits are advanced-funded on an actuarially determined basis. The number of active contributing participants was 401,339. The actuarial value of the PERS of Ohio net assets available for OPEB at December 31, 1999 is \$10,805.5 million. The actuarially accrued liability and the unfunded actuarial accrued liability, based on the actuarial cost method used, were \$12,473.6 million and \$1,668.1 million, respectively.

B. Ohio Police and Fire Pension Fund (the “OP&F Fund”)

All City full-time police officers and full-time firefighters participate in the OP&F Fund, a cost-sharing multiple-employer defined benefit pension plan. The OP&F Fund provides retirement and disability benefits, annual cost of living adjustments and death benefits to plan members and beneficiaries. Contribution requirements and benefit provisions are established by the Ohio State Legislature and are codified in Chapter 742 of the Ohio Revised Code. The Ohio Police and Fire Pension Fund issues a stand-alone financial report that includes financial statements and required supplementary information for the OP&F Fund. Interested parties may obtain a copy by making a written request to 140 East Town Street, Columbus, Ohio 43215-5164 or by calling (614) 228-2975.

Plan members are required to contribute 10.0% of their annual covered salary, while employers are required to contribute 19.5% and 24.0% respectively for police officers and firefighters. The City's contributions to the OP&F Fund for the years ending December 31, 2000, 1999 and 1998 were \$144,996, \$136,380 and \$121,030 for police and \$146,562, \$145,962 and \$132,922 for firefighters, respectively, which were equal to the required contributions for each year.

The OP&F Fund provides postemployment health care coverage to any person who received or is eligible to receive a monthly benefit check or is a spouse or eligible dependent child of such person. An eligible dependent child is any child under the age of 18 whether or not the child is attending school, or under the age of 22 if attending school on a full-time or two-thirds basis. The Ohio Revised Code provides that health care costs paid from the funds of the OP&F Fund

NOTE 9 – DEFINED BENEFIT PENSION PLANS (Continued)

B. Ohio Police and Fire Pension Fund (the “OP&F Fund”) (Continued)

shall be included in the employer's contribution rate. The Ohio Revised Code also provides statutory authority allowing the Fund's Board of Trustees to provide postemployment health care coverage to all eligible individuals from the employer's contributions to the OP&F Fund.

The portion of the 2000 covered payroll that was used to fund postemployment health care benefits was \$53,909 representing 7.25% of covered payroll for police and \$44,274 representing 7.25% of covered payroll for fire. Health care funding and accounting was on a pay-as-you-go basis. In addition, since July 1, 1992 most retirees have been required to contribute a portion of the cost of their health care coverage through a deduction from their monthly benefit payment. As of December 31, 1999, the date of the last actuarial evaluation available, the number of participants eligible to receive health care benefits was 12,467 for police and 9,807 for firefighters. The OP&F Fund does not provide separate data on the funded status and funding progress of postemployment health care benefits. The Fund's total health care expenses for the year ended December 31, 1999 were \$95,004,633, which was net of member contributions of \$5,518,098.

NOTE 10 – COMPENSATED ABSENCES

All full-time City employees earn sick leave at the rate of 1.25 days per calendar month of active service. Upon retirement under the PERS of Ohio or the OP&F System of Ohio, or upon termination in good standing after ten years of continuous service with the City, an employee shall be compensated for a percentage of the total accumulated unused sick leave for which the monetary compensation is the hourly rate of compensation of the employee at the time of retirement or termination.

The City provides a liability for accumulated unpaid compensated absences when earned by employees. Accrued employee benefits for governmental funds not currently due and payable at year end are recorded in the General Long-Term Obligations Account Group. The amount decreased from a beginning year balance of \$355,606 to a year end balance of \$283,412. Accrued employee benefits for enterprise funds not currently due and payable at year end are recorded in the respective funds.

NOTE 11 - NOTES PAYABLE

The Ohio Revised Code provides that notes including renewal notes issued in anticipation of the issuance of general obligation bonds may be issued and outstanding from time to time up to a maximum period of twenty years from the date of issuance of the original notes. The maximum maturity for notes anticipating general obligation bonds payable from special assessments is five years. Any period in excess of five years must be deducted from the permitted maximum maturity of the bonds anticipated, and portions of the principal amount of notes outstanding for more than five years must be retired in amounts at least equal to and payable no later than those principal maturities required if the bonds had been issued at the expiration of the initial five year period. Bond anticipation notes may be retired at maturity from the proceeds of the sale of renewal notes or of the bonds anticipated by the notes, or from available funds of the City or a combination of these sources.

NOTE 11 - NOTES PAYABLE (Continued)

The following are the notes outstanding in the Capital Projects Funds as of December 31, 2000:

	Balance December 31, 1999	Issued (Retired)	Balance December 31, 2000
General Obligation Notes Payable:			
3.650% Salem Industrial Park West	\$900,000	(\$900,000)	\$0
5.280% Salem Industrial Park West	0	750,000	750,000
Total General Obligation Notes Payable	<u>\$900,000</u>	<u>(\$150,000)</u>	<u>\$750,000</u>

NOTE 12 - LONG-TERM DEBT OBLIGATIONS

Long-term debt and other long-term obligations of the City at December 31, 2000 were as follows:

		Restated Balance December 31, 1999	Issued (Retired)	Balance December 31, 2000
Enterprise Funds:				
Mortgage Revenue Bond:				
3.50 - 6.10% Sewerage System Improvement	1995	\$1,125,000	(\$325,000)	\$800,000
General Obligation Bonds:				
4.35 - 6.50% Series Water	1991	2,180,000	(90,000)	2,090,000
Ohio Public Works Commission Loan:				
0.00% Stewart Road Elevated Water Tank	2000	0	410,000 (10,250)	399,750
Capital Lease Payable		3,616	(3,616)	0
Total Enterprise Long-Term Debt		<u>\$3,308,616</u>	<u>(\$18,866)</u>	<u>\$3,289,750</u>
General Long-Term Debt:				
General Obligation Bond:				
5.20 - 6.05% Street Improvement	1992	\$750,000	(\$150,000)	\$600,000
Special Assessment Bond: (with governmental commitment)				
6.10% Street Improvement	1996	177,000	(10,000)	167,000
Total General Long-Term Debt		927,000	(160,000)	767,000
Other Long-Term Obligations:				
Compensated Absences		355,606	(72,194)	283,412
Total General Long-Term Debt and Other Long-Term Obligations		<u>\$1,282,606</u>	<u>(\$232,194)</u>	<u>\$1,050,412</u>

The principal amount of the City's special assessment debt outstanding at December 31, 2000, of \$167,000 is general obligation debt (backed by the full faith and credit of the City) that is being retired with the proceeds from special assessments levied against benefited property owners. The City is obligated to repay the debt irrespective of the amount of special assessments collected from property owners.

NOTE 12 - LONG-TERM DEBT OBLIGATIONS (Continued)

A. Defeased Debt

In May 1992 the City defeased \$5,895,000 of Sewer System Mortgage Revenue Bonds dated January 1, 1987. Sewer System Mortgage Revenue Bonds dated May 1, 1992 were issued in the amount of \$7,000,000.

At the time of defeasance, funds were deposited with the City's trustee, Society Investment Management and Trust Services. The principal and interest in these reserve accounts are used solely to pay the principal and interest requirements on the original issue bonds as they come due. At December 31, 2000, the refunded bonds had an outstanding balance of \$4,875,000. As the money on deposit with the trustee is adequate to service the defeased debt, the City is not required to service any portion of this debt directly. Therefore, this debt is not included in the "Schedule of Long-Term Debt Obligations" or in the Balance Sheet for the Wastewater Fund at December 31, 2000. Similarly, as no obligation is recorded, neither are the funds held on deposit with the trustee that will be used to service the obligation.

In April 1998, the City defeased \$2,400,000 of Mortgage Revenue Bonds for Water Improvements dated March 1, 1992 (the "1992" Bonds). There were no refunding bonds issued. Chase Manhattan Bank (the trustee) had \$2,476,327 in cash and investments which coupled with investment earnings thereon, were determined to be sufficient to pay, when due, the remaining debt service payments. As a result, the old bonds are considered to be defeased and the liability for those bonds has been removed from the general long-term obligations account group. At December 31, 2000, the refunded bonds had an outstanding balance of \$1,875,000.

B. Principal and Interest Requirements

A summary of the City's future long-term debt funding requirements, including principal and interest payments as of December 31, 2000 follows:

Years	General Obligation Bonds		Mortgage Revenue Bond	
	Principal	Interest	Principal	Interest
2001	\$240,000	\$166,397	\$800,000	\$18,800
2002	550,000	152,388	0	0
2003	550,000	117,537	0	0
2004	550,000	82,538	0	0
2005	400,000	52,000	0	0
2006-2010	400,000	26,000	0	0
2011-2015	0	0	0	0
2016-2020	0	0	0	0
Totals	<u>\$2,690,000</u>	<u>\$596,860</u>	<u>\$800,000</u>	<u>\$18,800</u>

(Continued)

NOTE 12 - LONG-TERM DEBT OBLIGATIONS (Continued)**B. Principal and Interest Requirements (Continued)**

Years	OPWC Loan		Special Assessment Bond	
	Principal	Interest	Principal	Interest
2001	\$20,500	\$0	\$10,000	\$10,187
2002	20,500	0	10,000	9,577
2003	20,500	0	10,000	8,967
2004	20,500	0	10,000	8,357
2005	20,500	0	15,000	7,747
2006-2010	102,500	0	92,000	23,912
2011-2015	102,500	0	20,000	1,220
2016-2020	92,250	0	0	0
Totals	<u>\$399,750</u>	<u>\$0</u>	<u>\$167,000</u>	<u>\$69,967</u>

NOTE 13 - CONDUIT DEBT OBLIGATIONS

The City has issued Revenue Bonds to provide financial assistance to the City's hospital facilities. The monies are used primarily for upgrades to these facilities. The City has no obligation for the repayment of this debt. The bonds are not bonded indebtedness of the City and are therefore not reported on the City's balance sheet. At December 31, 2000, there was one series of Revenue Bonds outstanding, with a principal amount payable of \$10,800,000.

NOTE 14 - RISK MANAGEMENT

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City of Salem is a participant in the Ohio Municipal League Joint Self-Insurance Pool (the "Pool"). The Pool was established in 1987 and is administered under contract by the Ohio Municipal League to provide a program of property and casualty insurance for its member organizations throughout the State of Ohio.

The Pool's general objectives are to formulate, develop and administer a program of insurance, to obtain lower costs for that coverage, and to develop a comprehensive loss control program on behalf of the member political subdivisions. Political subdivisions joining the Pool may withdraw at the end of any coverage period upon 60 days prior written notice to the Pool. Under agreement, members who terminate participation in the Pool, as well as current members, are subject to a supplemental assessment or a refund, at the discretion of the Board of Trustees, depending on the ultimate loss experience of all the entities it insures for each coverage year. To date there have been no assessments or refunds due to the limited period of time that the Pool has been in existence and the nature of the coverage that is afforded to the participants. The City contributed \$52,067 to the Pool in 2000.

NOTE 14 - RISK MANAGEMENT (Continued)

The City of Salem obtained insurance coverage from the Pool beginning in August of 1997 for losses relating to general liability, automobile liability, law enforcement liability, firefighters liability, public officials liability, and property, automobile, computer and contractors' equipment coverage.

Each participant makes an annual "contribution" to the Pool for the coverage they are provided based on rates established by the Pool using anticipated and actual results of operation for the various coverages provided. Participants are also charged a "surplus contribution" used to build the Pools retained earnings account to fund the activities of the Pool.

In the ordinary course of business, the Pool cedes a portion of its exposure to other insurers. These arrangements limit the Pool's maximum net loss on individual risks. Treaty basis casualty excess of loss contracts in force at December 31, 2000 generally protects the Pool against individual losses over \$150,000. Additionally, treaty basis property coverage protects the Pool against losses subject to a deductible of the lesser of \$50,000 per location or \$100,000 per occurrence. Since November 1, 1990, the Pool is limited to an annual aggregate loss of \$300,000. The Pool is, and the participants are, contingently liable should any reinsurer become unable to meet its obligations under the reinsurance agreements.

During 2000, the City carried commercial insurance coverage for all other risks as follows:

<u>Insurance Provider</u>	<u>Coverage</u>	<u>Deductible</u>
Cincinnati Insurance Co.	Auditor Bond	\$0
Cincinnati Insurance Co.	Deputy Auditor	0
Cincinnati Insurance Co.	Mayor Bond	0
Cincinnati Insurance Co.	Treasurer	0
Ohio Farmers Insurance	Income Tax Administrator	0
Cincinnati Insurance Co.	Income Tax Clerk	0
OML – Marsh	General Liability	0
OML – Marsh	Law Enforcement Liability	1,000
OML – Marsh	Auto Liability	0
OML – Marsh	Auto Physical Damage	250
OML – Marsh	Property	1,000
OML – Marsh	Inland Marine	500

Workers' compensation claims are covered through the City's participation in the State of Ohio's program. The City pays the State Workers' Compensation System a premium based upon a rate per \$100 of payroll. The rate is determined based on accident history and administrative costs. The City also pays unemployment claims to the State of Ohio as incurred.

The City continues to carry commercial insurance for other risks of loss, including employee health and life insurance. There has been no significant reduction in insurance coverages from coverages in the prior year. In addition, settled claims resulting from the above noted risks have not exceeded commercial insurance coverages during the past three fiscal years.

NOTE 15 - SEGMENT INFORMATION FOR ENTERPRISE FUNDS

Included in the services provided by the City financed primarily by user charges are water treatment and distribution and wastewater collection and treatment. The key financial information for the year ended December 31, 2000 for these enterprise activities is as follows:

	<u>Water</u>	<u>Wastewater</u>	<u>Total</u>
Operating Revenues	\$1,682,046	\$2,430,786	\$4,112,832
Depreciation and Amortization	605,165	549,642	1,154,807
Operating Income	85,750	724,409	810,159
Net Income	171,645	1,084,266	1,255,911
Property, Plant and Equipment:			
Additions	685,284	258,820	944,104
Deletions	(9,443)	(9,444)	(18,887)
Assets	16,005,971	14,391,552	30,397,523
Net Working Capital	3,608,517	4,367,124	7,975,641
Bonds and Loans Payable	2,489,750	800,000	3,289,750
Total Equity	13,399,341	13,350,168	26,749,509

NOTE 16 - CONTRIBUTED CAPITAL

There were no changes to contributed capital during 2000. Contributed capital is as follows:

	<u>Balance</u> <u>12/31/2000</u>
Water	\$4,432,758
Wastewater	1,562,816
Total Enterprise	<u>\$5,995,574</u>

NOTE 17 - CONSTRUCTION COMMITMENTS

At December 31, 2000, the City had the following commitments with respect to capital projects:

<u>Contract</u>	<u>Remaining</u> <u>Construction</u> <u>Commitment</u>	<u>Expected</u> <u>Date of</u> <u>Completion</u>
East State Street Hill Project	\$1,271,700	June 2002
Hickory Lane-Salem Industrial Park Sanitary Sewer	52,312	August 2001
Northeast Sanitary Sewer District	1,073,650	November 2002
Stewart Road Water Tank	429,743	July 2001

NOTE 18 - CONTINGENCIES

The City is a party to various legal proceedings which seek damages or injunctive relief generally incidental to its operations and pending projects. The City's management is of the opinion that the ultimate disposition of various claims and legal proceedings will not have a material effect on the financial condition of the City.

NOTE 19 – SUBSEQUENT EVENT

In July of 2001 the City issued \$600,000 of bond anticipation notes. The proceeds were used to retire the note issued in 2000 in the amount of \$750,000 to finance improvements to Salem Industrial Park West.



*C*OMBINING AND *I*NDIVIDUAL *F*UND AND *A*CCOUNT *G*ROUP
*S*TATEMENTS AND *S*CHEDULES

*T*HE FOLLOWING COMBINING STATEMENTS AND SCHEDULES INCLUDE THE
GENERAL FUND, SPECIAL REVENUE FUNDS, DEBT SERVICE FUNDS,
CAPITAL PROJECTS FUNDS, ENTERPRISE FUNDS, FIDUCIARY FUNDS AND
THE GENERAL FIXED ASSETS ACCOUNT GROUP.

GENERAL FUND

The General Fund is used to account for government resources not accounted for in any other fund. The General Fund balance is available to the City for any purpose provided it is expended or transferred according to the general laws of Ohio.

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED DECEMBER 31, 2000

GENERAL FUND

	<u>Revised Budget</u>	<u>Actual</u>	Variance: Favorable (Unfavorable)
Revenues:			
Taxes	\$530,604	\$524,815	(\$5,789)
Intergovernmental Revenues	481,731	493,312	11,581
Charges for Services	42,175	43,189	1,014
Licenses and Permits	62,028	63,519	1,491
Investment Earnings	148,913	152,493	3,580
Fines and Forfeitures	43,284	44,325	1,041
All Other Revenues	<u>10,619</u>	<u>10,874</u>	<u>255</u>
Total Revenues	<u>1,319,354</u>	<u>1,332,527</u>	<u>13,173</u>
<u>Expenditures:</u>			
Security of Persons and Property:			
Police:			
Personal Services	1,166,200	1,159,425	6,775
Contractual Services	22,266	20,124	2,142
Materials and Supplies	64,770	62,633	2,137
Capital Outlay	<u>48,522</u>	<u>36,828</u>	<u>11,694</u>
Total Police	<u>1,301,758</u>	<u>1,279,010</u>	<u>22,748</u>
School Patrol:			
Personal Services	<u>27,110</u>	<u>19,862</u>	<u>7,248</u>
Total School Patrol	<u>27,110</u>	<u>19,862</u>	<u>7,248</u>
Animal Control:			
Personal Services	<u>7,010</u>	<u>6,851</u>	<u>159</u>
Total Animal Control	<u>7,010</u>	<u>6,851</u>	<u>159</u>
Fire Fighting:			
Personal Services	836,468	830,686	5,782
Contractual Services	20,874	16,631	4,243
Materials and Supplies	34,367	31,036	3,331
Capital Outlay	<u>29,534</u>	<u>29,519</u>	<u>15</u>
Total Fire Fighting	<u>921,243</u>	<u>907,872</u>	<u>13,371</u>
Street Lighting:			
Personal Services	40,354	36,070	4,284
Contractual Services	54,629	42,862	11,767
Materials and Supplies	10,034	8,022	2,012
Capital Outlay	<u>16,800</u>	<u>4,535</u>	<u>12,265</u>
Total Street Lighting	<u>121,817</u>	<u>91,489</u>	<u>30,328</u>

(Continued)

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED DECEMBER 31, 2000

GENERAL FUND

	Revised Budget	Actual	Variance: Favorable (Unfavorable)
Traffic Safety:			
Personal Services	87,466	85,062	2,404
Contractual Services	17,580	13,130	4,450
Materials and Supplies	18,900	10,862	8,038
Capital Outlay	6,000	1,378	4,622
Total Traffic Safety	<u>129,946</u>	<u>110,432</u>	<u>19,514</u>
Safety Director:			
Personal Services	8,427	8,127	300
Contractual Services	1,219	1,163	56
Materials and Supplies	2,014	431	1,583
Capital Outlay	250	0	250
Total Safety Director	<u>11,910</u>	<u>9,721</u>	<u>2,189</u>
Total Security of Persons and Property	<u>2,520,794</u>	<u>2,425,237</u>	<u>95,557</u>
Community Environment:			
Housing Planning and Zoning:			
Personal Services	72,522	67,346	5,176
Contractual Services	23,085	16,582	6,503
Materials and Supplies	6,978	6,757	221
Capital Outlay	13,085	13,010	75
Total Housing Planning and Zoning	<u>115,670</u>	<u>103,695</u>	<u>11,975</u>
Design Review Board:			
Personal Services	500	0	500
Materials and Supplies	255	0	255
Total Design Review Board	<u>755</u>	<u>0</u>	<u>755</u>
Housing Inspector:			
Personal Services	34,718	29,121	5,597
Materials and Supplies	1,000	906	94
Capital Outlay	1,000	700	300
Total Housing Inspector	<u>36,718</u>	<u>30,727</u>	<u>5,991</u>
Total Community Environment	<u>153,143</u>	<u>134,422</u>	<u>18,721</u>
Transportation:			
Streets:			
Personal Services	17,250	12,445	4,805
Contractual Services	27,000	20,700	6,300
Materials and Supplies	2,500	2,460	40
Total Streets	<u>46,750</u>	<u>35,605</u>	<u>11,145</u>
Total Transportation	<u>46,750</u>	<u>35,605</u>	<u>11,145</u>

(Continued)

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED DECEMBER 31, 2000

GENERAL FUND

	<u>Revised Budget</u>	<u>Actual</u>	Variance: Favorable (Unfavorable)
General Government:			
Mayor:			
Personal Services	52,285	51,244	1,041
Contractual Services	42,130	40,604	1,526
Materials and Supplies	<u>2,781</u>	<u>893</u>	<u>1,888</u>
Total Mayor	97,196	92,741	4,455
Auditor:			
Personal Services	121,683	118,685	2,998
Contractual Services	21,688	21,401	287
Materials and Supplies	4,522	4,376	146
Capital Outlay	<u>6,000</u>	<u>5,935</u>	<u>65</u>
Total Auditor	153,893	150,397	3,496
Treasurer:			
Personal Services	7,885	7,059	826
Contractual Services	1,058	988	70
Materials and Supplies	1,856	865	991
Capital Outlay	<u>2,000</u>	<u>0</u>	<u>2,000</u>
Total Treasurer	12,799	8,912	3,887
Law Director:			
Personal Services	71,355	70,063	1,292
Contractual Services	29,274	15,509	13,765
Materials and Supplies	<u>4,122</u>	<u>3,820</u>	<u>302</u>
Total Law Director	104,751	89,392	15,359
Service Director:			
Personal Services	60,215	59,155	1,060
Contractual Services	20,073	12,519	7,554
Materials and Supplies	2,013	1,432	581
Capital Outlay	<u>1,000</u>	<u>350</u>	<u>650</u>
Total Service Director	83,301	73,456	9,845
City Council:			
Personal Services	37,300	36,444	856
Contractual Services	12,000	8,535	3,465
Materials and Supplies	<u>40,235</u>	<u>1,984</u>	<u>38,251</u>
Total City Council	89,535	46,963	42,572

(Continued)

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED DECEMBER 31, 2000

GENERAL FUND

	Revised Budget	Actual	Variance: Favorable (Unfavorable)
Council Clerk:			
Personal Services	4,620	4,562	58
Materials and Supplies	500	220	280
Total Council Clerk	<u>5,120</u>	<u>4,782</u>	<u>338</u>
Civil Service Commission:			
Personal Services	5,175	5,086	89
Materials and Supplies	8,000	7,934	66
Total Civil Service Commission	<u>13,175</u>	<u>13,020</u>	<u>155</u>
City Hall:			
Personal Services	64,908	64,276	632
Contractual Services	83,264	50,256	33,008
Materials and Supplies	17,489	11,521	5,968
Capital Outlay	27,979	12,277	15,702
Total City Hall	<u>193,640</u>	<u>138,330</u>	<u>55,310</u>
General Administrative:			
Personal Services	19,000	6,020	12,980
Contractual Services	96,448	92,265	4,183
Other Expenditures	16,500	15,630	870
Total General Administrative	<u>131,948</u>	<u>113,915</u>	<u>18,033</u>
Total General Government	<u>885,358</u>	<u>731,908</u>	<u>153,450</u>
Total Expenditures	<u>3,606,045</u>	<u>3,327,172</u>	<u>278,873</u>
Excess (Deficiency) of			
Revenues Over (Under) Expenditures	(2,286,691)	(1,994,645)	292,046
<u>Other Financing Sources (Uses):</u>			
Proceeds from Sale of Fixed Assets	0	29,516	29,516
Operating Transfers In	2,049,681	2,098,957	49,276
Operating Transfers Out	(482,488)	(438,435)	44,053
Advances In	0	5,788	5,788
Advances Out	(154,000)	0	154,000
Total Other Financing Sources (Uses)	<u>1,413,193</u>	<u>1,695,826</u>	<u>282,633</u>

(Continued)

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
FOR THE YEAR ENDED DECEMBER 31, 2000

GENERAL FUND

	Revised Budget	Actual	Variance: Favorable (Unfavorable)
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(873,498)	(298,819)	574,679
Fund Balance at Beginning of Year	1,123,752	1,123,752	0
Prior Year Encumbrances	65,202	65,202	0
Fund Balance at End of Year	<u>\$315,456</u>	<u>\$890,135</u>	<u>\$574,679</u>

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than amounts relating to expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes.

Police Pension Fund

To account for taxes levied toward partial payment of the current liability for police disability and pension.

Fire Pension Fund

To account for taxes levied toward partial payment of the current liability for fire disability and pension.

Law Enforcement Fund

To account for mandatory fines collected for drug related offenses and for funds received by the police department for contraband.

D.A.R.E Fund

To account for contributions made in support of the D.A.R.E. program.

Enforcement and Education Fund

To account for the fines levied by the courts and used to educate and treat persons with alcohol related problems and to enhance law enforcement activities as a deterrent to the operation of motor vehicles while under the influence of alcohol.

Street Construction, Maintenance and Repair Fund

To account for state-levied and controlled gasoline tax and motor vehicle registration fees designated for street maintenance and repair.

State Highway Fund

To account for the portion of the state gasoline tax and motor vehicle registration fees designated for street maintenance and repair of state highways within the City.

Municipal Permissive License Tax Fund

To account for City-levied motor vehicle registration fees designated for street construction, maintenance and repair.

Municipal Lodging Tax Fund

To account for the collection of Hotel/Motel Excise Tax, otherwise known as Lodge Tax.

(Continued)

SPECIAL REVENUE FUNDS

Municipal Income Tax Fund

To account for the collection of the municipal income tax as required by City Ordinance.

Lakes and Grounds Fund

To account for revenues derived from certain licenses and permits that are restricted in use for the operation and maintenance of City Lake.

Parks Fund

To account for property taxes levied in support of the operation and maintenance of City parks.

Youth Services Grant Fund

To account for grant monies received from the County Juvenile Court.

Community Development Block Grant Fund

To account for federal grants administered through the State which are designated for community and environmental improvements.

Rehabilitation Loan Fund

To account for loans issued to home owners through the Community Housing Improvement Program (CHIP) Grant.

Shade Tree Fund

To account for the operation and activities of the Shade Tree Board. Revenue consists of money transferred in from the General Fund.

Economic Development Loan Fund

To account for money received from the Federal Government through the Community Development Block Grant Fund (CDBG) program to be used for "Start up" loans to businesses.

Central Business District Fund

To account for money received from the Federal Government through the CDBG program to provide matching funds to businesses for the improvement of the building facade.

Design Review Board Fund

To account for money received from the Federal Government through CDBG program for Historical properties as designated by the City.

Community Housing Improvement Fund

To account for state grants restricted in use for a comprehensive program of housing related activities for low and moderate income households.

THE CITY OF SALEM, OHIO
COMBINING BALANCE SHEET
SPECIAL REVENUE FUNDS
DECEMBER 31, 2000

	Police Pension	Fire Pension	Law Enforcement	D.A.R.E	Enforcement and Education
<u>Assets:</u>					
Cash and Cash Equivalents	\$654	\$654	\$1,576	\$45	\$6,943
Investments	0	0	0	0	0
Receivables (net of allowance for doubtful accounts):					
Taxes	62,900	62,900	0	0	0
Accounts	0	0	0	0	0
Interest	0	0	0	0	0
Loans	0	0	0	0	0
Intergovernmental Receivables	0	0	0	0	50
Inventory of Supplies at Cost	0	0	0	0	0
Prepaid Items	0	0	0	0	0
Total Assets	<u>\$63,554</u>	<u>\$63,554</u>	<u>\$1,576</u>	<u>\$45</u>	<u>\$6,993</u>
<u>Liabilities and Fund Equity:</u>					
Liabilities:					
Accounts Payable	\$0	\$0	\$0	\$0	\$0
Accrued Wages and Benefits	41,707	39,730	0	0	0
Deferred Revenue	62,900	62,900	0	0	0
Total Liabilities	<u>104,607</u>	<u>102,630</u>	<u>0</u>	<u>0</u>	<u>0</u>
Fund Equity:					
Reserved for Encumbrances	0	0	0	0	0
Reserved for Supplies Inventory	0	0	0	0	0
Reserved for Prepaid Items	0	0	0	0	0
Unreserved	(41,053)	(39,076)	1,576	45	6,993
Total Fund Equity	<u>(41,053)</u>	<u>(39,076)</u>	<u>1,576</u>	<u>45</u>	<u>6,993</u>
Total Liabilities and Fund Equity	<u>\$63,554</u>	<u>\$63,554</u>	<u>\$1,576</u>	<u>\$45</u>	<u>\$6,993</u>

**THE CITY OF SALEM, OHIO
COMBINING BALANCE SHEET
SPECIAL REVENUE FUNDS
DECEMBER 31, 2000**

Street Construction, Maintenance and Repair	State Highway	Municipal Permissive License Tax	Municipal Lodging Tax	Municipal Income Tax	Lakes and Grounds
\$37,030	\$11,415	\$8,959	\$7,633	\$206,350	\$10,528
0	0	0	0	0	0
0	0	0	794	642,928	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
25,134	2,038	5,610	0	0	0
58,370	0	0	0	0	0
0	0	0	0	702	0
<u>\$120,534</u>	<u>\$13,453</u>	<u>\$14,569</u>	<u>\$8,427</u>	<u>\$849,980</u>	<u>\$10,528</u>
\$13,704	\$2,552	\$0	\$0	\$5,144	\$64
26,444	0	0	0	4,783	15
0	0	0	0	64,714	0
<u>40,148</u>	<u>2,552</u>	<u>0</u>	<u>0</u>	<u>74,641</u>	<u>79</u>
7,880	2,310	0	0	4,099	390
58,370	0	0	0	0	0
0	0	0	0	702	0
14,136	8,591	14,569	8,427	770,538	10,059
<u>80,386</u>	<u>10,901</u>	<u>14,569</u>	<u>8,427</u>	<u>775,339</u>	<u>10,449</u>
<u>\$120,534</u>	<u>\$13,453</u>	<u>\$14,569</u>	<u>\$8,427</u>	<u>\$849,980</u>	<u>\$10,528</u>

(Continued)

THE CITY OF SALEM, OHIO
COMBINING BALANCE SHEET
SPECIAL REVENUE FUNDS
DECEMBER 31, 2000

	Parks	Youth Services Grant	Community Development Block Grant	Rehabilitation Loan
<u>Assets:</u>				
Cash and Cash Equivalents	\$104,438	\$1,181	\$53,530	\$52,713
Investments	0	0	0	0
Receivables (net of allowance for doubtful accounts):				
Taxes	251,615	0	0	0
Accounts	1,000	0	0	0
Interest	0	0	0	0
Loans	0	0	0	27,621
Intergovernmental Receivables	0	0	0	0
Inventory of Supplies at Cost	0	0	0	0
Prepaid Items	1,773	0	0	0
Total Assets	<u>\$358,826</u>	<u>\$1,181</u>	<u>\$53,530</u>	<u>\$80,334</u>
<u>Liabilities and Fund Equity:</u>				
Liabilities:				
Accounts Payable	\$18,506	\$0	\$0	\$0
Accrued Wages and Benefits	9,122	0	0	0
Deferred Revenue	251,615	0	0	27,621
Total Liabilities	<u>279,243</u>	<u>0</u>	<u>0</u>	<u>27,621</u>
Fund Equity:				
Reserved for Encumbrances	16,219	0	53,400	5,107
Reserved for Supplies Inventory	0	0	0	0
Reserved for Prepaid Items	1,773	0	0	0
Unreserved	61,591	1,181	130	47,606
Total Fund Equity	<u>79,583</u>	<u>1,181</u>	<u>53,530</u>	<u>52,713</u>
Total Liabilities and Fund Equity	<u>\$358,826</u>	<u>\$1,181</u>	<u>\$53,530</u>	<u>\$80,334</u>

THE CITY OF SALEM, OHIO
COMBINING BALANCE SHEET
SPECIAL REVENUE FUNDS
DECEMBER 31, 2000

Shade Tree	Economic Development Loan	Central Business District	Design Review Board	Community Housing Improvement	Totals
\$10,214	\$5,371	\$21,000	\$2,277	\$2,807	\$545,318
0	240,000	0	0	0	240,000
0	0	0	0	0	1,021,137
0	0	0	0	0	1,000
0	2,786	0	0	0	2,786
0	0	0	0	0	27,621
0	0	0	0	0	32,832
0	0	0	0	0	58,370
0	0	0	0	0	2,475
<u>\$10,214</u>	<u>\$248,157</u>	<u>\$21,000</u>	<u>\$2,277</u>	<u>\$2,807</u>	<u>\$1,931,539</u>
\$9,205	\$0	\$0	\$0	\$13,700	\$62,875
0	0	0	0	0	121,801
0	2,786	0	0	0	472,536
<u>9,205</u>	<u>2,786</u>	<u>0</u>	<u>0</u>	<u>13,700</u>	<u>657,212</u>
9,222	0	0	0	62,450	161,077
0	0	0	0	0	58,370
0	0	0	0	0	2,475
(8,213)	245,371	21,000	2,277	(73,343)	1,052,405
<u>1,009</u>	<u>245,371</u>	<u>21,000</u>	<u>2,277</u>	<u>(10,893)</u>	<u>1,274,327</u>
<u>\$10,214</u>	<u>\$248,157</u>	<u>\$21,000</u>	<u>\$2,277</u>	<u>\$2,807</u>	<u>\$1,931,539</u>

THE CITY OF SALEM, OHIO
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

	Police Pension	Fire Pension	Law Enforcement	D.A.R.E	Enforcement and Education
Revenues:					
Taxes	\$54,180	\$54,180	\$0	\$0	\$0
Intergovernmental Revenues	5,035	5,035	0	0	0
Charges for Services	0	0	0	0	0
Licenses and Permits	0	0	0	0	0
Investment Earnings	0	0	0	0	0
Fines and Forfeitures	0	0	0	0	877
All Other Revenues	0	0	0	0	0
Total Revenues	59,215	59,215	0	0	877
Expenditures:					
Current:					
Security of Persons and Property	144,997	146,562	0	0	0
Leisure Time Activities	0	0	0	0	0
Community Environment	0	0	0	0	0
Transportation	0	0	0	0	0
General Government	0	0	0	0	0
Total Expenditures	144,997	146,562	0	0	0
Excess (Deficiency) of Revenues Over (Under) Expenditures	(85,782)	(87,347)	0	0	877
Other Financing Sources (Uses):					
Operating Transfers In	82,231	86,185	0	0	0
Operating Transfers Out	0	0	0	0	0
Total Other Financing Sources (Uses)	82,231	86,185	0	0	0
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(3,551)	(1,162)	0	0	877
Fund Balance (Deficit) at Beginning of Year	(37,502)	(37,914)	1,576	45	6,116
Increase in Inventory Reserve	0	0	0	0	0
Fund Balance (Deficit) at End of Year	(\$41,053)	(\$39,076)	\$1,576	\$45	\$6,993

THE CITY OF SALEM, OHIO
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

Street Construction, Maintenance and Repair	State Highway	Municipal Permissive License Tax	Municipal Lodging Tax	Municipal Income Tax	Lakes and Grounds
\$0	\$0	\$0	\$6,651	\$3,693,031	\$0
356,868	28,936	92,201	0	0	0
0	0	0	0	0	0
0	0	0	0	0	6,864
2,438	1,039	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	9,812
<u>359,306</u>	<u>29,975</u>	<u>92,201</u>	<u>6,651</u>	<u>3,693,031</u>	<u>16,676</u>
0	0	0	0	0	0
0	0	0	0	0	17,044
0	0	0	24,660	0	0
453,823	34,904	105,324	0	0	0
0	0	0	0	111,138	0
<u>453,823</u>	<u>34,904</u>	<u>105,324</u>	<u>24,660</u>	<u>111,138</u>	<u>17,044</u>
(94,517)	(4,929)	(13,123)	(18,009)	3,581,893	(368)
100,000	0	0	20,000	0	0
0	0	0	0	(3,502,552)	0
<u>100,000</u>	<u>0</u>	<u>0</u>	<u>20,000</u>	<u>(3,502,552)</u>	<u>0</u>
5,483	(4,929)	(13,123)	1,991	79,341	(368)
39,623	15,830	27,692	6,436	695,998	10,817
35,280	0	0	0	0	0
<u>\$80,386</u>	<u>\$10,901</u>	<u>\$14,569</u>	<u>\$8,427</u>	<u>\$775,339</u>	<u>\$10,449</u>

(Continued)

THE CITY OF SALEM, OHIO
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

	Parks	Youth Services Grant	Community Development Block Grant	Rehabilitation Loan	Shade Tree
Revenues:					
Taxes	\$215,584	\$0	\$0	\$0	\$0
Intergovernmental Revenues	17,954	7,000	64,000	0	0
Charges for Services	16,063	0	0	0	0
Licenses and Permits	0	0	0	0	0
Investment Earnings	0	0	0	0	0
Fines and Forfeitures	0	0	0	0	0
All Other Revenues	42,270	0	0	19,842	0
Total Revenues	291,871	7,000	64,000	19,842	0
Expenditures:					
Current:					
Security of Persons and Property	0	8,657	0	0	0
Leisure Time Activities	289,294	0	0	0	0
Community Environment	0	0	10,392	5,390	20,560
Transportation	0	0	0	0	0
General Government	0	0	0	0	0
Total Expenditures	289,294	8,657	10,392	5,390	20,560
Excess (Deficiency) of Revenues Over (Under) Expenditures	2,577	(1,657)	53,608	14,452	(20,560)
Other Financing Sources (Uses):					
Operating Transfers In	40,000	0	0	0	20,000
Operating Transfers Out	0	0	0	(8,920)	0
Total Other Financing Sources (Uses)	40,000	0	0	(8,920)	20,000
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	42,577	(1,657)	53,608	5,532	(560)
Fund Balance (Deficit) at Beginning of Year	37,006	2,838	(78)	47,181	1,569
Increase in Inventory Reserve	0	0	0	0	0
Fund Balance (Deficit) at End of Year	\$79,583	\$1,181	\$53,530	\$52,713	\$1,009

THE CITY OF SALEM, OHIO
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

Economic Development Loan	Central Business District	Design Review Board	Community Housing Improvement	Totals
\$0	\$0	\$0	\$0	\$4,023,626
0	0	5,788	336,249	919,066
0	0	0	0	16,063
0	0	0	0	6,864
13,292	0	0	0	16,769
0	0	0	0	877
0	0	0	2,500	74,424
<u>13,292</u>	<u>0</u>	<u>5,788</u>	<u>338,749</u>	<u>5,057,689</u>
0	0	0	0	300,216
0	0	0	0	306,338
0	0	0	324,972	385,974
0	0	0	0	594,051
0	0	0	0	111,138
<u>0</u>	<u>0</u>	<u>0</u>	<u>324,972</u>	<u>1,697,717</u>
13,292	0	5,788	13,777	3,359,972
0	0	0	11,889	360,305
0	0	0	0	(3,511,472)
<u>0</u>	<u>0</u>	<u>0</u>	<u>11,889</u>	<u>(3,151,167)</u>
13,292	0	5,788	25,666	208,805
232,079	21,000	(3,511)	(36,559)	1,030,242
0	0	0	0	35,280
<u>\$245,371</u>	<u>\$21,000</u>	<u>\$2,277</u>	<u>(\$10,893)</u>	<u>\$1,274,327</u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

POLICE PENSION FUND

	<u>Revised Budget</u>	<u>Actual</u>	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Taxes	\$56,850	\$54,180	(\$2,670)
Intergovernmental Revenues	5,770	5,035	(735)
Total Revenues	<u>62,620</u>	<u>59,215</u>	<u>(3,405)</u>
<u>Expenditures:</u>			
Security of Persons and Property:			
Personal Services	<u>140,800</u>	<u>140,793</u>	<u>7</u>
Total Expenditures	<u>140,800</u>	<u>140,793</u>	<u>7</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(78,180)	(81,578)	(3,398)
<u>Other Financing Sources (Uses):</u>			
Operating Transfers In	<u>94,230</u>	<u>82,231</u>	<u>(11,999)</u>
Total Other Financing Sources (Uses)	<u>94,230</u>	<u>82,231</u>	<u>(11,999)</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	16,050	653	(15,397)
Fund Balance at Beginning of Year	<u>1</u>	<u>1</u>	<u>0</u>
Fund Balance at End of Year	<u><u>\$16,051</u></u>	<u><u>\$654</u></u>	<u><u>(\$15,397)</u></u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

FIRE PENSION FUND

	<u>Revised Budget</u>	<u>Actual</u>	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Taxes	\$56,850	\$54,180	(\$2,670)
Intergovernmental Revenues	4,968	5,035	67
Total Revenues	<u>61,818</u>	<u>59,215</u>	<u>(2,603)</u>
<u>Expenditures:</u>			
Security of Persons and Property:			
Personal Services	<u>145,000</u>	<u>144,747</u>	<u>253</u>
Total Expenditures	<u>145,000</u>	<u>144,747</u>	<u>253</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(83,182)	(85,532)	(2,350)
<u>Other Financing Sources (Uses):</u>			
Operating Transfers In	<u>85,032</u>	<u>86,185</u>	<u>1,153</u>
Total Other Financing Sources (Uses)	<u>85,032</u>	<u>86,185</u>	<u>1,153</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	1,850	653	(1,197)
Fund Balance at Beginning of Year	<u>1</u>	<u>1</u>	<u>0</u>
Fund Balance at End of Year	<u><u>\$1,851</u></u>	<u><u>\$654</u></u>	<u><u>(\$1,197)</u></u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

LAW ENFORCEMENT FUND

	Revised Budget	Actual	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Intergovernmental Revenues	\$814	\$0	(\$814)
Fines and Forfeitures	814	0	(814)
Total Revenues	1,628	0	(1,628)
<u>Expenditures:</u>			
Security of Persons and Property:			
Materials and Supplies	1,000	0	1,000
Capital Outlay	575	0	575
Total Expenditures	1,575	0	1,575
Excess (Deficiency) of Revenues Over (Under) Expenditures	53	0	(53)
Fund Balance at Beginning of Year	1,576	1,576	0
Fund Balance at End of Year	\$1,629	\$1,576	(\$53)

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

D.A.R.E. FUND

	<u>Revised Budget</u>	<u>Actual</u>	<u>Variance: Favorable (Unfavorable)</u>
<u>Revenues:</u>			
Total Revenues	\$0	\$0	\$0
<u>Expenditures:</u>			
Total Expenditures	0	0	0
Excess (Deficiency) of Revenues Over (Under) Expenditures	0	0	0
Fund Balance at Beginning of Year	45	45	0
Fund Balance at End of Year	<u>\$45</u>	<u>\$45</u>	<u>\$0</u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

ENFORCEMENT AND EDUCATION FUND

	<u>Revised Budget</u>	<u>Actual</u>	<u>Variance: Favorable (Unfavorable)</u>
<u>Revenues:</u>			
Fines and Forfeitures	\$500	\$827	\$327
Total Revenues	<u>500</u>	<u>827</u>	<u>327</u>
<u>Expenditures:</u>			
Security of Persons and Property:			
Materials and Supplies	5,000	0	5,000
Total Expenditures	<u>5,000</u>	<u>0</u>	<u>5,000</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(4,500)	827	5,327
Fund Balance at Beginning of Year	<u>6,116</u>	<u>6,116</u>	<u>0</u>
Fund Balance at End of Year	<u><u>\$1,616</u></u>	<u><u>\$6,943</u></u>	<u><u>\$5,327</u></u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

STREET CONSTRUCTION, MAINTENANCE AND REPAIR FUND

	Revised Budget	Actual	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Intergovernmental Revenues	\$341,776	\$356,441	\$14,665
Investment Earnings	2,338	2,438	100
Total Revenues	344,114	358,879	14,765
<u>Expenditures:</u>			
Transportation:			
Personal Services	387,813	342,814	44,999
Contractual Services	21,622	17,288	4,334
Materials and Supplies	99,925	92,922	7,003
Capital Outlay	5,000	879	4,121
Total Expenditures	514,360	453,903	60,457
Excess (Deficiency) of Revenues Over (Under) Expenditures	(170,246)	(95,024)	75,222
<u>Other Financing Sources (Uses):</u>			
Operating Transfers In	95,886	100,000	4,114
Total Other Financing Sources (Uses)	95,886	100,000	4,114
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(74,360)	4,976	79,336
Fund Balance at Beginning of Year	11,490	11,490	0
Prior Year Encumbrances	12,431	12,431	0
Fund Balance at End of Year	(\$50,439)	\$28,897	\$79,336

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

STATE HIGHWAY FUND

	<u>Revised Budget</u>	<u>Actual</u>	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Intergovernmental Revenues	\$28,959	\$28,901	(\$58)
Investment Earnings	1,041	1,039	(2)
Total Revenues	<u>30,000</u>	<u>29,940</u>	<u>(60)</u>
<u>Expenditures:</u>			
Transportation:			
Personal Services	28,000	28,000	0
Materials and Supplies	<u>6,695</u>	<u>6,695</u>	<u>0</u>
Total Expenditures	<u>34,695</u>	<u>34,695</u>	<u>0</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(4,695)	(4,755)	(60)
Fund Balance at Beginning of Year	13,827	13,827	0
Prior Year Encumbrances	<u>33</u>	<u>33</u>	<u>0</u>
Fund Balance at End of Year	<u><u>\$9,165</u></u>	<u><u>\$9,105</u></u>	<u><u>(\$60)</u></u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

MUNICIPAL PERMISSIVE LICENSE TAX FUND

	Revised Budget	Actual	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Intergovernmental Revenues	\$92,000	\$92,648	\$648
Total Revenues	<u>92,000</u>	<u>92,648</u>	<u>648</u>
<u>Expenditures:</u>			
Transportation:			
Personal Services	80,116	76,889	3,227
Materials and Supplies	30,793	30,461	332
Capital Outlay	<u>6,500</u>	<u>0</u>	<u>6,500</u>
Total Expenditures	<u>117,409</u>	<u>107,350</u>	<u>10,059</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(25,409)	(14,702)	10,707
Fund Balance at Beginning of Year	20,902	20,902	0
Prior Year Encumbrances	<u>2,759</u>	<u>2,759</u>	<u>0</u>
Fund Balance at End of Year	<u><u>(\$1,748)</u></u>	<u><u>\$8,959</u></u>	<u><u>\$10,707</u></u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

MUNICIPAL LODGING TAX FUND

	Revised Budget	Actual	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Taxes	\$8,000	\$6,248	(\$1,752)
Total Revenues	8,000	6,248	(1,752)
<u>Expenditures:</u>			
Community Environment:			
Contractual Services	27,295	24,542	2,753
Materials and Supplies	467	118	349
Total Expenditures	27,762	24,660	3,102
Excess (Deficiency) of Revenues Over (Under) Expenditures	(19,762)	(18,412)	1,350
<u>Other Financing Sources (Uses):</u>			
Operating Transfers In	20,000	20,000	0
Total Other Financing Sources (Uses)	20,000	20,000	0
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	238	1,588	1,350
Fund Balance at Beginning of Year	6,028	6,028	0
Prior Year Encumbrances	17	17	0
Fund Balance at End of Year	\$6,283	\$7,633	\$1,350

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

MUNICIPAL INCOME TAX FUND

	Revised Budget	Actual	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Taxes	\$3,800,000	\$3,619,853	(\$180,147)
Total Revenues	3,800,000	3,619,853	(180,147)
<u>Expenditures:</u>			
General Government:			
Personal Services	98,942	93,912	5,030
Contractual Services	16,606	13,791	2,815
Materials and Supplies	8,415	5,912	2,503
Capital Outlay	5,500	4,072	1,428
Total Expenditures	129,463	117,687	11,776
Excess (Deficiency) of Revenues Over (Under) Expenditures	3,670,537	3,502,166	(168,371)
<u>Other Financing Sources (Uses):</u>			
Operating Transfers Out	(3,900,649)	(3,502,552)	398,097
Total Other Financing Sources (Uses)	(3,900,649)	(3,502,552)	398,097
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(230,112)	(386)	229,726
Fund Balance at Beginning of Year	196,265	196,265	0
Prior Year Encumbrances	6,120	6,120	0
Fund Balance at End of Year	(\$27,727)	\$201,999	\$229,726

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

LAKES AND GROUNDS FUND

	<u>Revised Budget</u>	<u>Actual</u>	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Licenses and Permits	\$7,500	\$6,864	(\$636)
All Other Revenues	10,500	9,812	(688)
Total Revenues	<u>18,000</u>	<u>16,676</u>	<u>(1,324)</u>
<u>Expenditures:</u>			
Leisure Time Activities:			
Personal Services	13,466	9,698	3,768
Contractual Services	2,250	1,924	326
Materials and Supplies	6,384	3,819	2,565
Capital Outlay	<u>2,000</u>	<u>2,000</u>	<u>0</u>
Total Expenditures	<u>24,100</u>	<u>17,441</u>	<u>6,659</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(6,100)	(765)	5,335
Fund Balance at Beginning of Year	10,444	10,444	0
Prior Year Encumbrances	459	459	0
Fund Balance at End of Year	<u>\$4,803</u>	<u>\$10,138</u>	<u>\$5,335</u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

PARKS FUND

	<u>Revised Budget</u>	<u>Actual</u>	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Taxes	\$221,699	\$215,584	(\$6,115)
Intergovernmental Revenues	29,091	17,954	(11,137)
Charges for Services	26,027	16,063	(9,964)
All Other Revenues	<u>66,870</u>	<u>41,270</u>	<u>(25,600)</u>
Total Revenues	<u>343,687</u>	<u>290,871</u>	<u>(52,816)</u>
<u>Expenditures:</u>			
Leisure Time Activities:			
Personal Services	250,910	212,756	38,154
Contractual Services	47,412	36,350	11,062
Materials and Supplies	58,278	39,556	18,722
Other Expenditures	300	110	190
Capital Outlay	<u>14,802</u>	<u>14,513</u>	<u>289</u>
Total Expenditures	<u>371,702</u>	<u>303,285</u>	<u>68,417</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(28,015)	(12,414)	15,601
<u>Other Financing Sources (Uses):</u>			
Operating Transfers In	<u>64,812</u>	<u>40,000</u>	<u>(24,812)</u>
Total Other Financing Sources (Uses)	<u>64,812</u>	<u>40,000</u>	<u>(24,812)</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	36,797	27,586	(9,211)
Fund Balance at Beginning of Year	26,641	26,641	0
Prior Year Encumbrances	33,992	33,992	0
Fund Balance at End of Year	<u><u>\$97,430</u></u>	<u><u>\$88,219</u></u>	<u><u>(\$9,211)</u></u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

YOUTH SERVICES GRANT FUND

	Revised Budget	Actual	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Intergovernmental Revenues	\$7,000	\$7,000	\$0
Total Revenues	<u>7,000</u>	<u>7,000</u>	<u>0</u>
<u>Expenditures:</u>			
Security of Persons and Property:			
Personal Services	8,000	7,572	428
Materials and Supplies	800	95	705
Capital Outlay	<u>1,000</u>	<u>990</u>	<u>10</u>
Total Expenditures	<u>9,800</u>	<u>8,657</u>	<u>1,143</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(2,800)	(1,657)	1,143
Fund Balance at Beginning of Year	<u>2,838</u>	<u>2,838</u>	<u>0</u>
Fund Balance at End of Year	<u><u>\$38</u></u>	<u><u>\$1,181</u></u>	<u><u>\$1,143</u></u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

	Revised Budget	Actual	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Intergovernmental Revenues	\$30,000	\$64,000	\$34,000
Total Revenues	<u>30,000</u>	<u>64,000</u>	<u>34,000</u>
<u>Expenditures:</u>			
Community Environment:			
Contractual Services	14,243	12,131	2,112
Other Expenditures	0	892	(892)
Capital Outlay	<u>51,100</u>	<u>51,000</u>	<u>100</u>
Total Expenditures	<u>65,343</u>	<u>64,023</u>	<u>1,320</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(35,343)	(23)	35,320
Fund Deficit at Beginning of Year	(2,190)	(2,190)	0
Prior Year Encumbrances	<u>2,343</u>	<u>2,343</u>	<u>0</u>
Fund Balance at End of Year	<u><u>(\$35,190)</u></u>	<u><u>\$130</u></u>	<u><u>\$35,320</u></u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

REHABILITATION LOAN FUND

	Revised Budget	Actual	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
All Other Revenues	\$5,000	\$19,842	\$14,842
Total Revenues	<u>5,000</u>	<u>19,842</u>	<u>14,842</u>
<u>Expenditures:</u>			
Community Environment:			
Contractual Services	10,200	5,390	4,810
Capital Outlay	<u>10,000</u>	<u>5,107</u>	<u>4,893</u>
Total Expenditures	<u>20,200</u>	<u>10,497</u>	<u>9,703</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(15,200)	9,345	24,545
<u>Other Financing Sources (Uses):</u>			
Operating Transfers Out	<u>0</u>	<u>(8,920)</u>	<u>(8,920)</u>
Total Other Financing Sources (Uses)	<u>0</u>	<u>(8,920)</u>	<u>(8,920)</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(15,200)	425	15,625
Fund Balance at Beginning of Year	42,981	42,981	0
Prior Year Encumbrances	<u>4,200</u>	<u>4,200</u>	<u>0</u>
Fund Balance at End of Year	<u><u>\$31,981</u></u>	<u><u>\$47,606</u></u>	<u><u>\$15,625</u></u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

SHADE TREE FUND

	<u>Revised Budget</u>	<u>Actual</u>	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Total Revenues	\$0	\$0	\$0
<u>Expenditures:</u>			
Community Environment:			
Personal Services	250	88	162
Contractual Services	24,020	23,603	417
Materials and Supplies	500	406	94
Total Expenditures	<u>24,770</u>	<u>24,097</u>	<u>673</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(24,770)	(24,097)	673
<u>Other Financing Sources (Uses):</u>			
Operating Transfers In	<u>10,000</u>	<u>20,000</u>	<u>10,000</u>
Total Other Financing Sources (Uses)	<u>10,000</u>	<u>20,000</u>	<u>10,000</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(14,770)	(4,097)	10,673
Fund Balance at Beginning of Year	1,569	1,569	0
Prior Year Encumbrances	<u>3,520</u>	<u>3,520</u>	<u>0</u>
Fund Balance at End of Year	<u><u>(\$9,681)</u></u>	<u><u>\$992</u></u>	<u><u>\$10,673</u></u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

ECONOMIC DEVELOPMENT LOAN FUND

	Revised Budget	Actual	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Investment Earnings	\$5,000	\$13,292	\$8,292
Total Revenues	<u>5,000</u>	<u>13,292</u>	<u>8,292</u>
<u>Expenditures:</u>			
Community Environment:			
Contractual Services	5,000	0	5,000
Total Expenditures	<u>5,000</u>	<u>0</u>	<u>5,000</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	0	13,292	13,292
Fund Balance at Beginning of Year	<u>232,079</u>	<u>232,079</u>	<u>0</u>
Fund Balance at End of Year	<u><u>\$232,079</u></u>	<u><u>\$245,371</u></u>	<u><u>\$13,292</u></u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

CENTRAL BUSINESS DISTRICT FUND

	<u>Revised Budget</u>	<u>Actual</u>	<u>Variance: Favorable (Unfavorable)</u>
<u>Revenues:</u>			
Total Revenues	\$0	\$0	\$0
<u>Expenditures:</u>			
Total Expenditures	0	0	0
Excess (Deficiency) of Revenues Over (Under) Expenditures	0	0	0
Fund Balance at Beginning of Year	<u>21,000</u>	<u>21,000</u>	<u>0</u>
Fund Balance at End of Year	<u><u>\$21,000</u></u>	<u><u>\$21,000</u></u>	<u><u>\$0</u></u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

DESIGN REVIEW BOARD FUND

	Revised Budget	Actual	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Intergovernmental Revenues	\$6,288	\$5,788	(\$500)
Total Revenues	6,288	5,788	(500)
<u>Expenditures:</u>			
Total Expenditures	0	0	0
Excess (Deficiency) of Revenues Over (Under) Expenditures	6,288	5,788	(500)
<u>Other Financing Sources (Uses):</u>			
Advances Out	0	(5,788)	(5,788)
Total Other Financing Sources (Uses)	0	(5,788)	(5,788)
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	6,288	0	(6,288)
Fund Balance at Beginning of Year	2,277	2,277	0
Fund Balance at End of Year	\$8,565	\$2,277	(\$6,288)

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
SPECIAL REVENUE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

COMMUNITY HOUSING IMPROVEMENT FUND

	Revised Budget	Actual	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Intergovernmental Revenues	\$372,078	\$336,249	(\$35,829)
All Other Revenues	2,766	2,500	(266)
Total Revenues	374,844	338,749	(36,095)
<u>Expenditures:</u>			
Community Environment:			
Contractual Services	155,604	188,105	(32,501)
Capital Outlay	461,034	254,309	206,725
Total Expenditures	616,638	442,414	174,224
Excess (Deficiency) of Revenues Over Expenditures	(241,794)	(103,665)	138,129
<u>Other Financing Sources (Uses):</u>			
Operating Transfers In	13,156	11,889	(1,267)
Total Other Financing Sources (Uses)	13,156	11,889	(1,267)
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Uses	(228,638)	(91,776)	136,862
Fund Deficit at Beginning of Year	(161,785)	(161,785)	0
Prior Year Encumbrances	183,968	183,968	0
Fund Deficit at End of Year	(\$206,455)	(\$69,593)	\$136,862

DEBT SERVICE FUNDS

The Debt Service Funds are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment levies when the government is obligated in some manner for the payment.

General Obligation Debt Retirement Fund

To account for the accumulation of resources for the payment of general obligation debt of the City including self-supporting obligations not otherwise paid from proprietary funds.

Special Assessment Debt Retirement Fund

To accumulate special assessment revenues collected by the County Treasurer and remitted to the City by the County Auditor for payment of assessment debt.

THE CITY OF SALEM, OHIO
COMBINING BALANCE SHEET
DEBT SERVICE FUNDS
DECEMBER 31, 2000

	<u>General Obligation Debt Retirement</u>	<u>Special Assessment Debt Retirement</u>	<u>Totals</u>
<u>Assets:</u>			
Cash and Cash Equivalents	\$12	\$136,192	\$136,204
Receivables (net of allowance for doubtful accounts):			
Special Assessments	<u>0</u>	<u>221,364</u>	<u>221,364</u>
Total Assets	<u>\$12</u>	<u>\$357,556</u>	<u>\$357,568</u>
<u>Liabilities and Fund Equity:</u>			
Liabilities:			
Deferred Revenue	<u>\$0</u>	<u>\$221,364</u>	<u>\$221,364</u>
Total Liabilities	<u>0</u>	<u>221,364</u>	<u>221,364</u>
Fund Equity:			
Reserved for Debt Service	<u>12</u>	<u>136,192</u>	<u>136,204</u>
Total Fund Equity	<u>12</u>	<u>136,192</u>	<u>136,204</u>
Total Liabilities and Fund Equity	<u>\$12</u>	<u>\$357,556</u>	<u>\$357,568</u>

THE CITY OF SALEM, OHIO
COMBINING STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES
DEBT SERVICE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

	General Obligation Debt Retirement	Special Assessment Debt Retirement	Totals
	<u> </u>	<u> </u>	<u> </u>
<u>Revenues:</u>			
Special Assessments	\$0	\$30,957	\$30,957
Total Revenues	<u>0</u>	<u>30,957</u>	<u>30,957</u>
<u>Expenditures:</u>			
Debt Service:			
Principal Retirement	150,000	10,000	160,000
Interest and Fiscal Charges	<u>41,137</u>	<u>10,797</u>	<u>51,934</u>
Total Expenditures	<u>191,137</u>	<u>20,797</u>	<u>211,934</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(191,137)	10,160	(180,977)
<u>Other Financing Sources (Uses):</u>			
Operating Transfers In	373,900	0	373,900
Operating Transfers Out	<u>(182,759)</u>	<u>0</u>	<u>(182,759)</u>
Total Expenditures	<u>191,141</u>	<u>0</u>	<u>191,141</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	4	10,160	10,164
Fund Balance at Beginning of Year	<u>8</u>	<u>126,032</u>	<u>126,040</u>
Fund Balance at End of Year	<u><u>\$12</u></u>	<u><u>\$136,192</u></u>	<u><u>\$136,204</u></u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
DEBT SERVICE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

GENERAL OBLIGATION DEBT RETIREMENT FUND

	<u>Revised Budget</u>	<u>Actual</u>	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Total Revenues	\$0	\$0	\$0
<u>Expenditures:</u>			
Debt Service:			
Principal Retirement	1,200,000	1,050,000	150,000
Interest and Fiscal Charges	<u>92,500</u>	<u>73,896</u>	<u>18,604</u>
Total Expenditures	<u>1,292,500</u>	<u>1,123,896</u>	<u>168,604</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(1,292,500)	(1,123,896)	168,604
<u>Other Financing Sources (Uses):</u>			
Proceeds from General Obligation Notes	854,169	750,000	(104,169)
Operating Transfers In	<u>425,831</u>	<u>373,900</u>	<u>(51,931)</u>
Total Other Financing Sources (Uses)	<u>1,280,000</u>	<u>1,123,900</u>	<u>(156,100)</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(12,500)	4	12,504
Fund Balance at Beginning of Year	<u>8</u>	<u>8</u>	<u>0</u>
Fund Balance at End of Year	<u>(\$12,492)</u>	<u>\$12</u>	<u>\$12,504</u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
DEBT SERVICE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

SPECIAL ASSESSMENT DEBT RETIREMENT FUND

	<u>Revised Budget</u>	<u>Actual</u>	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Special Assessments	\$31,500	\$30,957	(\$543)
Total Revenues	<u>31,500</u>	<u>30,957</u>	<u>(543)</u>
<u>Expenditures:</u>			
Debt Service:			
Principal Retirement	10,000	10,000	0
Interest and Fiscal Charges	<u>11,649</u>	<u>10,797</u>	<u>852</u>
Total Expenditures	<u>21,649</u>	<u>20,797</u>	<u>852</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	9,851	10,160	309
Fund Balance at Beginning of Year	<u>126,032</u>	<u>126,032</u>	<u>0</u>
Fund Balance at End of Year	<u><u>\$135,883</u></u>	<u><u>\$136,192</u></u>	<u><u>\$309</u></u>

CAPITAL PROJECTS FUNDS

The Capital Projects Funds are used to account for the financial resources to be used for the acquisition or construction of major capital facilities, other than those financed by proprietary or trust funds.

Income Tax Capital Improvement Fund

To account for 40% of income tax receipts which are restricted in use for the major capital projects undertaken by the City.

Industrial Park Development Fund

To account for proceeds from the sale of land located within the Industrial Park and restricted in use for the development of the Industrial Park.

Industrial Park West Project Fund

To account for note proceeds used for the development of the Industrial Park West.

Fire Truck Fund

To account for transfers of money from the General Fund restricted in use for the purchase of Fire Trucks.

THE CITY OF SALEM, OHIO
COMBINING BALANCE SHEET
CAPITAL PROJECTS FUNDS
DECEMBER 31, 2000

	Income Tax Capital Improvement	Industrial Park Development	Industrial Park West Project	Fire Truck	Totals
<u>Assets:</u>					
Cash and Cash Equivalents	\$993,150	\$79,101	\$9,962	\$143,525	\$1,225,738
Intergovernmental Receivables	90,000	0	0	0	90,000
Total Assets	<u>\$1,083,150</u>	<u>\$79,101</u>	<u>\$9,962</u>	<u>\$143,525</u>	<u>\$1,315,738</u>
<u>Liabilities and Fund Equity:</u>					
Liabilities:					
Accounts Payable	\$134,261	\$0	\$0	\$0	\$134,261
Accrued Interest Payable	0	0	23,650	0	23,650
General Obligation Notes Payable	0	0	750,000	0	750,000
Total Liabilities	<u>134,261</u>	<u>0</u>	<u>773,650</u>	<u>0</u>	<u>907,911</u>
Fund Equity:					
Reserved for Encumbrances	434,201	0	0	143,525	577,726
Unreserved	514,688	79,101	(763,688)	0	(169,899)
Total Fund Equity	<u>948,889</u>	<u>79,101</u>	<u>(763,688)</u>	<u>143,525</u>	<u>407,827</u>
Total Liabilities and Fund Equity	<u>\$1,083,150</u>	<u>\$79,101</u>	<u>\$9,962</u>	<u>\$143,525</u>	<u>\$1,315,738</u>

THE CITY OF SALEM, OHIO
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
CAPITAL PROJECTS FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

	Income Tax Capital Improvement	Industrial Park Development	Industrial Park West Project	Fire Truck	Totals
Revenues:					
Intergovernmental Revenues	\$90,000	\$0	\$0	\$0	\$90,000
Investment Earnings	0	0	884	0	884
Total Revenues	90,000	0	884	0	90,884
Expenditures:					
Capital Outlay	871,412	5,571	768	143,525	1,021,276
Debt Service:					
Interest and Fiscal Charges	0	0	36,973	0	36,973
Total Expenditures	871,412	5,571	37,741	143,525	1,058,249
Excess (Deficiency) of Revenues Over (Under) Expenditures	(781,412)	(5,571)	(36,857)	(143,525)	(967,365)
Other Financing Sources (Uses):					
Proceeds from Sale of Fixed Assets	0	28,732	0	0	28,732
Operating Transfers In	1,029,695	0	182,759	87,050	1,299,504
Total Other Financing Sources (Uses)	1,029,695	28,732	182,759	87,050	1,328,236
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	248,283	23,161	145,902	(56,475)	360,871
Fund Balance (Deficit) at Beginning of Year	700,606	55,940	(909,590)	200,000	46,956
Fund Balance (Deficit) at End of Year	\$948,889	\$79,101	(\$763,688)	\$143,525	\$407,827

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
CAPITAL PROJECTS FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

INCOME TAX CAPITAL IMPROVEMENT FUND

	<u>Revised Budget</u>	<u>Actual</u>	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Total Revenues	\$0	\$0	\$0
<u>Expenditures:</u>			
Capital Outlay	<u>1,586,830</u>	<u>1,323,635</u>	<u>263,195</u>
Total Expenditures	<u>1,586,830</u>	<u>1,323,635</u>	<u>263,195</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(1,586,830)	(1,323,635)	263,195
<u>Other Financing Sources (Uses):</u>			
Operating Transfers In	<u>950,000</u>	<u>1,029,695</u>	<u>79,695</u>
Total Other Financing Sources (Uses)	<u>950,000</u>	<u>1,029,695</u>	<u>79,695</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(636,830)	(293,940)	342,890
Fund Balance at Beginning of Year	617,774	617,774	0
Prior Year Encumbrances	<u>101,578</u>	<u>101,578</u>	<u>0</u>
Fund Balance at End of Year	<u><u>\$82,522</u></u>	<u><u>\$425,412</u></u>	<u><u>\$342,890</u></u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
CAPITAL PROJECTS FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

INDUSTRIAL PARK DEVELOPMENT FUND

	<u>Revised Budget</u>	<u>Actual</u>	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Total Revenues	\$0	\$0	\$0
<u>Expenditures:</u>			
Capital Outlay	5,571	5,571	0
Total Expenditures	5,571	5,571	0
Excess (Deficiency) of Revenues Over (Under) Expenditures	(5,571)	(5,571)	0
<u>Other Financing Sources (Uses):</u>			
Proceeds from Sale of Fixed Assets	9,000	28,732	19,732
Total Other Financing Sources (Uses)	9,000	28,732	19,732
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	3,429	23,161	19,732
Fund Balance at Beginning of Year	55,940	55,940	0
Fund Balance at End of Year	<u>\$59,369</u>	<u>\$79,101</u>	<u>\$19,732</u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
CAPITAL PROJECTS FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

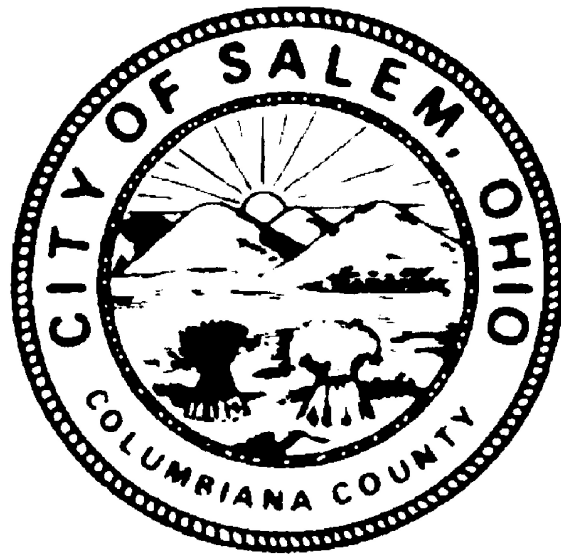
INDUSTRIAL PARK WEST PROJECT FUND

	<u>Revised Budget</u>	<u>Actual</u>	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Investment Earnings	\$0	\$884	\$884
Total Revenues	<u>0</u>	<u>884</u>	<u>884</u>
<u>Expenditures:</u>			
Capital Outlay	24,392	3,486	20,906
Total Expenditures	<u>24,392</u>	<u>3,486</u>	<u>20,906</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(24,392)	(2,602)	21,790
Fund Balance at Beginning of Year	3,055	3,055	0
Prior Year Encumbrances	<u>9,509</u>	<u>9,509</u>	<u>0</u>
Fund Balance at End of Year	<u><u>(\$11,828)</u></u>	<u><u>\$9,962</u></u>	<u><u>\$21,790</u></u>

THE CITY OF SALEM, OHIO
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS)
CAPITAL PROJECTS FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

FIRE TRUCK FUND

	Revised Budget	Actual	Variance: Favorable (Unfavorable)
<u>Revenues:</u>			
Total Revenues	\$0	\$0	\$0
<u>Expenditures:</u>			
Capital Outlay	287,050	287,050	0
Total Expenditures	287,050	287,050	0
Excess (Deficiency) of Revenues Over (Under) Expenditures	(287,050)	(287,050)	0
<u>Other Financing Sources (Uses):</u>			
Operating Transfers In	87,500	87,050	(450)
Total Other Financing Sources (Uses)	87,500	87,050	(450)
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(199,550)	(200,000)	(450)
Fund Balance at Beginning of Year	200,000	200,000	0
Fund Balance at End of Year	\$450	\$0	(\$450)



ENTERPRISE FUNDS

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprise, whereby the intent of the City is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the City has decided that periodic determination of net income is appropriate for accountability purposes.

Water Fund

To account for the operation of the City's water treatment and distribution systems.

Wastewater Fund

To account for the operation of the City's sewage treatment and collection systems.

THE CITY OF SALEM, OHIO
COMBINING BALANCE SHEET
ENTERPRISE FUNDS
DECEMBER 31, 2000

	Water	Wastewater	Totals
<u>Assets:</u>			
Cash and Cash Equivalents	\$1,838,966	\$2,219,470	\$4,058,436
Investments	1,500,000	2,000,000	3,500,000
Receivables (net of allowance for doubtful accounts):			
Accounts	226,666	303,763	530,429
Interest	52,860	38,804	91,664
Deferred Bond Issuance Costs	80,183	0	80,183
Inventory of Supplies at Cost	87,011	24,096	111,107
Prepaid Items	7,474	7,474	14,948
Restricted Assets:			
Revenue Bond Reserve Account:			
Cash and Cash Equivalents	0	981,752	981,752
Property, Plant and Equipment	17,047,966	15,814,487	32,862,453
Less Accumulated Depreciation	(5,723,046)	(7,216,323)	(12,939,369)
Net Fixed Assets	11,324,920	8,598,164	19,923,084
Construction in Progress	887,891	218,029	1,105,920
Total Assets	<u>\$16,005,971</u>	<u>\$14,391,552</u>	<u>\$30,397,523</u>
<u>Liabilities and Fund Equity:</u>			
Liabilities:			
Accounts Payable	\$59,779	\$195,390	\$255,169
Accrued Wages and Benefits	33,405	31,093	64,498
Accrued Interest Payable	11,276	0	11,276
Compensated Absences Payable	12,420	14,901	27,321
General Obligation Bonds Payable	2,090,000	0	2,090,000
Mortgage Revenue Bond Payable	0	800,000	800,000
Ohio Public Works Commission Loan Payable	399,750	0	399,750
Total Liabilities	<u>2,606,630</u>	<u>1,041,384</u>	<u>3,648,014</u>
Fund Equity:			
Contributed Capital	4,432,758	1,562,816	5,995,574
Retained Earnings:			
Reserved for Restricted Assets	0	981,752	981,752
Unreserved	8,966,583	10,805,600	19,772,183
Total Retained Earnings	<u>8,966,583</u>	<u>11,787,352</u>	<u>20,753,935</u>
Total Fund Equity	<u>13,399,341</u>	<u>13,350,168</u>	<u>26,749,509</u>
Total Liabilities and Fund Equity	<u>\$16,005,971</u>	<u>\$14,391,552</u>	<u>\$30,397,523</u>

THE CITY OF SALEM, OHIO
COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN RETAINED EARNINGS
ENTERPRISE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

	<u>Water</u>	<u>Wastewater</u>	<u>Totals</u>
<u>Operating Revenues:</u>			
Charges for Services	\$1,443,651	\$2,053,363	\$3,497,014
Other Operating Revenues	238,395	377,423	615,818
Total Operating Revenues	<u>1,682,046</u>	<u>2,430,786</u>	<u>4,112,832</u>
<u>Operating Expenses:</u>			
Personal Services	475,081	567,540	1,042,621
Materials and Supplies	216,798	116,414	333,212
Contractual Services	273,072	247,457	520,529
Utilities	26,180	225,324	251,504
Depreciation and Amortization	605,165	549,642	1,154,807
Total Operating Expenses	<u>1,596,296</u>	<u>1,706,377</u>	<u>3,302,673</u>
Operating Income	85,750	724,409	810,159
<u>Non-Operating Revenues (Expenses):</u>			
Investment Earnings	227,732	282,974	510,706
Interest and Fiscal Charges	(140,095)	(29,407)	(169,502)
Nonoperating Revenues	58	106,738	106,796
Nonoperating Expenses	(1,800)	(448)	(2,248)
Total Non-Operating Revenues (Expenses)	<u>85,895</u>	<u>359,857</u>	<u>445,752</u>
Net Income	171,645	1,084,266	1,255,911
Restated Retained Earnings at Beginning of Year	<u>8,794,938</u>	<u>10,703,086</u>	<u>19,498,024</u>
Retained Earnings at End of Year	<u>\$8,966,583</u>	<u>\$11,787,352</u>	<u>\$20,753,935</u>

THE CITY OF SALEM, OHIO
COMBINING STATEMENT OF CASH FLOWS
ENTERPRISE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

	<u>Water</u>	<u>Wastewater</u>	<u>Totals</u>
<u>Cash Flows from Operating Activities:</u>			
Cash Received from Customers	\$1,715,429	\$2,590,880	\$4,306,309
Cash Payments for Goods and Services	(513,190)	(532,222)	(1,045,412)
Cash Payments to Employees	(501,151)	(601,430)	(1,102,581)
Net Cash Provided by Operating Activities	<u>701,088</u>	<u>1,457,228</u>	<u>2,158,316</u>
<u>Cash Flows from Capital and Related Financing Activities:</u>			
Acquisition and Construction of Assets	(851,556)	(170,333)	(1,021,889)
Payment on Capital Leases	(1,808)	(1,808)	(3,616)
Principal Paid on General Obligation Bonds	(90,000)	0	(90,000)
Principal Paid on Mortgage Revenue Bond	0	(325,000)	(325,000)
Proceeds from Ohio Public Works Commission Loan	410,000	0	410,000
Principal Paid on Ohio Public Works Commission Loan	(10,250)	0	(10,250)
Interest Paid on All Debt	(140,530)	(45,074)	(185,604)
Net Cash Used for Capital and Related Financing Activities	<u>(684,144)</u>	<u>(542,215)</u>	<u>(1,226,359)</u>
<u>Cash Flows from Investing Activities:</u>			
Purchase of Investments	(1,250,000)	(1,750,000)	(3,000,000)
Receipt of Interest	185,492	255,922	441,414
Net Cash Used for Investing Activities	<u>(1,064,508)</u>	<u>(1,494,078)</u>	<u>(2,558,586)</u>
Net Decrease in Cash and Cash Equivalents	(1,047,564)	(579,065)	(1,626,629)
Cash and Cash Equivalents at Beginning of Year	<u>2,886,530</u>	<u>3,780,287</u>	<u>6,666,817</u>
Cash and Cash Equivalents at End of Year	<u><u>\$1,838,966</u></u>	<u><u>\$3,201,222</u></u>	<u><u>\$5,040,188</u></u>
<u>Reconciliation of Cash and</u>			
<u>Cash Equivalents per the Balance Sheet:</u>			
Cash and Cash Equivalents	\$1,838,966	\$2,219,470	\$4,058,436
Restricted Cash and Cash Equivalents	0	981,752	981,752
Cash and Cash Equivalents at End of Year	<u><u>\$1,838,966</u></u>	<u><u>\$3,201,222</u></u>	<u><u>\$5,040,188</u></u>

(Continued)

THE CITY OF SALEM, OHIO
COMBINING STATEMENT OF CASH FLOWS
ENTERPRISE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

	<u>Water</u>	<u>Wastewater</u>	<u>Totals</u>
<u>Reconciliation of Operating Income to Net Cash</u>			
<u>Provided by Operating Activities:</u>			
Operating Income	\$85,750	\$724,409	\$810,159
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities:			
Depreciation and Amortization Expense	605,165	549,642	1,154,807
Miscellaneous Nonoperating Expense	(1,800)	(448)	(2,248)
Miscellaneous Nonoperating Revenue	58	106,738	106,796
Changes in Assets and Liabilities:			
Decrease in Accounts Receivable	33,325	53,356	86,681
Decrease in Inventory	6,151	13,682	19,833
Increase in Prepaid Items	(799)	(799)	(1,598)
Increase (Decrease) in Accounts Payable	(692)	44,538	43,846
Decrease in Accrued Wages and Benefits	(4,901)	(180)	(5,081)
Decrease in Compensated Absences	(21,169)	(33,710)	(54,879)
Total Adjustments	<u>615,338</u>	<u>732,819</u>	<u>1,348,157</u>
Net Cash Provided by Operating Activities	<u>\$701,088</u>	<u>\$1,457,228</u>	<u>\$2,158,316</u>

Schedule of Noncash Investing, Capital and Financing Activities

At December 31, 2000, the Water and Wastewater Funds had outstanding liabilities of \$3,617 and \$94,826, respectively, for the purchase of certain capital assets.

FIDUCIARY FUND TYPES

Fiduciary fund types are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units and/or other funds.

EXPENDABLE TRUST FUND

Unclaimed Monies Fund

To account for revenue from voided and unpaid City checks and to pay claims upon request for unpaid checks.

AGENCY FUNDS

Miscellaneous Agency Fund

To account for various deposits, such as sales tax and Mayor's gratuities, held for payment to appropriate outside parties.

Street Opening Fund

To account for monies deposited with the City by individuals who intend to excavate portions of the City streets or sidewalks.

Developers Fund

To account for monies on deposit as required by City ordinance for subdivision construction.

Demolition Fund

To account for insurance monies used to demolish buildings which are a public nuisance due to fire or other damages.

**THE CITY OF SALEM, OHIO
 COMBINING BALANCE SHEET
 FIDUCIARY FUNDS
 DECEMBER 31, 2000**

	<u><i>Expendable Trust Fund</i></u>	<u><i>All Agency Funds</i></u>	<u>Totals</u>
	Unclaimed Monies Fund		
<u>Assets:</u>			
Cash and Cash Equivalents	<u>\$929</u>	<u>\$13,067</u>	<u>\$13,996</u>
Total Assets	<u><u>\$929</u></u>	<u><u>\$13,067</u></u>	<u><u>\$13,996</u></u>
 <u>Liabilities and Fund Equity:</u>			
Liabilities:			
Due to Others	<u>\$929</u>	<u>\$13,067</u>	<u>\$13,996</u>
Total Liabilities	<u>929</u>	<u>13,067</u>	<u>13,996</u>
 Total Liabilities and Fund Equity	<u><u>\$929</u></u>	<u><u>\$13,067</u></u>	<u><u>\$13,996</u></u>

THE CITY OF SALEM, OHIO
COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
AGENCY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2000

	Balance December 31, 1999	Additions	Deductions	Balance December 31, 2000
<u>Miscellaneous Agency Fund</u>				
Assets:				
Cash and Cash Equivalents	\$86	\$132	(\$59)	\$159
Total Assets	<u>\$86</u>	<u>\$132</u>	<u>(\$59)</u>	<u>\$159</u>
Liabilities:				
Due to Others	\$86	\$132	(\$59)	\$159
Total Liabilities	<u>\$86</u>	<u>\$132</u>	<u>(\$59)</u>	<u>\$159</u>
<u>Street Opening Fund</u>				
Assets:				
Cash and Cash Equivalents	\$1,820	\$7,500	(\$7,500)	\$1,820
Total Assets	<u>\$1,820</u>	<u>\$7,500</u>	<u>(\$7,500)</u>	<u>\$1,820</u>
Liabilities:				
Due to Others	\$1,820	\$7,500	(\$7,500)	\$1,820
Total Liabilities	<u>\$1,820</u>	<u>\$7,500</u>	<u>(\$7,500)</u>	<u>\$1,820</u>
<u>Developers Fund</u>				
Assets:				
Cash and Cash Equivalents	\$8,914	\$7,500	(\$11,406)	\$5,008
Total Assets	<u>\$8,914</u>	<u>\$7,500</u>	<u>(\$11,406)</u>	<u>\$5,008</u>
Liabilities:				
Due to Others	\$8,914	\$7,500	(\$11,406)	\$5,008
Total Liabilities	<u>\$8,914</u>	<u>\$7,500</u>	<u>(\$11,406)</u>	<u>\$5,008</u>
<u>Demolition Fund</u>				
Assets:				
Cash and Cash Equivalents	\$14,040	\$6,040	(\$14,000)	\$6,080
Total Assets	<u>\$14,040</u>	<u>\$6,040</u>	<u>(\$14,000)</u>	<u>\$6,080</u>
Liabilities:				
Due to Others	\$14,040	\$6,040	(\$14,000)	\$6,080
Total Liabilities	<u>\$14,040</u>	<u>\$6,040</u>	<u>(\$14,000)</u>	<u>\$6,080</u>
<u>Totals - All Agency Funds</u>				
Assets:				
Cash and Cash Equivalents	\$24,860	\$21,172	(\$32,965)	\$13,067
Total Assets	<u>\$24,860</u>	<u>\$21,172</u>	<u>(\$32,965)</u>	<u>\$13,067</u>
Liabilities:				
Due to Others	\$24,860	\$21,172	(\$32,965)	\$13,067
Total Liabilities	<u>\$24,860</u>	<u>\$21,172</u>	<u>(\$32,965)</u>	<u>\$13,067</u>

GENERAL FIXED ASSETS ACCOUNT GROUP

General Fixed Assets Account Group is used to account for fixed assets other than those accounted for in the Proprietary Funds.

THE CITY OF SALEM, OHIO
SCHEDULE OF GENERAL FIXED ASSETS
BY SOURCE
DECEMBER 31, 2000

<u>General Fixed Assets</u>	
Land	\$398,430
Buildings and Improvements	2,549,671
Land Improvements	230,190
Machinery and Equipment	2,771,349
Construction in Progress	<u>143,525</u>
Total General Fixed Assets	<u><u>\$6,093,165</u></u>
<u>Investment in General Fixed Assets</u>	
General Fund	\$944,709
Special Revenue Funds	1,930,740
Capital Projects Funds	3,214,188
Donations	<u>3,528</u>
Total Investment in General Fixed Assets	<u><u>\$6,093,165</u></u>

THE CITY OF SALEM, OHIO
SCHEDULE OF GENERAL FIXED ASSETS
BY CATEGORY
DECEMBER 31, 2000

<u>Function and Activity</u>	<u>Land</u>	<u>Buildings and Improvements</u>	<u>Land Improvements</u>	<u>Machinery and Equipment</u>	<u>Construction in Progress</u>	<u>Total</u>
<u>General Government:</u>						
Mayor	\$0	\$1,041	\$0	\$3,850	\$0	\$4,891
Auditor	0	1,904	0	26,527	0	28,431
Service Director	0	922	0	2,187	0	3,109
City Hall	296,382	580,987	0	57,938	0	935,307
Income Tax	0	13,002	0	17,593	0	30,595
Total	<u>296,382</u>	<u>597,856</u>	<u>0</u>	<u>108,095</u>	<u>0</u>	<u>1,002,333</u>
<u>Security of Persons and Property:</u>						
Police	0	33,460	0	273,656	0	307,116
Fire	0	611,162	0	996,444	143,525	1,751,131
Traffic	0	60,300	0	106,568	0	166,868
Total	<u>0</u>	<u>704,922</u>	<u>0</u>	<u>1,376,668</u>	<u>143,525</u>	<u>2,225,115</u>
<u>Transportation:</u>						
Street	0	378,472	0	988,926	0	1,367,398
<u>Leisure Time Activities:</u>						
Parks	102,048	860,162	230,190	263,434	0	1,455,834
<u>Public Health and Welfare:</u>						
Health	0	0	0	14,731	0	14,731
<u>Community Environment:</u>						
Housing, Planning, Zoning	0	8,259	0	19,495	0	27,754
Total General Fixed Assets	<u>\$398,430</u>	<u>\$2,549,671</u>	<u>\$230,190</u>	<u>\$2,771,349</u>	<u>\$143,525</u>	<u>\$6,093,165</u>

THE CITY OF SALEM, OHIO
SCHEDULE OF CHANGES IN GENERAL FIXED ASSETS
BY FUNCTION AND ACTIVITY
FOR THE YEAR ENDED DECEMBER 31, 2000

<u>Function and Activity</u>	<u>Restated December 31, 1999</u>	<u>Additions</u>	<u>Deletions</u>	<u>December 31, 2000</u>
<u>General Government:</u>				
Mayor	\$3,658	\$1,233	\$0	\$4,891
Auditor	26,401	4,690	(2,660)	28,431
Service Director	2,609	500	0	3,109
City Hall	934,107	4,000	(2,800)	935,307
Income Tax	24,833	5,762	0	30,595
Total	<u>991,608</u>	<u>16,185</u>	<u>(5,460)</u>	<u>1,002,333</u>
<u>Security of Persons and Property:</u>				
Police	288,597	100,728	(82,209)	307,116
Fire	1,602,220	148,911	0	1,751,131
Traffic	164,599	2,269	0	166,868
Total	<u>2,055,416</u>	<u>251,908</u>	<u>(82,209)</u>	<u>2,225,115</u>
<u>Transportation:</u>				
Street	1,463,264	5,245	(101,111)	1,367,398
<u>Leisure Time Activities:</u>				
Parks	1,451,937	3,897	0	1,455,834
<u>Public Health and Welfare:</u>				
Health	14,731	0	0	14,731
<u>Community Environment:</u>				
Housing, Planning, Zoning	20,236	7,518	0	27,754
Total General Fixed Assets	<u>\$5,997,192</u>	<u>\$284,753</u>	<u>(\$188,780)</u>	<u>\$6,093,165</u>

STATISTICAL SECTION

STATISTICAL TABLES

THE FOLLOWING UNAUDITED STATISTICAL TABLES REFLECT SOCIAL AND ECONOMIC DATA, FINANCIAL TRENDS AND FISCAL CAPACITY OF THE CITY.

THE CITY OF SALEM, OHIO
GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION (1)
LAST TEN YEARS

Year	Security of Persons and Property	Public Health and Welfare	Leisure Time Activities	Community Environment	Trans- portation	General Government	Capital Outlay	Debt Service	Other	Total
1991	\$1,747,053	\$118,326	\$203,333	\$88,192	\$498,196	\$678,124	\$390,166	\$235,964	\$0	\$3,959,354
1992	1,910,968	128,841	199,350	53,246	500,457	644,730	43,151	254,394	0	3,735,137
1993	1,964,542	162,518	211,591	157,455	496,759	709,566	77,157	289,569	32,626	4,101,783
1994	2,100,387	38,792	203,878	260,977	438,980	722,379	249,859	390,092	0	4,405,344
1995	2,084,886	0	273,346	571,933	586,673	725,312	19,067	405,249	71,720	4,738,186
1996	2,167,226	0	245,997	236,801	520,427	842,123	76,816	388,234	0	4,477,624
1997	2,250,122	0	230,922	669,445	557,055	992,101	0	367,825	25,000	5,092,470
1998	2,347,476	184	278,949	512,734	567,995	773,925	0	417,041	0	4,898,304
1999	2,563,752	0	297,182	705,871	620,635	821,378	0	338,767	0	5,347,585
2000	2,767,324	0	306,338	510,250	629,656	782,365	0	211,934	0	5,207,867

(1) Includes General Fund, Special Revenue Funds and Debt Service Funds

THE CITY OF SALEM, OHIO
GENERAL GOVERNMENTAL REVENUES BY SOURCE (1)
LAST TEN YEARS

Year	Taxes	Inter-Governmental Revenues	Charges for Services	Licenses Permits and Fees	Investment Earnings	Fines and Forfeitures	All Other (2)	Total
1991	\$2,914,584	\$1,268,160	\$83,957	\$121,705	\$70,483	\$158,772	\$52,758	\$4,670,419
1992	3,444,835	500,938	90,513	68,497	62,360	144,568	64,427	4,376,138
1993	3,201,016	951,552	86,396	103,014	48,459	133,762	86,918	4,611,117
1994	3,417,379	1,398,662	70,172	69,923	66,584	135,061	174,311	5,332,092
1995	3,609,262	1,245,477	63,298	71,543	99,022	93,359	193,058	5,375,019
1996	4,102,952	961,184	61,392	57,369	117,830	91,718	176,927	5,569,372
1997	4,033,823	1,297,926	58,487	68,115	118,507	64,834	129,359	5,771,051
1998	4,408,279	1,278,362	60,718	75,265	80,367	71,409	190,992	6,165,392
1999	4,797,447	1,610,766	63,577	68,152	145,980	47,810	79,502	6,813,234
2000	4,549,651	1,484,008	59,252	70,483	179,262	44,076	116,283	6,503,015

(1) Includes General Fund, Special Revenue Funds and Debt Service Funds

(2) Includes Special Assessment Revenue

THE CITY OF SALEM, OHIO
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN YEARS

Collection Year	Total Tax Levy	Current Tax Collections	Delinquent Tax Collections	Total Tax Collections	Percent of Total Tax Collections To Tax Levy	Accumulated Outstanding Delinquent Taxes	Percentage of Accumulated Delinquent Taxes To Total Tax Levy
1991	\$503,639	\$492,349	N/A	\$492,349	97.76%	\$22,594	4.49%
1992	520,934	508,530	N/A	508,530	97.62%	26,886	5.16%
1993	555,220	535,890	N/A	535,890	96.52%	28,360	5.11%
1994	552,149	534,637	N/A	534,637	96.83%	28,907	5.24%
1995	424,587	403,744	N/A	403,744	95.09%	25,074	5.91%
1996	467,063	441,648	N/A	441,648	94.56%	24,655	5.28%
1997	439,888	403,805	15,859	419,664	95.40%	23,669	5.38%
1998	555,477	515,270	15,660	530,930	95.58%	18,663	3.36%
1999	644,138	605,304	12,661	617,965	95.94%	27,856	4.32%
2000	653,332	606,424	21,959	628,383	96.18%	24,950	3.82%

Source: Columbiana County Auditor

THE CITY OF SALEM, OHIO
ASSESSED VALUATIONS AND ESTIMATED TRUE VALUES
OF TAXABLE PROPERTY
LAST TEN YEARS

Tax Year	Real Property		Public Utility Personal		Tangible Personal Property		Total		Assessed Value as a Percent of Actual Value
	Assessed	Actual	Assessed	Actual	Assessed	Actual	Assessed	Actual	
1991	\$76,200,610	\$217,716,029	\$8,141,970	\$7,164,934	\$37,929,644	\$151,718,576	\$122,272,224	\$376,599,538	32.47%
1992	78,998,000	225,708,571	7,718,600	7,718,600	38,232,324	152,929,296	124,948,924	386,356,467	32.34%
1993	90,302,640	258,007,543	6,446,950	6,446,950	41,963,185	167,852,740	138,712,775	432,307,233	32.09%
1994	89,947,850	256,993,857	7,957,920	7,957,920	39,960,705	159,842,820	137,866,475	424,794,597	32.45%
1995	90,105,480	257,444,229	7,737,430	7,737,430	40,959,799	163,839,196	138,802,709	429,020,855	32.35%
1996	105,623,160	301,780,457	7,436,810	8,450,920	44,158,630	176,634,520	157,218,600	486,865,898	32.29%
1997	106,349,850	303,856,714	7,466,800	8,485,000	49,164,620	196,658,480	162,981,270	509,000,194	32.02%
1998	133,221,260	380,632,171	7,350,205	8,352,506	54,790,720	219,162,880	195,362,185	608,147,557	32.12%
1999	134,226,200	383,503,429	7,250,430	8,239,125	59,397,900	237,591,600	200,874,530	629,334,154	31.92%
2000	139,908,780	399,739,371	5,414,530	6,152,875	52,289,660	209,158,640	197,612,970	615,050,886	32.13%

Source: Columbiana County Auditor

THE CITY OF SALEM, OHIO
PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS
(PER \$1,000 OF ASSESSED VALUATIONS)
LAST TEN YEARS

Collection Year	General Fund	Police Pension	Fire Pension	Park Fund	Total City	Salem City School District	Columbiana County	Township	Total
1991	2.80	0.30	0.30	1.00	4.40	49.50	8.70	0.20	62.80
1992	2.80	0.30	0.30	1.00	4.40	49.50	8.70	0.20	62.80
1993	2.80	0.30	0.30	1.00	4.40	49.50	8.70	0.20	62.80
1994	2.80	0.30	0.30	1.00	4.40	49.50	8.70	0.20	62.80
1995	2.80	0.30	0.30	1.00	4.40	48.40	8.70	0.20	61.70
1996	2.80	0.30	0.30	1.00	4.40	48.30	8.70	0.20	61.60
1997	2.80	0.30	0.30	0.50	3.90	47.90	8.70	0.20	60.70
1998	2.80	0.30	0.30	1.50	4.90	42.00	10.30	0.20	57.40
1999	2.80	0.30	0.30	1.50	4.90	47.30	10.30	0.20	62.70
2000	2.80	0.30	0.30	1.50	4.90	42.00	10.30	0.20	57.40

Source: Columbiana County Auditor
Columbiana County Treasurer

***THE CITY OF SALEM, OHIO
SPECIAL ASSESSMENT BILLINGS AND COLLECTIONS
LAST TEN YEARS***

<u>Collection Year</u>	<u>Amount Billed</u>	<u>Amount Collected</u>	<u>Percent Collected</u>
1991	\$14,239	\$13,748	96.55%
1992	N/A	N/A	N/A
1993	N/A	N/A	N/A
1994	N/A	N/A	N/A
1995	N/A	N/A	N/A
1996	N/A	N/A	N/A
1997	23,216	20,129	86.70%
1998	25,415	23,703	93.26%
1999	27,614	25,421	92.06%
2000	33,966	29,951	88.18%

Source: Columbiana County Auditor

This table reflects only those special assessments collected through the County Auditor's office. It does not reflect lump sum payments received by the City.

THE CITY OF SALEM, OHIO
COMPUTATION OF LEGAL DEBT MARGIN
DECEMBER 31, 2000

	Total Debt	Unvoted Debt
Net Assessed Valuation	\$197,612,970	\$197,612,970
Legal Debt Limitation (%) (1)	10.50%	5.50%
Legal Debt Limitation (\$) (1)	20,749,362	10,868,713
City Debt Outstanding (2)	1,350,000	1,350,000
Less: Applicable Debt Service Fund Amounts	(12)	(12)
Net Indebtedness Subject to Limitation	1,349,988	1,349,988
Legal Debt Margin	\$19,399,374	\$9,518,725

(1) Direct Debt Limitation Based Upon Section 133, The Uniform Bond Act of the Ohio Revised Code

(2) City Debt Outstanding Includes Non Self-Supporting General Obligation Notes.
Enterprise Debt and Special Assessment Debt is Not Considered in the Computation of the Legal Debt Margin.

THE CITY OF SALEM, OHIO
RATIO OF NET GENERAL OBLIGATION DEBT TO ASSESSED
VALUE AND NET GENERAL OBLIGATION DEBT PER CAPITA
LAST TEN YEARS

Levy Year	Population (1)	Assessed Value (2)	Gross General Obligation Debt (3)	Debt Service Funds Available	Net General Obligation Debt	Ratio of Net General Obligation Debt to Assessed Valuation	Net General Obligation Debt Per Capita
1991	12,233	\$122,272,224	\$1,255,579	\$119,233	\$1,136,346	0.93%	\$92.89
1992	12,233	124,948,924	2,357,790	169,771	2,188,019	1.75%	178.86
1993	12,233	138,712,775	2,185,001	135,298	2,049,703	1.48%	167.56
1994	12,233	137,866,475	1,975,001	144,297	1,830,704	1.33%	149.65
1995	12,233	138,802,709	1,740,000	145,891	1,594,109	1.15%	130.31
1996	12,233	157,218,600	1,505,000	138,313	1,366,687	0.87%	111.72
1997	12,233	162,981,270	1,270,000	212,604	1,057,396	0.65%	86.44
1998	12,233	195,362,185	1,010,000	124,912	885,088	0.45%	72.35
1999	12,233	200,874,530	750,000	126,040	623,960	0.31%	51.01
2000	12,233	197,612,970	600,000	136,204	463,796	0.23%	37.91

(1) Source: U.S. Bureau of Census.

(2) Source: Columbiana County Auditor.

(3) Includes all general obligation notes and general obligation bonded debt supported by property taxes.

THE CITY OF SALEM, OHIO
RATIO OF ANNUAL DEBT SERVICE EXPENDITURES
FOR GENERAL OBLIGATION BONDED DEBT TO TOTAL GENERAL GOVERNMENTAL EXPENDITURES
LAST TEN YEARS

<u>Year</u>	<u>Debt Principal</u>	<u>Debt Interest</u>	<u>Total Debt Service</u>	<u>Total General Governmental Expenditures</u>	<u>Ratio of Tax Debt Service to Governmental Expenditures</u>
1991	\$147,789	\$85,499	\$233,288	\$3,959,354	5.89%
1992	147,789	67,656	215,445	3,735,137	5.77%
1993	172,789	119,247	292,036	4,101,783	7.12%
1994	210,000	130,255	340,255	4,405,344	7.72%
1995	235,000	116,845	351,845	4,738,186	7.43%
1996	235,000	102,625	337,625	4,477,624	7.54%
1997	235,000	88,325	323,325	5,092,470	6.35%
1998	260,000	73,195	333,195	4,898,304	6.80%
1999	260,000	57,185	317,185	5,347,585	5.93%
2000	150,000	39,638	189,638	5,207,867	3.64%

THE CITY OF SALEM, OHIO
COMPUTATION OF ALL DIRECT AND OVERLAPPING
GENERAL OBLIGATION BONDED DEBT
DECEMBER 31, 2000

<u>Jurisdiction</u>	<u>Net Debt Outstanding (1)</u>	<u>Percentage Applicable to City of Salem (2)</u>	<u>Amount Applicable to City of Salem</u>
Direct			
City of Salem	\$600,000	100.00%	\$600,000
Overlapping Subdivisions			
Columbiana County	1,620,095	15.48%	250,791
Salem City School District	945,000	70.16%	<u>663,012</u>
		Subtotal	<u>913,803</u>
		Total	<u><u>\$1,513,803</u></u>

(1) Does not include G.O. Notes or Self-Supporting General Obligation Bonds and Notes

(2) The percentage of gross indebtedness of the City's overlapping political subdivisions was determined by dividing each overlapping subdivision's assessed value within the City by its total assessed value

THE CITY OF SALEM, OHIO
REVENUE BOND COVERAGE - WATER MORTGAGE BONDS (1)
LAST TEN YEARS

<u>Year</u>	<u>Gross Revenues (2)</u>	<u>Direct Operating Expenses (3)</u>	<u>Net Revenue Available For Debt Service</u>	<u>Debt Service Requirement (4)</u>	<u>Coverage</u>
1991	\$0	\$0	\$0	\$0	0.00%
1992	1,721,228	675,606	1,045,622	83,854	12.47%
1993	1,518,652	491,896	1,026,756	348,625	2.95%
1994	1,684,717	914,426	770,291	342,813	2.25%
1995	1,769,457	792,483	976,974	336,063	2.91%
1996	1,732,398	784,666	947,732	328,750	2.88%
1997	1,858,809	914,806	944,003	418,500	2.26%
1998	0	0	0	0	0.00%
1999	0	0	0	0	0.00%
2000	0	0	0	0	0.00%

- (1) The \$2,400,000 balance of the Mortgage Revenue Bonds were defeased in April, 1998. There were no refunding bonds issued. Chase Manhattan Bank had \$2,476,327 in cash and investments which, coupled with investment earnings there on, were considered sufficient to pay, when due, the remaining debt service payments. As the money on deposit with the trustee is adequate to service the refunded debt, the original issue bonds are not included in the annual debt service requirements above.
- (2) Gross revenues include total operating revenues plus investment earnings
- (3) Direct operating expenses include total operating expenses less depreciation
- (4) Annual debt service requirements include principal and interest on revenue bonds only.
It does not include the general obligation bonds reported in the Water Revenue Fund

THE CITY OF SALEM, OHIO
REVENUE BOND COVERAGE - SEWER MORTGAGE BONDS (1)
LAST TEN YEARS

Year	Gross Revenues (2)	Direct Operating Expenses (3)	Net Revenue Available For Debt Service	Debt Service Requirement (4)	Coverage
1991	\$2,699,768	\$768,959	\$1,930,809	\$432,814	4.46%
1992	2,652,759	681,928	1,970,831	93,188	21.15%
1993	2,517,585	679,440	1,838,145	863,375	2.13%
1994	2,685,357	975,574	1,709,783	1,135,600	1.51%
1995	2,547,608	805,211	1,742,397	1,097,200	1.59%
1996	2,562,626	965,508	1,597,118	1,150,400	1.39%
1997	2,750,551	990,342	1,760,209	1,130,950	1.56%
1998	2,885,903	1,079,752	1,806,151	163,725	11.03%
1999	2,772,412	1,022,104	1,750,308	257,050	6.81%
2000	2,713,760	1,156,735	1,557,025	370,075	4.21%

- (1) The \$5,895,000 balance of the Mortgage Revenue Bonds were refunded in May, 1992, by the issuance of \$7,000,000 of Sewer System Mortgage Revenue Bonds. Funds were deposited with the City's trustee which are used solely to pay the principal and interest requirements on the original issue bonds. As the money on deposit with the trustee is adequate to service the refunded debt, the original issue bonds are not included in the annual debt service requirements above.
- (2) Gross revenues include total operating revenues plus investment earnings
- (3) Direct operating expenses include total operating expenses less depreciation
- (4) Annual debt service requirements include principal and interest on revenue bonds only.
It does not include the general obligation bonds reported in the Sewer Revenue Fund

**THE CITY OF SALEM, OHIO
DEMOGRAPHIC STATISTICS
LAST TEN YEARS**

<u>Year</u>	<u>Population (1)</u>	<u>School Enrollment (2)</u>	<u>Unemployment Rate County Area (3)</u>
1991	12,233	2,958	6.9%
1992	12,233	2,955	9.4%
1993	12,233	2,917	8.3%
1994	12,233	2,964	7.4%
1995	12,233	3,167	5.5%
1996	12,233	2,894	6.1%
1997	12,233	2,760	5.8%
1998	12,233	2,772	5.5%
1999	12,233	2,728	5.8%
2000	12,233	2,648	5.1%

Source: (1) U.S. Bureau of Census.

(2) Source: Salem School Treasurer

(3) Source: Ohio Job and Family Services

THE CITY OF SALEM, OHIO
PROPERTY VALUE AND CONSTRUCTION PERMITS
LAST TEN YEARS

<u>Year</u>	<u>Residential (1)</u>		<u>Commercial (1)</u>	
	<u>Number of Permits</u>	<u>Property Value</u>	<u>Number of Permits</u>	<u>Property Value</u>
1991	347	\$2,740,351	82	\$4,738,717
1992	302	2,913,781	96	1,208,045
1993	350	2,964,596	114	4,004,189
1994	408	2,973,382	98	2,930,288
1995	369	2,257,707	93	4,730,202
1996	360	2,090,978	51	3,569,200
1997	428	6,136,452	79	4,091,557
1998	342	2,188,748	81	4,096,242
1999	278	2,612,814	78	2,800,056
2000	302	3,014,465	65	3,650,974

Source: City of Salem Building Department

THE CITY OF SALEM, OHIO
PRINCIPAL TAXPAYERS (PERSONAL PROPERTY TAX)
DECEMBER 31, 2000

<u>Taxpayer</u>	<u>Type of Business</u>	<u>2000 Assessed Valuation (Tax Duplicate)</u>	<u>Percentage of Total Assessed Valuation</u>
1. Sekely Industries, Inc.	Manufacturing	\$5,413,070	2.74%
2. Efco, Inc.	Manufacturing	4,184,700	2.12%
3. Fresh Mark, Inc.	Food Processing	4,138,690	2.09%
4. American Standard, Inc.	Manufacturing	3,972,710	2.01%
5. Eljer Plumbingware, Inc.	Manufacturing	2,716,520	1.37%
6. Worthington Custom Plastic	Manufacturing	2,125,140	1.08%
7. Colfor Manufacturing, Inc.	Manufacturing	1,734,700	0.88%
8. Crane Co.	Manufacturing	1,709,260	0.86%
9. Stadium Olds Buick, Pontiac, GMC	Car Dealership	1,613,660	0.82%
10. Hunt Valve Co., Inc.	Manufacturing	1,596,850	0.81%
	Sub-Total	29,205,300	14.78%
	All Others	168,407,670	85.22%
	Total	<u>\$197,612,970</u>	<u>100.00%</u>

Source: Columbiana County Auditor

THE CITY OF SALEM, OHIO
PRINCIPAL WATER/SEWER USERS
LAST NINE YEARS

<u>Consumer</u>	<u>Water cubic feet</u>	<u>Water gallons</u>	<u>Consumer</u>	<u>Sewer cubic feet</u>	<u>Sewer gallons</u>
<u>1992 Water/Sewer Usage</u>					
1. Carriage Hill Foods	8,371,100	62,615,828	Carriage Hill Foods	8,371,100	62,615,828
2. Eljer Corporation	2,599,600	19,445,008	Eljer Corporation	2,450,700	18,331,236
3. American Standard	1,492,000	11,160,160	American Standard	1,731,000	12,947,880
4. Salem Community Hospita	1,271,400	9,510,072	Salem Community Hospita	1,271,400	9,510,072
5. Hutton Nursing Centers	537,200	4,018,256	Hutton Nursing Centers	537,200	4,018,256
6. E. F. Quality Heat Treatinç	529,400	3,959,912	Timberlanes Motel	368,200	2,754,136
7. Timberlanes Motel	368,200	2,754,136	Salem Convalescent Cente	321,600	2,405,568
8. Valley Forge Incorporated	330,500	2,472,140	Day & Nite Laundry	205,600	1,537,888
9. Salem Convalescent Cente	321,600	2,405,568	Salem Board of Education	198,900	1,487,772
10. Day & Nite Laundry	205,600	1,537,888	E. W. Bliss Company	154,600	1,156,408
11. Salem Board of Education	198,900	1,487,772	Hunt Valve Company	57,400	429,352
12. Salem Golf Club	78,400	586,432	Valley Forge Incorporated	55,800	417,384
<u>1993 Water/Sewer Usage</u>					
1. Carriage Hill Foods	12,285,100	91,892,548	Carriage Hill Foods	12,285,100	91,892,548
2. Eljer Corporation	3,134,100	23,443,068	Eljer Corporation	2,748,200	20,556,536
3. American Standard	2,456,800	18,376,864	American Standard	2,456,800	18,376,864
4. Salem Community Hospita	2,018,000	15,094,640	Salem Community Hospita	2,018,000	15,094,640
5. E. F. Quality Heat Treatinç	1,317,200	9,852,656	Hutton Nursing Centers	1,036,800	7,755,264
6. Hutton Nursing Centers	1,036,800	7,755,264	Timberlanes Motel	550,300	4,116,244
7. Salem Board of Education	853,100	6,381,188	Salem Convalescent Cente	510,900	3,821,532
8. Timberlanes Motel	550,300	4,116,244	Quaker City Castings	352,100	2,633,708
9. Salem Convalescent Cente	510,900	3,821,532	Salem Board of Education	329,100	2,461,668
10. Day & Nite Laundry	341,900	2,557,412	Day & Nite Laundry	254,600	1,904,408
11. Tri Tech Group Incorporat	222,300	1,662,804	Salem Golf Club	188,200	1,407,736
12. Salem Golf Club	188,200	1,407,736	Buckeye International	185,600	1,388,288
<u>1994 Water/Sewer Usage</u>					
1. Carriage Hill Foods	14,194,000	106,171,120	Carriage Hill Foods	14,194,000	106,171,120
2. American Standard	3,374,800	25,243,504	American Standard	3,374,800	25,243,504
3. Salem Community Hospita	2,327,600	17,410,448	Salem Community Hospita	2,327,600	17,410,448
4. Eljer Corporation	2,159,300	16,151,564	Quaker City Castings	1,916,100	14,332,428
5. E. F. Quality Heat Treatinç	997,900	7,464,292	Eljer Corporation	1,899,100	14,205,268
6. Hutton Nursing Centers	790,600	5,913,688	Hutton Nursing Centers	790,600	5,913,688
7. Salem Convalescent Cente	549,300	4,108,764	Salem Convalescent Cente	549,300	4,108,764
8. Timberlanes Motel	541,700	4,051,916	Timberlanes Motel	541,700	4,051,916
9. Salem Board of Education	435,400	3,256,792	Northern Industries	345,500	2,584,340
10. Tri Tech Group Incorporat	288,300	2,156,484	Salem Board of Education	312,500	2,337,500
11. Northern Industries	239,600	1,792,208	Buckeye International	272,300	2,036,804
12. Gene Courtney Trailer Cot	220,300	1,647,844	Day & Nite Laundry	206,300	1,543,124

Source: Salem Utilities Department

(Continued)

THE CITY OF SALEM, OHIO
PRINCIPAL WATER/SEWER USERS
LAST NINE YEARS

<u>Consumer</u>	<u>Water cubic feet</u>	<u>Water gallons</u>	<u>Consumer</u>	<u>Sewer cubic feet</u>	<u>Sewer gallons</u>
<u>1995 Water/Sewer Usage</u>					
1. Carriage Hill Foods	14,830,300	110,930,644	Carriage Hill Foods	14,830,300	62,615,828
2. Salem Community Hospital	2,270,100	16,980,348	Salem Community Hospit:	2,270,100	18,331,236
3. Eljer Corporation	2,257,000	16,882,360	American Standard	2,046,100	12,947,880
4. American Standard	2,046,100	15,304,828	Eljer Corporation	1,921,700	9,510,072
5. Hutton Nursing Centers	693,400	5,186,632	Quaker City Castings	1,240,900	4,018,256
6. Timberlanes Motel	569,500	4,259,860	Hutton Nursing Centers	693,600	2,754,136
7. Valley Forge Incorporated	545,200	4,078,096	Timberlanes Motel	569,500	2,405,568
8. Salem Convalescent Center	519,900	3,888,852	Salem Convalescent Cente	519,900	1,537,888
9. Day & Nite Laundry	359,100	2,686,068	Day & Nite Laundry	359,100	1,487,772
10. Northern Industries	356,700	2,668,116	Northern Industries	356,700	1,156,408
11. Buckeye International	287,200	2,148,256	Buckeye International	337,300	429,352
12. Salem Board of Education	284,800	2,130,304	Salem Board of Education	266,800	417,384
<u>1996 Water/Sewer Usage</u>					
1. Carriage Hill Foods	14,830,300	110,930,644	Carriage Hill Foods	14,830,300	62,615,828
2. Salem Community Hospital	2,270,100	16,980,348	Salem Community Hospit:	2,270,100	18,331,236
3. Eljer Corporation	2,257,000	16,882,360	American Standard	2,046,100	12,947,880
4. American Standard	2,046,100	15,304,828	Eljer Corporation	1,921,700	9,510,072
5. Hutton Nursing Centers	693,400	5,186,632	Quaker City Castings	1,240,900	4,018,256
6. Timberlanes Motel	569,500	4,259,860	Hutton Nursing Centers	693,600	2,754,136
7. Valley Forge Incorporated	545,200	4,078,096	Timberlanes Motel	569,500	2,405,568
8. Salem Convalescent Center	519,900	3,888,852	Salem Convalescent Cente	519,900	1,537,888
9. Day & Nite Laundry	359,100	2,686,068	Day & Nite Laundry	359,100	1,487,772
10. Northern Industries	356,700	2,668,116	Northern Industries	356,700	1,156,408
11. Buckeye International	287,200	2,148,256	Buckeye International	337,300	429,352
12. Salem Board of Education	284,800	2,130,304	Salem Board of Education	266,800	417,384
<u>1997 Water/Sewer Usage</u>					
1. Carriage Hill Foods	13,135,900	98,256,532	Carriage Hill Foods	13,135,900	98,256,532
2. Salem Community Hospital	2,842,800	21,264,144	Salem Community Hospit:	2,842,800	21,264,144
3. Elkton Federal Prison	2,025,665	15,151,974	American Standard	2,049,500	15,330,260
4. American Standard	1,772,000	13,254,560	Eljer Corporation	1,630,800	12,198,384
5. Eljer Corporation	1,670,200	12,493,096	Hutton Nursing Centers	1,153,400	8,627,432
6. Valley Forge Incorporated	1,226,300	9,172,724	Buckeye International	872,700	6,527,796
7. Buckeye International	846,400	6,331,072	Northern Industries	695,200	5,200,096
8. Northern Industries	681,200	5,095,376	Salem Convalescent Cente	623,900	4,666,772
9. Salem Convalescent Center	519,900	3,888,852	Miller-Holzworth	593,300	4,437,884
10. Salem Board of Education	579,800	4,336,904	Timberlanes Motel	515,600	3,856,688
11. Hutton Nursing Centers	464,800	3,476,704	Salem Board of Education	499,500	3,736,260
12. Miller-Holzworth	439,900	3,290,452	Day & Nite Laundry	99,700	745,756

Source: Salem Utilities Department

(Continued)

THE CITY OF SALEM, OHIO
PRINCIPAL WATER/SEWER USERS
LAST NINE YEARS

Consumer	Water cubic feet	Water gallons	Consumer	Sewer cubic feet	Sewer gallons
<u>1998 Water/Sewer Usage</u>					
1. Carriage Hill Foods	16,805,000	125,701,400	Carriage Hill Foods	16,805,000	125,701,400
2. Elkton Federal Prison	9,421,251	70,470,957	Salem Community Hospital	2,808,700	21,009,076
3. Washingtonville	3,084,793	23,074,252	Eljer Corporation	1,615,300	12,082,444
4. Salem Community Hospital	2,808,700	21,009,076	Northern Industries	1,085,700	8,121,036
5. Eljer Corporation	1,775,700	13,282,236	Hutton Nursing Centers	1,043,900	7,808,372
6. Valley Forge Incorporated	1,642,000	12,282,160	American Standard	1,028,800	7,695,424
7. American Standard	1,285,200	9,613,296	Buckeye International	837,400	6,263,752
8. Northern Industries	1,085,700	8,121,036	Salem Convalescent Center	771,600	5,771,568
9. Buckeye International	837,400	6,263,752	Timberlanes Motel	544,400	4,072,112
10. Salem Convalescent Center	713,400	5,336,232	Salem Board of Education	525,800	3,932,984
11. Salem Board of Education	436,800	3,267,264	Valley Extrusions Incorporated	382,400	2,860,352
12. Quaker City Castings	332,600	2,487,848	Salem Golf Club	196,000	1,466,080
<u>1999 Water/Sewer Usage</u>					
1. Carriage Hill Foods	13,367,200	99,986,656	Carriage Hill Foods	13,367,200	62,615,828
2. Elkton Federal Prison	11,315,062	84,636,664	Salem Community Hospital	2,741,700	18,331,236
3. Valley Forge Incorporated	3,905,100	29,210,148	American Standard	1,488,700	12,947,880
4. Washingtonville	3,260,400	24,387,792	Northern Industries	1,089,700	9,510,072
5. Salem Community Hospital	2,741,700	20,507,916	Eljer Corporation	1,048,000	4,018,256
6. American Standard	1,488,700	11,135,476	Hutton Nursing Centers	904,800	2,754,136
7. Eljer Corporation	1,255,100	9,388,148	Salem Convalescent Center	620,500	2,405,568
8. Buckeye International	854,900	6,394,652	Salem Board of Education	461,800	1,537,888
9. Salem Convalescent Center	581,200	4,347,376	E. W. Bliss Company	176,000	1,487,772
10. Timberlanes Motel	558,600	4,178,328	Salem Golf Club	166,000	1,156,408
11. Salem Board of Education	451,000	3,373,480	Day & Nite Laundry	117,700	429,352
12. Salem Golf Club	166,000	1,241,680	Blossom Rehab Center	112,400	417,384
<u>2000 Water/Sewer Usage</u>					
1. Carriage Hill Foods	13,672,400	102,269,552	Carriage Hill Foods	13,672,400	102,269,552
2. Elkton Federal Prison	12,614,905	94,359,489	Salem Community Hospital	2,650,100	19,822,748
3. Washingtonville	2,688,700	20,111,476	American Standard	1,171,800	8,765,064
4. Salem Community Hospital	2,650,100	19,822,748	Eljer Corporation	1,160,400	8,679,792
5. Colfor Manufacturing, Inc.	2,330,900	17,435,132	Hutton Nursing Centers	1,082,800	8,099,344
6. Eljer Corporation	1,291,100	9,657,428	Buckeye International	734,700	5,495,556
7. Valley Forge Incorporated	857,500	6,414,100	Timberlanes Motel	602,400	4,505,952
8. Buckeye International	734,400	5,493,312	Salem Convalescent Center	554,300	4,146,164
9. Salem Convalescent Center	671,600	5,023,568	Salem Board of Education	437,800	3,274,744
10. Hutton Nursing Centers	670,000	5,011,600	Northern Industries	392,200	2,933,656
11. Timberlanes Motel	602,400	4,505,952	Blossom Rehab Center	305,000	2,281,400
12. Salem Board of Education	425,600	3,183,488	Quaker Manufacturing	304,600	2,278,408

Source: Salem Utilities Department

THE CITY OF SALEM, OHIO
MISCELLANEOUS STATISTICS
DECEMBER 31, 2000

Date of Incorporation	1887	Police Services:		Water System:	
Form of Government	Statutory	Number of Stations	1	Number of Purification Plants	1
Area (square miles)	5.71	Number of Police Personnel and Officers	31	Miles of Water Mains	107
Facilities and Services:		Number of Patrol Units	7	Number of Fire Hydrants	740
Miles of Streets	60	Number of Law Violations:		Number of Service Connections	6,584
Number of Street Lights	1,421	Criminal Juvenile Citations and Charges	547	Average Daily Consumption (Gallons)	2.3 M
		Traffic Citations Issued	874	Maximum Daily Capacity of Plant (Gallons)	4.5 M
		Parking Tickets Written	58	Sewerage System:	
Recreation and Culture:		Fire/Emergency Medical Services:		Number of Treatment Plants	1
Number of Parks	6	Number of Stations	1	Miles of Sanitary Sewers	64
Park Area (acres)	335	Number of Fire Personnel and Officers	16	Average Daily Treatment (Gallons)	2.6 M
Number of Ball Fields:		Number of Calls Answered	650	Maximum Daily Capacity of Treatment (Gallons)	4.4 M
Lighted	1	Number of Inspections	138		
Unlighted	10			Education: *	
Number of Libraries	1	Parking Facilities:		Elementary Schools	5
		Off-Street Parking Lots	6	Elementary School Students	1,763
Hospitals:		Handicap Spaces	19	Elementary School Instructors	116
Number of Hospitals	1	Parking Spaces	480	Secondary Schools	1
Number of Patient Beds	234	Off-Street Parking Lots		Secondary School Students	835
Number of Bassinets	16	Parking Spaces		Secondary School Instructors	55
		On-Street Parking Meters			
		Average Daily Cars Parked	235		

* Total School District data provided by Salem City School District



STATE OF OHIO
OFFICE OF THE AUDITOR

JIM PETRO, AUDITOR OF STATE

88 East Broad Street
P.O. Box 1140
Columbus, Ohio 43216-1140
Telephone 614-466-4514
800-282-0370
Facsimile 614-466-4490

CITY OF SALEM

COLUMBIANA COUNTY

CLERK'S CERTIFICATION

This is a true and correct copy of the report which is required to be filed in the Office of the Auditor of State pursuant to Section 117.26, Revised Code, and which is filed in Columbus, Ohio.

Susan Babbitt

CLERK OF THE BUREAU

**CERTIFIED
JULY 17, 2001**